





# THE BOARD of SUPERVISORS

## First District



**Gloria  
Molina**

## Second District



**Yvonne  
Brathwaite  
Burke**

## Third District



**Zev  
Yaroslavsky**

## Fourth District



**Don  
Knabe**

## Fifth District



**Michael D.  
Antonovich**

## The Meeting Transcript of The Los Angeles County Board of Supervisors



## Adobe Acrobat Reader 5.0

### Finding Words

You can use the Find command to find a complete word or part of a word in the current PDF document. Acrobat Reader looks for the word by reading every word on every page in the file, including text in form fields.

#### To find a word using the Find command:

1. Click the Find button (**Binoculars**), or choose Edit > Find.
2. Enter the text to find in the text box.
3. Select search options if necessary:
  - Match Whole Word Only finds only occurrences of the complete word you enter in the box. For example, if you search for the word *stick*, the words *tick* and *sticky* will not be highlighted.
  - Match Case finds only words that contain exactly the same capitalization you enter in the box.
  - Find Backwards starts the search from the current page and goes backwards through the document.
4. Click Find. Acrobat Reader finds the next occurrence of the word.

#### To find the next occurrence of the word:

Do one of the following:

Choose Edit > Find Again

Reopen the find dialog box, and click Find Again. (The word must already be in the Find text box.)

### Copying and pasting text and graphics to another application

You can select text or a graphic in a PDF document, copy it to the Clipboard, and paste it into another application such as a word processor. You can also paste text into a PDF document note or into a bookmark. Once the selected text or graphic is on the Clipboard, you can switch to another application and paste it into another document.

**Note:** *If a font copied from a PDF document is not available on the system displaying the copied text, the font cannot be preserved. A default font is substituted.*

#### To select and copy it to the clipboard:

1. Select the text tool **T**, and do one of the following:

To select a line of text, select the first letter of the sentence or phrase and drag to the last letter.

To select multiple columns of text (horizontally), hold down Ctrl+Alt (Windows) or Option (Mac OS) as you drag across the width of the document.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

To select a column of text (vertically), Hold down Ctrl+Alt (Windows) or Option+Command (Mac OS) as you drag the length of the document.

To select all the text on the page, choose Edit > Select All. In single page mode, all the text on the current page is selected. In Continuous or Continuous – facing mode, most of the text in the document is selected. When you release the mouse button, the selected text is highlighted. To deselect the text and start over, click anywhere outside the selected text. The Select All command will not select all the text in the document. A workaround for this (Windows) is to use the Edit > Copy command.

2. Choose Edit > Copy to copy the selected text to the clipboard.
3. To view the text, choose Window > Show Clipboard

In Windows 95, the Clipboard Viewer is not installed by default and you cannot use the Show Clipboard command until it is installed. To install the Clipboard Viewer, Choose Start > Settings > Control Panel > Add/Remove Programs, and then click the Windows Setup tab. Double-click Accessories, check Clipboard Viewer, and click OK.



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1                   [REPORT OF ACTION TAKEN IN CLOSED SESSION  
2                   ON JANUARY 27, 2004, BEGINS ON PAGE 182.]

3

4

5

6   **SUP. KNABE, CHAIR:** WE'LL BE LED IN THE INVOCATION BY THE  
7   REVEREND PAUL KLOTH, PASTOR, HOLLYWOOD LUTHERAN CHURCH, AND  
8   FOLLOWED BY OUR PLEDGE, WHICH WILL BE LED BY MR. ROBERT  
9   CLAYTON.

10

11   **THE REVEREND PAUL KLOTH:** LET US PRAY. CREATOR GOD, WE LIFT UP  
12   OUR MINDS, HEARTS, AND EMOTIONS, ASKING THAT YOU WILL BLESS,  
13   LEAD, AND GUIDE THESE GIFTED SERVANTS OF LOS ANGELES COUNTY.  
14   THIS COUNTY IS A RICH MIX OF MANY RACES AND CULTURES FOR WHICH  
15   WE GIVE YOU THANKS. MAY YOUR SERVANTS BE BLESSED THIS DAY AS  
16   THEY LIVE OUT AND THINK THROUGH THE SPECIAL NEEDS OF ALL  
17   PEOPLE. WE PRAY, O GOD, THAT THE THOUGHT PROCESSES,  
18   DISCUSSIONS, AND DECISIONS CARRIED OUT BY YOUR SERVANTS THIS  
19   DAY MAY BENEFIT AND STRENGTHEN THE CITIZENSHIP OF LOS ANGELES  
20   COUNTY. MAY ALL OF US BE THE RECIPIENTS OF YOUR MERCY AND  
21   BENEFIT FROM YOUR WISDOM AND GUIDANCE. IN HIS NAME WE PRAY.  
22   AMEN.

23

24   **SUP. KNABE, CHAIR:** AMEN.

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **CHARLES "CHUCKIE" REECE:** PLEASE REMAIN STANDING, FACE THE  
2   FLAG, PLACE YOUR RIGHT HAND OVER YOUR HEART AND JOIN ME IN THE  
3   PLEDGE OF ALLEGIANCE. [ PLEDGE OF ALLEGIANCE ]

4

5   **SUP. KNABE, CHAIR:** ZEV WILL BE DOWN IN A COUPLE MINUTES. DO  
6   YOU WANT TO WAIT FOR ZEV? OKAY. WE WILL PROCEED WITH THE  
7   AGENDA.

8

9   **CLERK VARONA-LUKENS:** THANK YOU, MR. CHAIRMAN AND MEMBERS OF  
10   THE BOARD. WE'LL BEGIN ON PAGE 7. I WILL ANNOUNCE THE  
11   CONTINUED ITEMS FIRST AND THEN WE'LL GO THROUGH ADMINISTRATIVE  
12   MATTERS. THE PUBLIC HEARING ITEMS WILL BE TAKEN UP AFTER THE  
13   PRESENTATIONS. SO, BEGINNING ON PAGE 7, ON ITEM NUMBER 5,  
14   SUPERVISOR ANTONOVICH REQUESTS A CONTINUANCE TO MARCH 23RD,  
15   2004.

16

17   **SUP. KNABE, CHAIR:** SO ORDERED.

18

19   **CLERK VARONA-LUKENS:** ADMINISTRATIVE MATTERS, BOARD OF  
20   SUPERVISORS, ITEMS 6 THROUGH 11, ON ITEM NUMBER 6, HOLD FOR  
21   THE CHIEF ADMINISTRATIVE OFFICER. ON ITEM NUMBER 7, HOLD FOR A  
22   MEMBER OF THE PUBLIC. ON ITEM NUMBER 9, HOLD FOR SUPERVISOR  
23   ANTONOVICH AND A MEMBER OF THE PUBLIC. ON ITEM NUMBER 10, HOLD  
24   FOR A MEMBER -- I'M SORRY. NUMBER 10, HOLD FOR A MEMBER OF THE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 PUBLIC. AND ON ITEM NUMBER 11, SUPERVISOR BURKE REQUESTS A  
2 TWO-WEEK CONTINUANCE.

3

4 **SUP. KNABE, CHAIR:** SO ORDERED.

5

6 **CLERK VARONA-LUKENS:** ITEM 8 IS BEFORE YOU.

7

8 **SUP. KNABE, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY  
9 SUPERVISOR BURKE. WITHOUT OBJECTION, SO ORDERED.

10

11 **CLERK VARONA-LUKENS:** ADMINISTRATIVE OFFICER, ITEMS 12 AND 13,  
12 HOLD BOTH OF THOSE ITEMS FOR A MEMBER OF THE PUBLIC. BEACHES  
13 AND HARBORS, ITEM 14, HOLD FOR A MEMBER OF THE PUBLIC. PUBLIC  
14 SOCIAL SERVICES, ITEMS 15 AND 16. ON ITEM NUMBER 15, WE HAVE A  
15 REQUEST TO HOLD FOR A MEMBER OF THE PUBLIC BUT, ALSO, COUNTY  
16 COUNSEL RECOMMENDS THAT THIS ITEM BE CONTINUED FOR 60 DAYS TO  
17 MARCH 30, 2003 [SIC], THE CURRENT CONTRACT WITH PDQ BE  
18 EXTENDED TO THAT DATE UNDER THE EXISTING TERMS AND CONDITIONS  
19 TO ALLOW FOR THE RESOLUTION OF CERTAIN LEGAL ISSUES WHICH HAVE  
20 ARISEN REGARDING THE CONTRACT'S RENEWAL. SO WE HAVE A  
21 CONTINUANCE REQUESTED.

22

23 **SUP. KNABE, CHAIR:** WE WILL MOVE ON THE CONTINUANCE TO MARCH  
24 30TH.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. MOLINA:** I DON'T WANT IT GO TO A CONTINUANCE [ INAUDIBLE ]

2

3    **CLERK VARONA-LUKENS:** DO YOU WANT TO HOLD 15?

4

5    **SUP. MOLINA:** HOLD IT.

6

7    **CLERK VARONA-LUKENS:** FOR SUPERVISOR MOLINA?

8

9    **SUP. KNABE, CHAIR:** ON 15?

10

11    **SUP. MOLINA:** YES.

12

13    **CLERK VARONA-LUKENS:** OKAY. ITEM 16, HOLD FOR SUPERVISOR MOLINA  
14    AND A MEMBER OF THE PUBLIC.

15

16    **SUP. KNABE, CHAIR:** OKAY.

17

18    **CLERK VARONA-LUKENS:** ORDINANCE FOR ADOPTION, ITEM 17, HOLD FOR  
19    A MEMBER OF THE PUBLIC. MISCELLANEOUS ADDITIONS TO THE AGENDA  
20    REQUESTED BY BOARD MEMBERS AND THE CHIEF ADMINISTRATIVE  
21    OFFICER WHICH WERE POSTED MORE THAN 72 HOURS IN ADVANCE OF THE  
22    MEETING AS INDICATED ON THE GREEN SUPPLEMENTAL AGENDA: ON ITEM  
23    18-A, SUPERVISOR ANTONOVICH REQUESTS A ONE-WEEK CONTINUANCE.

24

25    **SUP. KNABE, CHAIR:** SO ORDERED.





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **CLERK VARONA-LUKENS:** 18-B IS BEFORE YOU.

3

4 **SUP. KNABE, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY  
5 SUPERVISOR MOLINA. WITHOUT OBJECTION, SO ORDERED.

6

7 **CLERK VARONA-LUKENS:** 18-C, HOLD FOR SUPERVISOR ANTONOVICH AND  
8 A MEMBER OF THE PUBLIC. 18-D IS BEFORE YOU.

9

10 **SUP. KNABE, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, THE CHAIR  
11 WILL SECOND. WITHOUT OBJECTION, SO ORDERED.

12

13 **CLERK VARONA-LUKENS:** ON 18-E, HOLD FOR A MEMBER OF THE PUBLIC.  
14 18-F, HOLD FOR A MEMBER OF THE PUBLIC. AND THAT COMPLETES THE  
15 READING OF THE AGENDA. BOARD OF SUPERVISORS SPECIAL ITEMS  
16 BEGIN WITH SUPERVISORIAL DISTRICT NUMBER 4.

17

18 **SUP. MOLINA:** AH, MR. CHAIRMAN...

19

20 **SUP. KNABE, CHAIR:** YES?

21

22 **SUP. MOLINA:** ...I JUST WANT TO CLARIFY, MAYBE I MADE A  
23 MISTAKE. I WAS LISTENING TO -- 16 IS THE ONE THAT I WANT HELD.  
24 WHICH IS THE ONE THAT WAS CONTINUED FOR 30 DAYS?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. KNABE, CHAIR:** 15.

2

3    **SUP. MOLINA:** OKAY. 15 IS FINE. RIGHT. OKAY.

4

5    **SUP. KNABE, CHAIR:** ALL RIGHT. SO ITEM 15 WILL BE CONTINUED TO  
6    MARCH 30TH, WITH THE CONTRACT EXTENSION. HUH? (INDISTINCT  
7    VOICE)

8

9    **SUP. MOLINA:** IS THAT THE ONE THAT WAS HELD?

10

11    **CLERK VARONA-LUKENS:** YES.

12

13    **SUP. KNABE, CHAIR:** YEAH. OKAY. SO ORDERED. AND THEN FOR  
14    RECONSIDERATION? MOVE CONTINUANCE. WITHOUT OBJECTION, SO  
15    ORDERED.

16

17    **CLERK VARONA-LUKENS:** AND TO APPROVE THE EXTENSION, IS THAT  
18    INCLU-- THAT'S INCLUDED?

19

20    **SUP. KNABE, CHAIR:** AND TO APPROVE THE EXTENSION, THAT'S  
21    CORRECT. MEMBERS OF THE BOARD, LADIES AND GENTLEMEN, IT'S MY  
22    PLEASURE TO INTRODUCE THIS MORNING OUR NEW CONSUL-GENERAL OF  
23    EL SALVADOR, CONSUL-GENERAL THE HONORABLE MAURICIO ENRIQUE  
24    RUANO MARTINEZ. CONSUL-GENERAL RUANO WAS BORN IN SAN SALVADOR,  
25    EL SALVADOR. HE GRADUATED FROM THE UNIVERSITY OF CHILE, WHERE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 HE EARNED HIS DEGREE IN BUSINESS ADMINISTRATION. HE THEN  
2 CONTINUED HIS STUDIES AT THE UNIVERSITY OF SANTIAGO, WHERE HE  
3 OBTAINED DEGREES IN BUSINESS ADMINISTRATION MANAGEMENT AND  
4 COMMERCIAL ENGINEERING. HE COMES TO LOS ANGELES AFTER HOLDING  
5 POSTS IN THE MINISTRY OF FOREIGN AFFAIRS IN EL SALVADOR AND  
6 THE EMBASSY OF EL SALVADOR IN CHILE. CONSUL-GENERAL RUANO HAS  
7 WORKED WITH VARIOUS COUNTRIES THROUGHOUT THE WORLD IN  
8 ACTIVITIES RELATED TO EXPORTS AND INVESTMENTS. HE WAS  
9 ACCREDITED BY THE UNITED STATES DEPARTMENT OF STATE ON JANUARY  
10 6TH OF THIS YEAR AS CONSUL-GENERAL OF EL SALVADOR IN LOS  
11 ANGELES. CONSUL-GENERAL, WE ARE PLEASED TO WELCOME YOU TO LOS  
12 ANGELES COUNTY. WE LOOK FORWARD TO WORKING WITH YOU AND WE  
13 WOULD ASK THAT YOU PLEASE ACCEPT THIS SMALL TOKEN OF OUR  
14 APPRECIATION IN WELCOMING YOU TO OUR GREAT COUNTY. [ APPLAUSE  
15 ]

16

17 **CONSUL-GENERAL RUANO:** THANK YOU. MUCHOS GRACIAS. BUENOS DIAS.  
18 GOOD MORNING HONORABLE MEMBERS OF THE BOARD OF SUPERVISORS AND  
19 ESTEEMABLE AUDIENCE. FIRST OF ALL, I WOULD LIKE TO SPREAD MY  
20 THANKS FOR YOUR WARM WELCOME INTO YOUR COMMUNITY. NOT TWO  
21 MONTHS AGO, I ARRIVED IN LOS ANGELES AND, FROM THE TIME I HAVE  
22 BEEN HERE, I HAVE FOUND IT TO BE CITY FULL OF WONDERFUL AND  
23 HOSPITABLE PEOPLE. WHEN I WAS ASSIGNED INTO THE DIPLOMATIC  
24 CORPS, I WAS ESPECIALLY PLEASED TO FIND OUT THAT MY NEXT  
25 ASSIGNMENT WILL BE IN CALIFORNIA. AS YOU ALL MUST KNOW, THE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 SALVADORAN COMMUNITY IN GOLDEN STATE IS ONE OF THE LARGEST IN  
2 THE COMMUNITY OF CONTINENTAL U.S. STILL, THERE IS MUCH WORK TO  
3 BE DONE BUT I AM POSITIVE THERE IS ALSO MUCH WE CAN  
4 ACCOMPLISH. EL SALVADOR IS A SMALL COUNTRY WITH TREMENDOUS  
5 POTENTIAL, A COUNTRY THAT, HAVING AFTER MORE THAN DECADE OF  
6 BEHIND FACED WITH A CIVIL WAR, WAS ABLE TO LEAVE THE SORROW  
7 BEHIND AND RAISE ITSELF TO BECOME ONE OF THE MOST STABLE AND  
8 FREE ECONOMIES IN THE LATIN-AMERICA REGION. AS WELL AS A  
9 STRONG SAMPLE FOR DEMOCRATIC GOVERNMENT, WE WILL NEVER FORGET  
10 WHAT WE WENT THROUGH AND THE TOLL IT TOOK ON SO MANY LIVES BUT  
11 IT IS THAT WHICH MAKES US STRONGER AND WORK HARDER TO ACHIEVE  
12 OUR GOALS. SO IT IS WITH MANY EXPECTATIONS AND GOALS IN MIND  
13 THAT I BEGIN MY TERM AS CONSUL-GENERAL OF EL SALVADOR IN LOS  
14 ANGELES. ONCE AGAIN, I THANK YOU FOR YOUR WELCOMING. SORRY FOR  
15 MY ENGLISH. MUCHOS GRACIAS. [ APPLAUSE ]

16

17 **SUP. KNABE, CHAIR:** I WOULD LIKE TO CALL UP JOHN STRANGER, LISA  
18 HOLMAN OF DRUG-FREE SOUTHERN CALIFORNIA, AND I'M GOING TO ASK  
19 SUPERVISOR MOLINA TO JOIN ME AS WELL AND WE'LL, IN AWHILE,  
20 INTRODUCE THE STUDENTS FROM THE MOUNT WASHINGTON ELEMENTARY  
21 SCHOOL. AT OUR LAST MEETING, THE BOARD APPROVED A MOTION TO  
22 DECLARE LAST WEEK AS DRUG-FREE WEEK THROUGHOUT THE COUNTY OF  
23 LOS ANGELES. IN DOING SO, THE BOARD REINFORCED ITS COMMITMENT  
24 TO PROMOTE PROGRAMS AND ACTIVITIES THAT DISCOURAGE SUBSTANCE  
25 ABUSE, ESPECIALLY AMONG YOUNG PEOPLE. ONE OF THE MOST



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 EFFECTIVE WEAPONS WE HAVE HAD AGAINST DRUG ABUSE IS OUR  
2 ABILITY TO COMMUNICATE THE TRUTH TO ITS HARMFUL EFFECTS.  
3 TODAY, WE HONOR DRUG-FREE SOUTHERN CALIFORNIA AND THE STUDENTS  
4 FROM MOUNT WASHINGTON ELEMENTARY SCHOOL FOR DOING JUST THAT.  
5 DRUG-FREE SOUTHERN CALIFORNIA IS A SOUTHLAND MEDIA INITIATIVE  
6 FOCUSED ON REDUCING SUBSTANCE ABUSE THROUGH MEDIA ADVERTISING.  
7 LARGELY THROUGH THEIR EFFORTS, THE LOS ANGELES MEDIA HAVE  
8 DONATED MORE THAN 19.5 MILLION DOLLARS IN AIRTIME AND AD SPACE  
9 TO ANTI-DRUG MESSAGES. DRUG-FREE SOUTHERN CALIFORNIA HAS USED  
10 THE DONATED MEDIA TIME AND SPACE TO BRING ABOUT GREATER  
11 AWARENESS OF THE HARMFUL EFFECTS OF DRUGS AND TO ENCOURAGE  
12 PARENTS AND OTHERS TO TALK TO THEIR CHILDREN ABOUT THE RISK OF  
13 DRUGS. SO, ON BEHALF OF MY COLLEAGUES HERE AND THE BOARD OF  
14 SUPERVISORS, WE'D LIKE TO NOT ONLY PRESENT YOU THIS SCROLL  
15 ABOUT DRUG-FREE AMERICA -- I MEAN DRUG-FREE WEEK BUT TO THANK  
16 DRUG-FREE SOUTHERN CALIFORNIA. [ APPLAUSE ]

17

18 **LISA HOLMAN:** HI, I'M LISA HOLMAN. YOU PROBABLY KNOW OUR  
19 ORGANIZATION AS THE FRYING PAN, FRIED EGG, "THIS IS YOUR BRAIN  
20 ON DRUGS" ORGANIZATION. BACK IN 1987, THAT WAS OUR BEGINNING  
21 PUBLIC SERVICE ANNOUNCEMENT. SINCE THEN, WE'VE DONE MANY, MANY  
22 PUBLIC SERVICE ANNOUNCEMENTS AND, IN THE CALIFORNIA AREA,  
23 GAINED \$20 MILLION IN MEDIA AIRTIME FREE. AND WE BELIEVE  
24 ADVERTISING WORKS AND TO COMMUNICATE THE RISK OF USING DRUGS  
25 TO CHILDREN AND CHANGE BEHAVIOR. WE DON'T BELIEVE THAT THE WAR





The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 ON DRUGS IS A WAR. IT'S AN EDUCATION PROCESS THAT IS ONGOING  
2 AND REQUIRES YOUR EFFORTS, PARENTAL EFFORTS, COMMUNITY  
3 LEADERS. WE THANK YOU FOR THIS OPPORTUNITY, AND, OF COURSE, WE  
4 WANT TO CHANGE LIVES AND CHANGE OUR CHILDREN'S FUTURES.  
5 THANKS. [ APPLAUSE ]

6

7 **SUP. KNABE, CHAIR:** SUPERVISOR MOLINA?

8

9 **SUP. MOLINA:** THANK YOU. I'M GOING TO ASK THE KIDS FROM MOUNT  
10 WASHINGTON ELEMENTARY SCHOOL TO COME UP AND JOIN ME. YOU KNOW,  
11 THE BIGGEST FEAR THAT ALL OF US AS PARENTS HAVE IS LOSING  
12 CONTROL OF OUR CHILDREN TO DRUGS AND IT IS AN ONGOING FEAR. WE  
13 ARE COMBATING DRUGS EVERY SINGLE DAY IN OUR COMMUNITIES. A LOT  
14 OF OUR MUNICIPAL PROBLEMS, AS FAR AS THEFTS IN OUR  
15 COMMUNITIES, STEM FROM DRUG USE AND, OF COURSE, ALL WE CAN DO  
16 IS TRY AND CREATE THE PREVENTION PROGRAMS TO STOP THE NUMBER  
17 OF CONSUMERS THROUGHOUT OUR COUNTRY. AND, OF COURSE, ONE OF  
18 THE INNOVATIVE PROGRAMS IS TO START EDUCATING OUR CHILDREN AS  
19 YOUNG AS POSSIBLE TO LET THEM KNOW OF THE DANGERS OF DRUGS AND  
20 THAT, HOPEFULLY, THEY'RE GOING TO HONOR A PLEDGE THAT THEY  
21 MAKE AS THEY GET THE INFORMATION AND BECOME MORE INFORMED  
22 THAT, AS CHILDREN, THEY START MAKING A CONTRACT WITH  
23 THEMSELVES ABOUT STAYING DRUG-FREE. MY DAUGHTER WENT THROUGH  
24 THIS PROGRAM AND, AT THE TIME, YOU KNOW, I'M NOT SURE THAT SHE  
25 WAS PROBABLY TOO YOUNG AND WHETHER IT WAS GOING TO HAVE AN



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 IMPACT BUT NOW, AS A 16-YEAR-OLD, THE EDUCATION SHE RECEIVED  
2 THERE HAS BEEN VERY HELPFUL TO HER, I THINK, EVERY SINGLE DAY.  
3 AND, AS A MOTHER, I AM DEEPLY GRATEFUL TO THE PEOPLE WHO  
4 PROMOTED THE PROGRAM AND CONTINUE THAT PROGRAM. SO MY  
5 CONGRATULATIONS TO YOU BECAUSE IT IS -- WE KEEP OUR FINGERS  
6 CROSSED EVERY SINGLE DAY. WELL, I AM ALSO HERE TO WELCOME THE  
7 STUDENTS OF MOUNT WASHINGTON ELEMENTARY SCHOOL. THESE BOYS AND  
8 GIRLS WERE SELECTED AS PART OF A GROUP TO PARTICIPATE IN DRUG-  
9 FREE WEEK CEREMONIES BECAUSE OF THEIR INVOLVEMENT AND THE  
10 SCHOOL'S INVOLVEMENT. THEY HAVE BEEN INVOLVED IN THAT  
11 EDUCATIONAL PROGRAM AND THEY ARE NOW READY TO MAKE THEIR  
12 COMMITMENT AND I'D LIKE THEM TO SHARE THEIR PLEDGE AND MAKE  
13 THEIR PLEDGE WITH ALL OF YOU. SO I'M GOING TO JOIN TO COME UP  
14 AND RECITE THEIR PLEDGE IF YOU WOULD, PLEASE.

15

16 **STUDENTS OF MOUNT WASHINGTON ELEMENTARY SCHOOL:** I PLEDGE  
17 ALLEGIANCE TO MYSELF AND TO WHO I WANT TO BE BECAUSE I CAN  
18 MAKE MY DREAMS COME TRUE IF I BELIEVE IN ME. I PLEDGE TO STAY  
19 IN SCHOOL AND LEARN THE THINGS I NEED TO KNOW, TO MAKE THE  
20 WORLD A BETTER PLACE FOR KIDS LIKE ME TO GROW. I KNOW I CAN  
21 AND THAT'S BECAUSE I PLEDGE TO STAY DRUG-FREE.

22

23 **SUP. MOLINA:** CONGRATULATIONS. [ APPLAUSE ]

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA:** AGAIN, THEY'LL PROBABLY UNDERSTAND THAT PLEDGE AS  
2   THEY CONTINUE TO PARTICIPATE IN THE COMMUNITY AND BECOME MORE  
3   AND MORE -- SEE THE CHALLENGES AND THE PROBLEMS THAT ARE OUT  
4   IN THE COMMUNITY THAT ARE ONGOING. LET ME PRESENT -- DON AND I  
5   WANT TO MAKE SOME PRESENTATIONS TO THE CHILDREN ON THEIR  
6   PRESENTATION. HERE LET ME BEGIN WITH SOPHIE ANTESETIS. SOPHIE,  
7   YOU WANT TO COME UP AND GET THIS BIG CERTIFICATE THAT'S BIGGER  
8   THAN YOU ARE? CONGRATULATIONS, SOPHIE. [ APPLAUSE ]

9

10   **SUP. MOLINA:** ALEXANDER FISHER. ALEXANDER, CONGRATULATIONS,  
11   SIR. [ APPLAUSE ]

12

13   **SUP. MOLINA:** ADRIEL FISHER. [ APPLAUSE ]

14

15   **SUP. MOLINA:** CONGRATULATIONS. CHANCE GORING? [ APPLAUSE ]

16

17   **SUP. MOLINA:** JUST WANTS THE CERTIFICATE. AND, OF COURSE, SARAH  
18   WONG. SARAH, CONGRATULATIONS. [ APPLAUSE ]

19

20   **SUP. MOLINA:** WE CONGRATULATE ALL THE PEOPLE WHO HAVE BEEN  
21   INVOLVED IN THIS PROGRAM AND, MORE IMPORTANTLY, THE CHILDREN,  
22   AND HONOR YOUR PLEDGE HERE. IT'S A VERY IMPORTANT PLEDGE THAT  
23   YOU MAKE TO ALL OF US AND PARTICULARLY TO YOURSELF.  
24   CONGRATULATIONS. [ APPLAUSE ]

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. KNABE, CHAIR:** I THINK THEY REALLY WANTED TO STAY UPSTAIRS  
2    BECAUSE THEY REALLY ENJOYED THEIR DOUGHNUTS AND ORANGE JUICE,  
3    TOO. [ LAUGHTER ] SO, ANYWAY, THANK YOU ALL FOR, LISA, TO YOU  
4    AND TO JOHN, THANK YOU AND, TO THE KIDS, THANK YOU. NOW IT'S  
5    MY PLEASURE TO ASK CAPTAIN MICHAEL MURRAY TO JOIN ME AND CHIEF  
6    FREEMAN. I BELIEVE THE CHIEF IS HERE. CHIEF LOCKHART IS HERE  
7    OF THE LOS ANGELES COUNTY FIRE DEPARTMENT. THIS IS ONE OF  
8    THOSE DAYS WHERE WE GET TO THANK SOMEONE FOR MANY, MANY YEARS  
9    OF DEDICATED SERVICE, PARTICULARLY AN HONOR FOR ME TO PRESENT  
10   CAPTAIN MURRAY WITH A SCROLL OF RECOGNITION OF HIS RETIREMENT  
11   NOT ONLY FOR HIS 31 YEARS OF SERVICE TO THE LOS ANGELES COUNTY  
12   FIRE DEPARTMENT AND CITIZEN BUT AS A GOOD FRIEND AS WELL, TOO.  
13   CAPTAIN MURRAY'S FIRST POSITION WAS A FIREFIGHTER AT THE  
14   STATION NUMBER 86 IN GLENDORA. HE WAS THEN PROMOTED TO FIRE-  
15   FIGHTER SPECIALIST FOR THE CITY OF COMMERCE IN 1982, AFTER  
16   WHICH HE WAS PROMOTED TO CAPTAIN IN 2001 AND WAS VERY ACTIVE  
17   WITH THE CALIFORNIA CONTRACT CITIES. CAPTAIN MURRAY WAS  
18   ELECTED TO THE EXECUTIVE BOARD OF LOCAL 1014 WHERE HE SERVED  
19   FOR 23 YEARS AND HELD THE POSITION OF FIRST VICE-PRESIDENT FOR  
20   12. SO, ON BEHALF OF THE BOARD OF SUPERVISORS, IT GIVES ME A  
21   GREAT DEAL OF PLEASURE TO PRESENT THIS RETIREMENT SCROLL TO  
22   CAPTAIN MURRAY TO NOT ONLY AGAIN SAY THANK YOU FOR A JOB WELL  
23   DONE FOR THE FIRE DEPARTMENT AND FOR THE CITIZENS OF THIS  
24   GREAT COUNTY BUT ALSO TO WISH YOU A HAPPY AND HEALTHY  
25   RETIREMENT AS A GOOD FRIEND. [ APPLAUSE ]



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **CAPTAIN MURRAY:** THANK YOU, SUPERVISOR KNABE, AND THANK YOU,  
3 MEMBERS OF THE BOARD, CHIEF LOCKHART, CHIEF MEL HOKASEN, WHO,  
4 HIM AND I HAVE BEEN PERSONAL FRIENDS FOR OVER 35 YEARS IN TWO  
5 OR THREE FIRE DEPARTMENTS; MY UNION PRESIDENT, DAVE GIALOTTI.  
6 I'D LIKE TO JUST BRIEFLY SAY WHAT THE LOS ANGELES COUNTY FIRE  
7 DEPARTMENT HAS MEANT TO ME. FOR 31 YEARS, I ALWAYS WANTED TO  
8 GO TO WORK. I LOVED EVERY MINUTE OF IT. I FEEL AS THOUGH  
9 YOU'RE SO BLESSED IN LOS ANGELES TO HAVE SUCH A GROUP OF  
10 DEDICATED PUBLIC SAFETY PEOPLE. RATHER, IT'S THE FIREFIGHTERS,  
11 MY BROTHER SHERIFFS, OR THE LIFEGUARDS, AND THIS IS ALL DUE TO  
12 A BOARD THAT'S VERY, VERY AWARE OF PUBLIC SAFETY. AGAIN, THANK  
13 YOU VERY MUCH. [ APPLAUSE ]

14

15 **CHIEF MEL HOKASEN:** ON BEHALF OF THE MEN AND WOMEN OF THE LOS  
16 ANGELES COUNTY FIRE DEPARTMENT, WE'D ALSO LIKE TO CONGRATULATE  
17 MIKE ON HIS RETIREMENT. MIKE MENTIONED 35 YEARS. IT'S ONLY  
18 BEEN 29 YEARS FOR ME THAT I'VE KNOWN MIKE, AND I MET HIM AS A  
19 BRAND-NEW FIREFIGHTER OUT IN BATTALION 13 AND I WAS A BIT MORE  
20 NAIVE THEN BUT HE WAS ONE OF MY MENTORS, AND I REALLY  
21 APPRECIATE THE TIME THAT I SPENT WITH HIM. AS THE SUPERVISOR  
22 ALSO MENTIONED THAT WHAT HE'S DONE FOR THE COMMUNITY. YOU  
23 KNOW, THERE'S SO MANY PEOPLE THAT STILL HAVE THEIR HOMES, THEY  
24 STILL HAVE THEIR JOBS, THEY STILL HAVE THEIR LIVES BECAUSE OF  
25 THINGS THAT MIKE HAS DONE OVER THE YEARS AND, YOU KNOW, ON





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 THEIR BEHALF, THANK YOU VERY MUCH. CONGRATULATIONS, MIKE. [  
2 APPLAUSE ]

3

4 **SUP. KNABE, CHAIR:** WE'RE GOING TO GET A GROUP PHOTO. I JUST  
5 WANT TO TELL YOU HOW TOUGH CAPTAIN MURRAY IS. AFTER LOOKING AT  
6 THE NEWS THIS MORNING, HE'S GOING -- MOVING TO UPSTATE NEW  
7 YORK. AND I JUST TOLD HIM TO SEND ME AN E-MAIL AND I'LL TELL  
8 HIM WHAT THE TEMPERATURE HERE IS IN LOS ANGELES. [ LAUGHTER ]  
9 [LIGHT APPLAUSE ]

10

11 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, MAY I MAKE A PRESENTATION TO  
12 OUR PASTOR? MR. CHAIRMAN?

13

14 **SUP. KNABE, CHAIR:** YES?

15

16 **SUP. YAROSLAVSKY:** MAY I MAKE A PRESENTATION?

17

18 **SUP. KNABE, CHAIR:** ABSOLUTELY.

19

20 **SUP. YAROSLAVSKY:** PASTOR? MR. CHAIRMAN, WE WERE LED THIS  
21 MORNING IN THE INVOCATION BY PASTOR PAUL KLOTH, WHO IS WITH  
22 THE HOLLYWOOD LUTHERAN CHURCH OF LOS ANGELES AND IS ALSO ON  
23 THE CLERGY ROSTER OF THE EVANGELICAL LUTHERAN CHURCH IN  
24 AMERICA. HE RECEIVED HIS BACHELOR OF ARTS DEGREE FROM PACIFIC  
25 LUTHERAN UNIVERSITY IN TACOMA, WASHINGTON AND HIS BACHELOR OF



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 DIVINITY DEGREE FROM PACIFIC LUTHERAN THEOLOGICAL SEMINARY IN  
2 BERKLEY, CALIFORNIA. HE'S MARRIED, HIS WIFE IS WITH HIM HERE,  
3 ESTHER, AND HE HAS A SON, THREE DAUGHTERS, AND THREE  
4 GRANDCHILDREN. AND WE'RE HONORED THAT YOU TOOK THE TIME TO  
5 LEAD US IN PRAYER THIS MORNING AND WE WISH YOU GOD SPEED. [  
6 APPLAUSE ]

7

8 **SUP. KNABE, CHAIR:** OKAY. SUPERVISOR ANTONOVICH?

9

10 **SUP. ANTONOVICH:** WE'D LIKE TO PRESENT CAPTAIN RUSS COLLINS  
11 BEFORE US TODAY, WHO IS GOING TO BE RETIRING AFTER SERVING  
12 OVER THREE DECADES AS A MEMBER OF THE LOS ANGELES COUNTY  
13 SHERIFF'S DEPARTMENT, THE LAST 11 YEARS, IN CHARGE OF THE SAN  
14 DIMAS STATION, SUPERVISING 120 DEPUTIES AND WAS VERY HELPFUL  
15 IN OUR ABILITY TO BUILD THAT NEW STATION WHICH WE OPENED JUST  
16 A FEW MONTHS AGO. BEGINNING HIS CAREER IN 1971, CAPTAIN  
17 COLLINS' ASSIGNMENTS INCLUDED THE INMATE RECEPTION CENTER,  
18 ALTADENA STATION, MEN'S CENTRAL JAIL, SAN CLARITA VALLEY  
19 STATION, SPECIAL ENFORCEMENT BUREAU, AND THE WALNUT SAN DIMAS  
20 STATION. CAPTAIN COLLINS HOLDS BACHELOR OF ARTS DEGREE IN  
21 BUSINESS ADMINISTRATION FROM CALIFORNIA STATE UNIVERSITY AT  
22 LOS ANGELES AND A MASTER'S DEGREE IN PUBLIC ADMINISTRATION  
23 FROM THE UNIVERSITY OF SOUTHERN CALIFORNIA AND ALSO IS A 1991  
24 GRADUATE OF THE CALIFORNIA COMMAND COLLEGE. SO AT THIS TIME,  
25 RUSS, IT'S BEEN A PLEASURE TO WORK WITH YOU AND I'VE



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 APPRECIATED ALL YOUR SUPPORT AND WILLINGNESS TO PARTICIPATE IN  
2 THE COMMUNITY. HE WAS NOT AN ARMCHAIR SHERIFF. HE WAS OUT  
3 THERE. WHEN WE WOULD MEET WITH THE CITY COUNCILS, HE WOULD BE  
4 THERE AND, WHEN WE WOULD MEET WITH THE COMMUNITY, HE WOULD BE  
5 THERE, AND THEY HAVE A GREAT VOLUNTEER GROUP IN THAT AREA AS  
6 WELL THAT GIVES THAT PART OF THE COUNTY OF LOS ANGELES SUCH A  
7 WONDERFUL -- LET'S SAY JUST A GOOD POLICE PRESENCE AND  
8 COMMUNITY SPIRIT WHERE EVERYBODY WORKS TOGETHER AND WE  
9 APPRECIATE YOUR LEADERSHIP. [ APPLAUSE ]

10

11 **CAPTAIN RUSS COLLINS:** THANK YOU VERY MUCH. I'D JUST LIKE TO  
12 TAKE A MOMENT AND SAY THANK YOU TO THE BOARD OF SUPERVISORS  
13 FOR TAKING THIS TIME TO RECOGNIZE MY SERVICE TO THE COMMUNITY.  
14 I'LL TELL YOU IT'S BEEN AN EXCELLENT CAREER, ONE THAT I WILL  
15 ALWAYS CHERISH AND HAVE FOND MEMORIES OF. JUST LIKE THE FIRE  
16 DEPARTMENT, YOU HAVE AN EXCELLENT, EXCELLENT SHERIFF'S  
17 DEPARTMENT. THE MOST IMPORTANT PART OF THAT SHERIFF'S  
18 DEPARTMENT, OF COURSE, IS OUR PEOPLE THAT WORK FOR THEM.  
19 THEY'RE VERY, VERY PROFESSIONAL BUT, MORE IMPORTANTLY, THEY'RE  
20 VERY DEDICATED TO THE COUNTY OF LOS ANGELES. I WOULD LIKE TO  
21 SAY A SPECIAL THANKS TO THE MEN AND WOMEN OF THE SAN DIMAS  
22 SHERIFF'S STATION WHERE I WORKED FOR THE LAST SEVERAL YEARS.  
23 IT'S AN EXCELLENT, EXCELLENT COMMUNITY THAT SUPPORTS LAW  
24 ENFORCEMENT TREMENDOUSLY. AGAIN, THANK YOU, THANK YOU TO THE  
25 BOARD. I LOOK FORWARD, IN THE FUTURE, TO WORKING WITH THE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 BOARD OF SUPERVISORS IN ANY WAY THAT I CAN, AND ESPECIALLY TO  
2 THE RESIDENTS OF THE SAN DIMAS SHERIFF'S STATION. THANK YOU  
3 AGAIN. [ APPLAUSE ]

4

5 **MARV CAVANAUGH:** AND I WOULD JUST LIKE TO ADD -- MY NAME IS  
6 MARV CAVANAUGH AND, ON BEHALF OF SHERIFF BACA, WE, TOO, WANT  
7 TO THANK RUSS COLLINS FOR HIS DEDICATED SERVICE, NOT ONLY TO  
8 THE DEPARTMENT, BUT TO THE COMMUNITIES HE HAS SERVED. RUSS AND  
9 I HAVE A UNIQUE RELATIONSHIP IN THAT WE GRADUATED FROM THE  
10 SAME ACADEMY CLASS. WE WERE HIRED THE VERY FIRST DAY AND, IN  
11 ADDITION TO BEING VERY CLOSE COLLEAGUES, HE'S BEEN A VERY GOOD  
12 FRIEND OF MINE AND MY SON, QUITE FRANKLY, HAS BEEN MENTORED BY  
13 HIM THE LAST COUPLE OF YEARS AS A SERGEANT BUT, IN ADDITION TO  
14 THE LEADERSHIP THAT RUSS HAS GIVEN EACH COMMAND THAT HE HAS  
15 WORKED, AND PARTICULARLY HIS LEADERSHIP AS A STATION CAPTAIN,  
16 THIS MAN NOT ONLY SERVED THE COMMUNITY, THE COUNTY OF LOS  
17 ANGELES FOR 32 AND A HALF YEARS, HE'S ALSO A MAJOR IN THE  
18 CALIFORNIA -- EXCUSE ME, THE ARMY RESERVES. ON 9-11, TWO YEARS  
19 AGO, WHILE ACTIVATED ONLY BRIEFLY, THIS MAN ALSO STOOD UP FOR  
20 HIS COUNTRY, SO, RUSS, WE THANK YOU FOR ALL YOU'VE DONE AS A  
21 PEACE OFFICER AND AS A SOLDIER FOR THE UNITED STATES OF  
22 AMERICA. GOD BLESS YOU. [ APPLAUSE ]

23

24 **SUP. ANTONOVICH:** WE HAD, WITH CAPTAIN COLLINS, WHO HAS SERVED  
25 OUR COUNTY FOR OVER THREE DECADES, NOW WE WOULD LIKE TO



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 RECOGNIZE A FAMILY THAT HAS SERVED THIS COUNTY FOR FIVE  
2 DECADES AND NOW WE WOULD LIKE TO WELCOME THE THIRD GENERATION  
3 OWNER AND HIS FAMILY OF THE FUGETSU-DO, WHICH IS A LITTLE  
4 TOKYO DESSERT SHOP THAT'S CELEBRATING ITS 100TH ANNIVERSARY.  
5 WITH US THIS MORNING IS BRIAN AND TOMOKO KITO AND THEIR SON,  
6 COREY AND HIS FATHER, ROY KITO. THIS IS A FAMILY THAT HAS  
7 HELPED PROVIDE THAT SERVICE TO OUR COMMUNITY. SINCE 1903, THEY  
8 HAVE BEEN A PRESENCE IN LITTLE TOKYO, WHERE THEY MAKE THE  
9 COLORFUL HAND- MADE JAPANESE DESSERTS THAT ARE OF A RICE FLOUR  
10 BASE AND OFTEN STUFFED WITH A BEAN PASTE. MOCHIGOTCHI, THE  
11 GENERAL TERM USED FOR DESSERTS, ALSO INCLUDES MANJU, WHICH IS  
12 CRAFTED OUT OF CAKE FLOUR AND USUALLY BAKED OR STEAMED. AT THE  
13 FUGETSU-DO, EMPLOYEES TRAIN AT LEAST A YEAR EVEN BEFORE THEY  
14 CAN MAKE THE SIMPLEST OF DESSERTS AS IT TAKES 10 YEARS FOR A  
15 PERSON TO BE CONSIDERED A PROFESSIONAL MOCHI MAKER SINCE  
16 EVERYTHING IS HANDMADE. SO AT THIS TIME, ON BEHALF OF THE  
17 BOARD OF SUPERVISORS, WE WOULD LIKE TO PRESENT THE KITO FAMILY  
18 THIS PROCLAMATION. CONGRATULATIONS. [ APPLAUSE ]

19

20 **BRIAN KITO:** SAY DOMO ARIGATU? [ LAUGHTER ] THANK YOU. ON  
21 BEHALF OF THE FUGETSU-DO BUSINESS AND ALL OUR EMPLOYEES AND  
22 OUR FAMILY, I WANT TO THANK THE BOARD OF SUPERVISORS FOR  
23 RECOGNIZING US TODAY. MY GRANDFATHER CAME HERE IN 1903. HE  
24 CAME IN THROUGH THE PORT OF WASHINGTON, SEATTLE, WASHINGTON,  
25 AND HE COULD HAVE SETTLED ALMOST ANYWHERE ALONG THE WEST





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 COAST, AND I'M SO PLEASED THAT HE DID STAY IN LOS ANGELES,  
2 OBVIOUSLY WITH A GOOD LEADERSHIP THAT WE HAVE HERE. I'M GLAD  
3 THAT WE SPENT THE HUNDRED YEARS HERE IN LOS ANGELES. THANK YOU  
4 VERY MUCH. [ APPLAUSE ]

5

6 **SUP. ANTONOVICH:** NOW WE HAVE A LITTLE EIGHT-WEEK-OLD, THIS IS  
7 A LITTLE FEMALE GOLD LABRADOR MIX. HER NAME IS SASSY, WHO IS  
8 LOOKING FOR A HOME. SHE LIKES MOCHI, I'M SURE. ANYWAY, SO THIS  
9 IS LITTLE SASSY, SO ANYBODY WHO WOULD LIKE TO ADOPT SASSY, YOU  
10 CAN COME UP OR THOSE WHO ARE HOME WATCHING ON TELEVISION, YOU  
11 CAN CALL THE TELEPHONE NUMBER AT THE BOTTOM OF YOUR SCREEN,  
12 THAT'S AREA CODE (562) 728-4644 AND LITTLE SASSY CAN BE YOUR  
13 LITTLE LOVE FOR THE YEAR. THIS IS THE YEAR OF THE MONKEY, SO  
14 FOR THE YEAR OF THE MONKEY. SEE EVERYBODY, SASSY? SEE OVER  
15 THERE? PICK IT UP. HM?

16

17 **SUP. KNABE, CHAIR:** SUPERVISOR BURKE?

18

19 **SUP. BURKE:** I MOVE THAT WHEN WE -- OH, NO. I HAVE A  
20 PRESENTATION. [ LIGHT LAUGHTER ]

21

22 **SUP. BURKE:** I'D LIKE TO CALL L.A. CHILD GUIDANCE CLINIC UP FOR  
23 A PRESENTATION. FOR THE LAST 80 YEARS, THE LOS ANGELES CHILD  
24 GUIDANCE CLINIC HAS PROVIDED QUALITY MENTAL HEALTH SERVICES TO  
25 CHILDREN AND FAMILIES RESIDING IN CENTRAL AND SOUTH LOS



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 ANGELES BY ENSURING EASY ACCESS AND PROMOTING EARLY  
2 INTERVENTION. ONE OF THE CLINIC'S PROGRAMS, THE BUILDING  
3 BLOCKS PRESCHOOL LINK TO EARLY INTERVENTION PROGRAM, HAS  
4 GAINED NATIONAL RECOGNITION FOR THE WAY IN WHICH IT LINKS  
5 POSITIVE, SOCIAL, AND EMOTIONAL DEVELOPMENT WITH EARLY  
6 LITERACY. IN A COLLABORATION FORGED WITH THE L.A. UNIFIED  
7 SCHOOL DISTRICT AND ITS EARLY EDUCATION CENTERS FOR CHILDREN  
8 AGE THREE TO FIVE, THE CLINIC HAS TARGETED CHILDREN WITH  
9 EMOTIONAL AND BEHAVIORAL PROBLEMS. THE PROGRAM HAS TRAINED  
10 TEACHERS AND CLASSROOM AIDES TO IDENTIFY AND CONSTRUCTIVELY  
11 INTERVENE WITH TROUBLED PRESCHOOLERS. THIS PROGRAM HAS BEEN  
12 RECOGNIZED BY THE AMERICAN ACADEMY OF CHILD AND ADOLESCENT  
13 PSYCHIATRY AND ITS PRESTIGIOUS NORBERT AND CHARLOTTE RIEGER  
14 SERVICE PROGRAM AWARD FOR EXCELLENCE IN 2003. THIS AWARD  
15 RECOGNIZES INNOVATIVE PROGRAMS THAT ADDRESS PREVENTION,  
16 DIAGNOSIS, OR TREATMENT OF MENTAL ILLNESS IN CHILDREN AND  
17 ADOLESCENTS. I'M VERY PLEASED AND PROUD TO PRESENT THIS SCROLL  
18 TO THE CHILD GUIDANCE CLINIC'S BUILDING BLOCKS TEAM, INCLUDING  
19 DR. THOMAS TROUT, DR. QUINTON JAMES, DR. EVA KOTA, ELIZABETH  
20 FRUM, LATETIA HERRA, TAMMIE HARRIS, BARBARA GUTIERREZ, AND  
21 MARY MONTEZ. [ APPLAUSE ]

22

23 **SUP. BURKE:** A SPECIAL PRESENTATION TO DAVID L. HIRSCH, WHO  
24 SERVES AS A MEMBER OF THE BOARD OF LOS ANGELES CHILD GUIDANCE  
25 AND FOR ALL OF HIS WORK AND HE SERVED AS CHAIR OF THE CLINIC'S



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 VERY SUCCESSFUL CAPITAL CAMPAIGN RESULTING IN 6.63 MILLION  
2 RAISED IN PRIVATE PHILANTHROPY, AND THAT FULFILLS THE CLINIC'S  
3 NEED FOR ADDITIONAL SERVICES, EARLY INTERVENTION AND MENTAL  
4 HEALTH SERVICES TO 2,000 CHILDREN AND YOUTH ANNUALLY.  
5 CONGRATULATIONS. [ APPLAUSE ] THAT CONCLUDES MY PRESENTATIONS.

6

7 **SUP. KNABE, CHAIR:** THANK YOU. I'M GOING TO ASK THAT THE  
8 EXECUTIVE OFFICER SWEAR EVERYBODY IN FOR THE PUBLIC HEARINGS.

9

10 **ROBIN GUERRERO, CLERK:** WILL ALL THOSE STAND WHO PLAN TO  
11 TESTIFY UNDER PUBLIC HEARING ITEMS. RAISE YOUR RIGHT HAND. ALL  
12 THOSE WHO PLAN TO TESTIFY BEFORE THE BOARD, PLEASE RAISE YOUR  
13 RIGHT HAND TO BE SWORN IN. [ ADMINISTERING OATH ]

14

15 **SPEAKER:** THANK YOU. PLEASE BE SEATED.

16

17 **SUP. KNABE, CHAIR:** THANK YOU. I HAD A REQUEST ON A NUMBER OF  
18 HOLDS HERE FROM ONE INDIVIDUAL. WE'LL CALL THAT PERSON UP.  
19 MERRITT HOLLOWAY REQUESTED A HOLD ON S-2, 1, 2, 3, 4, 7, 9,  
20 10, 12, 13, 14, 16, 17, 18, 18-E -- EXCUSE ME, 18-C, 18-E, 18-  
21 F.

22

23 **MERRITT HOLLOWAY:** AGAIN, OKAY, YOU STARTED MY TIME BEFORE I  
24 REALLY GOT A CHANCE TO START BUT WE WANT EVERYTHING TO CONFORM  
25 TO THE CEQA. THAT'S ITEM 3, 4, 5, 12. IF WORK CAN BE DONE MORE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 EFFICIENT WITH INDEPENDENT CONTRACTORS, THEN REDUCE THE  
2 EMPLOYEE WORK HOURS TO THAT AMOUNT. THAT'S FOR ITEM 14 AND 15.  
3 THE PUBLIC DEMANDS NO AMENDMENTS WORK WITHIN EXISTING  
4 GUIDELINES AND BUDGETS. THAT'S ITEM 16 AND 17 AND NO  
5 REDUCTIONS OR FEE WAIVERS. THAT'S ITEM 14 AND 18-E. THE PUBLIC  
6 DEMANDS TO SEE THE 59 SECONDS AND THE FIRE GOES OUT IN NINE  
7 SECONDS OF MR. BAXTER'S VIDEO. WE WANT TO SEE THAT, YOU KNOW,  
8 PUT IT UP ON THE SCREEN SO WE CAN SEE THIS VIDEO OF THIS FIRE  
9 BECAUSE WE THINK THAT WE CAN -- THAT MAY HELP THE PUBLIC. NOW,  
10 THE PUBLIC DEMANDS THAT TRANSPARENCY. THAT'S WHAT YOU SAID,  
11 GLORIA MOLINA, SO WE WANT YOU TRANSPARENT AS FAR AS WE WANT  
12 TRANSPARENCY IN THE MARTIN LUTHER KING THING. NOW, ITEM 1, THE  
13 PUBLIC WANTS TO MAKE SURE THAT THERE'S NO RESIDENTIAL FEE  
14 INCREASES TO THE LIBRARY PROJECT. I USE THE LAW LIBRARY. IT  
15 COSTS US \$60 TO CHECK OUT BOOKS. WE COULD NOT AFFORD THAT AND  
16 WE DEFINITELY CANNOT AFFORD ANY INCREASES AS FAR AS FROM \$1 TO  
17 \$2. THE PUBLIC DEMANDS BETTER POLICIES, BETTER POLICY  
18 INCLUDING SHERIFF DRIVE-BY CLOSE OUTS WITHIN EXTREME -- NO --  
19 NUMBER 7, WITH THE EXTREME BUDGET CRISIS, OUR RESOURCES NEED  
20 TO BE USED TO HELP THE MAJORITY, NOT THE FEW. WE NEED MORE  
21 FREQUENCY OF BUSES, MORE BUSES TO RELIEVE OVERCROWDING AND  
22 ALSO FARE REDUCTION. THAT'S ITEM 7. NO RAILS, SUPERVISOR  
23 ANTONOVICH. ITEM NUMBER 10, THE PUBLIC DEMANDS NO BLOCK GRANTS  
24 FOR ALMA AND THAT FUNDS BE USED FOR FAMILY REUNIFICATION AND  
25 COUNTY CHILD SERVICE MONITORS, FOR INDEPENDENT FAMILIES IN



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 NEED OF COURT- ORDERED, MONITORED VISITS. ITEM NUMBER 13,  
2 DECLARE APRIL 8 THROUGH 24 PUBLIC TO RECALL INCOMPETENT  
3 SUPERVISORS WEEK. NUMBER 22, WEEKLY VIOLATION OF GOVERNMENT  
4 CODE 54950. THAT'S WHEN YOU REFUSE TO LET THE PUBLIC SPEAK TO  
5 PUBLIC COMMENT. EVERY WEEK, YOU'RE DENYING THE PUBLIC THEIR  
6 RIGHT TO SPEAK. I HAVE THESE FROM EVERY WEEK WHEN YOU REFUSE  
7 TO LET THE PUBLIC SPEAK. ALSO -- LET ME CONTINUE. PUBLIC TO  
8 SPEAK ON ALL ITEMS ON THE AGENDA. LIKE, TODAY, I WAS REFUSED  
9 TO BE ABLE TO SPEAK TO ITEM 22. YOU GUYS ARE REFUSING THE  
10 PUBLIC THE ABILITY TO SPEAK AND... OH, THERE'S JUST SO MUCH.  
11 PUBLIC DEMANDS STOP FUNDING ON D.C.F.S. PROBATION OFFICERS,  
12 PUBLIC WANTS A STATEMENT ON WHAT'S GOING ON WITH MARTIN LUTHER  
13 KING, TODAY, WE WANT TO KNOW WHAT'S GOING ON. TRANSPARENCY.  
14 WHEN IS THE BOARD GOING TO MARTIN LUTHER KING. ALSO, WHAT'S UP  
15 WITH MY CASE, SUPERVISOR MOLINA AND BURKE, C.K. 46462. WHAT  
16 ELSE. THERE WAS SOMETHING. OH. AS FAR AS ITEM NUMBER 9, IF  
17 YOU'RE ADDRESSING AIR AND YOU'RE ADDRESSING WATER, YOU CANNOT  
18 SAY YOU CAN SPEAK TO AIR BUT YOU CAN'T SPEAK TO WATER. OKAY?  
19 IF YOU ONLY WANT ME TO ADDRESS ONE ITEM ON THE AGENDA, THEN  
20 ONLY PUT ONE ITEM ON THE AGENDA, AND WHAT I DO IS I ONLY  
21 ADDRESS ITEMS THAT ARE OF CONCERN TO ME. I GO TO THE LAW  
22 LIBRARY, YOU HAVE A ITEM ABOUT THE LAW LIBRARY. I'M AGAINST  
23 THE STUFF THAT DOESN'T CONFORM TO THE CALIFORNIA ENVIRONMENTAL  
24 QUALITY ACT AND I TELL YOU THAT. I'M AGAINST YOU WAIVING FEES  
25 FOR ALL YOUR FRIENDS AND WHATEVER. I'M AGAINST THAT. AND THE





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 COUNTY DOESN'T LIKE THE WAY YOU'RE SPENDING OUR MONEY. WE  
2 DON'T LIKE THE -- WHERE IS THE \$800,000, GLORIA MOLINA? WHERE  
3 IS THE 800,000? AND THE 102 MILLION? WE GIVE YOU GUYS -- YOU  
4 GUYS ARE IN CHARGE OF BILLIONS OF DOLLARS AND YOU JUST WASTE  
5 IT.

6

7 **SUP. KNABE, CHAIR:** OKAY.

8

9 **MERRITT HOLLOWAY:** AND WE'RE UPSET!

10

11 **SUP. KNABE, CHAIR:** YOUR TIME'S UP, SIR.

12

13 **MERRITT HOLLOWAY:** OKAY. I WANT TO-- OH, AND THANK YOU LAST  
14 WEEK FOR THE EXTRA 17 SECONDS. AND I WANT TO APOLOGIZE. IF I  
15 HAVE SEEMED LIKE I HAVE BEEN WHATEVER, YOU, LIKE THIS IS A NEW  
16 DAY. YOU GUYS WORK FOR US, OKAY? AND WE JUST WANT A LITTLE  
17 MORE ACCOUNTABILITY. AND WHAT YOU SAID, SUPERVISOR MOLINA,  
18 ABOUT TRANSPARENCY. AND THANK YOU FOR THE EXTRA TIME AND I'M  
19 GOING TO TRY TO NOT BE HARSH NO MORE. I'M NOT NO GOING TO SAY,  
20 YOU KNOW, WE'RE GOING TO WORK TOGETHER BUT I'M GOING TO  
21 ADDRESS THE ITEMS AND THANK YOU FOR YOUR TIME. THANK YOU,  
22 THANK YOU, GUYS, THANK YOU.

23

24 **SUP. KNABE, CHAIR:** THANK YOU, MERRITT. OKAY. THEN, ON ITEM 7,  
25 10, 12, 13, 14, 17, 18-E AND 18-F, MOVED BY SUPERVISOR



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 ANTONOVICH, SECONDED BY SUPERVISOR BURKE. WITHOUT OBJECTION,  
2 SO ORDERED. OKAY. WE WILL THEN MOVE TO PUBLIC HEARINGS, ITEM  
3 NUMBER 1.

4

5 **CLERK VARONA-LUKENS:** ITEM NUMBER 1: HEARING ON PROPOSED ANNUAL  
6 LAW LIBRARY FEE OF \$50 TO BE CHARGED TO INDIVIDUAL MEMBERS OF  
7 THE STATE BAR OF CALIFORNIA RESIDENT IN THE COUNTY FOR THE  
8 REMOVAL OF BOOKS AND OTHER PUBLICATIONS FROM THE LAW LIBRARY.  
9 AND WE HAVE NO WRITTEN PROTESTS, MR. CHAIRMAN.

10

11 **SUP. KNABE, CHAIR:** WE HAVE NO ONE SIGNED UP TO SPEAK ON THIS?  
12 IS THERE ANY -- COUNSEL, YOU'RE GRABBING THE MICROPHONE.

13

14 **RICHARD WEISS, COUNSEL :** OTHER THAN THE TESTIMONY YOUR BOARD'S  
15 ALREADY HEARD, UNLESS THERE ARE QUESTIONS FROM THE BOARD,  
16 THERE IS NO OTHER REQUIRED PRESENTATION.

17

18 **SUP. KNABE, CHAIR:** OKAY. ARE THERE ANY QUESTIONS? IF NOT,  
19 CHAIR WOULD MOVE THAT WE CLOSE THE PUBLIC HEARING. WITHOUT  
20 OBJECTION ON THE ITEMS BEFORE US. MOVED BY SUPERVISOR MOLINA,  
21 SECONDED BY SUPERVISOR ANTONOVICH. WITHOUT OBJECTION, SO  
22 ORDERED. THANK YOU.

23

24 **CLERK VARONA-LUKENS:** ITEM NUMBER 2, HEARING ON TEMPORARY  
25 CLOSURE, POE PARKWAY BETWEEN DEFOE WAY AND THE WESTERLY



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 TERMINUS OF POE PARKWAY, UNINCORPORATED AREA OF STEVENSON  
2 RANCH. WE HAVE NO WRITTEN PROTESTS, MR. CHAIRMAN.

3

4 **SUP. KNABE, CHAIR:** ANYONE SIGNED UP OUT THERE SIGNED UP TO  
5 SPEAK ON ITEM NUMBER 2? IF NOT, CHAIR WOULD MOVE WE CLOSE THE  
6 PUBLIC HEARING. THE ITEM IS BEFORE US. MOVED BY SUPERVISOR  
7 ANTONOVICH, SECONDED BY SUPERVISOR BURKE. WITHOUT OBJECTION,  
8 SO ORDERED.

9

10 **RICHARD WEISS, COUNSEL:** I'M SORRY, MR. CHAIRMAN, THERE IS A  
11 BRIEF STAFF STATEMENT ON THIS ITEM.

12

13 **SUP. KNABE, CHAIR:** OKAY. ON ITEM NUMBER 2?

14

15 **RICHARD WEISS, COUNSEL:** YES.

16

17 **GUIDA SHEE:** I'M SENIOR CIVIL ENGINEER...

18

19 **SUP. KNABE, CHAIR:** EXCUSE ME. IS THAT BEFORE THE PUBLIC  
20 HEARING, OR...

21

22 **RICHARD WEISS, COUNSEL:** IF YOUR BOARD WOULD REOPEN THE PUBLIC  
23 HEARING TO TAKE THE STAFF PRESENTATION.

24

25 **SUP. KNABE, CHAIR:** OKAY. CHAIR WILL REOPEN THE HEARING. SORRY.



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **GUIDA SHEE:** I'M A SENIOR CIVIL ENGINEER WITH THE DEPARTMENT OF  
3 PUBLIC WORKS. I AM FAMILIAR WITH THIS PROPOSAL TO TEMPORARILY  
4 CLOSE POE PARKWAY BETWEEN DEFOE WAY AND ITS WESTERN  
5 DETERMINANTS FOR A PERIOD NOT TO EXCEED 18 MONTHS. IN MY  
6 OPINION, THERE'S A SERIOUS AND CONTINUAL CRIMINAL ACTIVITY ON  
7 THIS PORTION OF THE POE PARKWAY WHICH IS PROPOSED TO BE  
8 TEMPORARILY CLOSED WHICH IS CONTRIBUTED TO BY VEHICULAR OR  
9 PEDESTRIAN TRAFFIC AS REFLECTED IN THE SHERIFF'S DEPARTMENT  
10 AND CALIFORNIA HIGHWAY PATROL RECOMMENDATIONS. THE CLOSURE  
11 WILL NOT SUBSTANTIALLY AFFECT TRAFFIC FLOW OR TRAFFIC SAFETY  
12 ON ADJACENT STREET IN THE SURROUNDING NEIGHBORHOODS. THE  
13 CLOSURE WILL ALSO NOT AFFECT THE OPERATION OF THE EMERGENCY  
14 VEHICLE, THE PERFORMANCE OF THE MUNICIPAL OR PUBLIC UTILITY  
15 SERVICE OR THE DELIVERY OF GOODS, COMMERCIAL VEHICLES IN THE  
16 AREA. THE PORTION OF THE POE PARKWAY HAS NOT BEEN DESIGNATED  
17 AS A TRUE HIGHWAY OR ARTERIAL STREET. WE ARE NOT AWARE OF NO  
18 WRITTEN PROTESTS TO THE PROPOSED TEMPORARY CLOSURE.

19

20 **SUP. KNABE, CHAIR:** OKAY. ANY QUESTIONS? IF NOT, THE CHAIR  
21 WOULD MOVE WE CLOSE THE PUBLIC HEARING. THE ITEM IS BEFORE US.  
22 ANYTHING HAVE TO BE READ INTO THE RECORD?

23

24 **SPEAKER:** NO.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. KNABE, CHAIR:** OKAY. THANK YOU. MOVED BY SUPERVISOR  
2   ANTONOVICH, SECONDED BY SUPERVISOR BURKE. WITHOUT OBJECTION,  
3   SO ORDERED. NEXT IS ITEM NUMBER 3.

4

5   **CLERK VARONA-LUKENS:** HEARING TO VACATE WITH RESERVATIONS  
6   PORTIONS OF FIRST, SECOND, AND THIRD STREETS NORTH OF SYRACUSE  
7   AVENUE, UNINCORPORATED ACTON. WE HAVE NO WRITTEN PROTESTS, MR.  
8   CHAIRMAN.

9

10   **SUP. KNABE, CHAIR:** ANYONE SIGNED UP TO SPEAK ON THIS PRIOR TO  
11   PUBLIC HEARING? WE HAVE A STATEMENT FROM THE DEPARTMENT?

12

13   **CARLITO CRISTOBAL:** MY NAME IS CARLITO CRISTOBAL AND I WORK --  
14   I AM AN INDUSTRIAL ENGINEER FOR THE DEPARTMENT OF PUBLIC  
15   WORKS. I'VE INVESTIGATED THE PROPOSED VACATION OF THE COUNTY  
16   EASEMENT INTEREST IN THE PORTION OF FIRST, SECOND, AND THIRD  
17   STREETS NORTH OF SYRACUSE AVENUE IN THE UNINCORPORATED ACTON  
18   AREA. THE VACATION HAS BEEN PROPOSED BY THE DEPARTMENT OF  
19   PUBLIC WORKS IN COLLABORATION WITH THE C.A.O. AND THE  
20   DEPARTMENT OF PARKS AND RECREATION TO FACILITATE THE  
21   DEVELOPMENT OF A 14-ACRE COMMUNITY PARK. THE PROPOSED VACATION  
22   CONTAINS APPROXIMATELY 94,070 SQUARE FEET. IN MY OPINION, THE  
23   INVOLVED EASEMENT INTEREST IS NOT NECESSARY FOR PRESENT OR  
24   PROSPECTIVE PUBLIC USE. EXISTING EASEMENT RIGHTS FOR WATER  
25   PIPELINES AND IMPORTANCE AS AN EGRESS AND INGRESS WILL BE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 RESERVED TO DISTRICT NUMBER 37 WITHIN FIRST STREET. WE'RE  
2 AWARE OF NO WRITTEN PROTESTS TO THE PROPOSED VACATION.

3

4 **SUP. KNABE, CHAIR:** OKAY. ANY QUESTIONS? AND THERE'S NO ONE  
5 SIGNED UP TO SPEAK ON THIS ITEM? THE CHAIR WOULD MOVE WE CLOSE  
6 THE PUBLIC HEARING. THE ITEM IS BEFORE US. ANYTHING NEED TO BE  
7 READ INTO THE RECORD? IF NOT, MOVED BY SUPERVISOR ANTONOVICH,  
8 THE CHAIR WOULD SECOND. WITHOUT OBJECTION, SO ORDERED. THIS IS  
9 ITEM NUMBER 4.

10

11 **CLERK VARONA-LUKENS:** COMBINED HEARING ON ZONE CHANGE AND  
12 CONDITIONAL USE PERMIT, CASE NUMBER 971725 TO AUTHORIZE THE  
13 CONSTRUCTION, OPERATION AND MAINTENANCE OF A COMMERCIAL PLAZA  
14 CONSISTING OF RETAIL AND SERVICE FACILITIES, AND ON MITIGATED  
15 NEGATIVE DECLARATION RELATED TO PROPERTY LOCATED AT 27737  
16 FERGUSON DRIVE, CASTAIC, IN THE CASTAIC CANYON ZONED DISTRICT,  
17 PETITIONED BY ROBERT CHEN. AND WE HAVE ONE LETTER OF  
18 OPPOSITION, MR. CHAIRMAN.

19

20 **SUP. KNABE, CHAIR:** OKAY. DO WE HAVE ANYONE SIGNED UP TO SPEAK?  
21 OKAY. STATEMENT BY THE DEPARTMENT?

22

23 **RUSSELL PERCANO:** MR. CHAIR, MEMBERS OF THE BOARD, GOOD  
24 MORNING. I AM RUSSELL PERCANO, THE DEPARTMENT OF REGIONAL  
25 PLANNING. THIS IS A ZONE CHANGE AND CONDITIONAL USE PERMIT





The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 CASE 971725. THE APPLICANT IS REQUESTING A CHANGE OF ZONE FROM  
2 A-1 7,000, LIGHT AGRICULTURE, 7,000 SQUARE FEET MINIMUM  
3 REQUIRED AREA AREA TO C3-DP, UNLIMITED COMMERCIAL DEVELOPMENT  
4 PROGRAM ON TWO PARCELS AND A CHANGE IN ZONE FROM C-3 TO C3-DP  
5 ON FOUR ADJACENT PARCELS OF APPROXIMATELY ONE ACRE. THE  
6 APPLICANT IS CONCURRENTLY REQUESTING A CONDITIONAL USE PERMIT  
7 TO AUTHORIZE THE DEVELOPMENT OF SIX PARCELS WITH COMMERCIAL  
8 RETAIL SERVICE FACILITIES, INCLUDING A BANK, RESTAURANTS,  
9 RETAIL OFFICE BUILDINGS AND APPURTENANT PARKING AND  
10 LANDSCAPING. SUBJECT PROPERTY IS LOCATED AT 27737 FERGUSON  
11 DRIVE, CASTAIC, IN THE CASTAIC CANYON ZONED DISTRICT. THE CASE  
12 WAS HEARD BEFORE THE REGIONAL PLANNING COMMISSION ON FEBRUARY  
13 19TH, 2003. THERE WAS NO OPPOSITION TO THE REQUEST THEN. THE  
14 PROJECT IS ALSO SUPPORTED BY THE CASTAIC TOWN COUNCIL. THE  
15 CASE RECEIVED APPROVAL RECOMMENDATION OF THE REGIONAL PLANNING  
16 COMMISSION ON JUNE 11TH OF 2003. IT IS RECOMMENDED THAT THE  
17 CHANGE IN ZONE BE ADOPTED AND THE CONDITIONAL USE PERMIT BE  
18 APPROVED. AND I ALSO WANTED TO NOTE TO THE BOARD THAT, TO MY  
19 LEFT, IS KAREN SIMMONS, ALSO THE DEPARTMENT OF REGIONAL  
20 PLANNING, WHO WAS THE CASE PLANNER. THAT CONCLUDES MY  
21 PRESENTATION.

22  
23 **SUP. KNABE, CHAIR:** ARE THERE ANY QUESTIONS? IF NOT, THE ITEM  
24 IS BEFORE US. NO ONE HAS SIGNED UP TO SPEAK. WE'LL MOVE TO  
25 CLOSE THE PUBLIC HEARING. MOVED BY SUPERVISOR ANTONOVICH,



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    SECONDED BY SUPERVISOR BURKE. WITHOUT OBJECTION, SO ORDERED.

2    THANK YOU. NEXT ITEM, NUMBER FIVE.

3

4    **CLERK VARONA-LUKENS:** AND ITEM NUMBER 5, MR. CHAIRMAN, IS

5    CONTINUED TO MARCH 23RD, 2004.

6

7    **SUP. KNABE, CHAIR:** OKAY. BEGIN WITH MY ADJOURNMENTS. FIRST OF

8    ALL, I MOVE THAT WE ADJOURN TODAY IN MEMORY OF MR. PAUL

9    WILLBERG. MR. WILLBERG LEAVES BEHIND MANY MEMORIES WITH HIS

10   FRIENDS AND FAMILY. HE IS SURVIVED BY A GOOD FRIEND, HIS SON,

11   BRETT, AND DAUGHTER, BECKY. THAT ALSO THAT WE ADJOURN IN THE

12   MEMORY, AND THIS WILL BE ALL MEMBERS, OF MIKE CUSUMANO, WHO

13   PASSED AWAY ON JANUARY 20TH. HE IS THE FATHER OF GARY

14   CUSUMANO, THE C.E.O. AND PRESIDENT OF NEWHALL LAND AND

15   FARMING. HE'S SURVIVED BY HIS SON, GARY, AND DAUGHTER, JUDY.

16   HE WILL BE MISSED BY HIS FAMILY AND FRIENDS. ALSO THAT WE

17   ADJOURN IN MEMORY OF LOYD WOOD, FORMER OWNER OF LOYD'S COFFEE

18   SHOP AND SMORGASBORD IN DOWNEY. PASSED AWAY AFTER A LONG

19   ILLNESS. HE WAS A NATIVE OF WOOD, MISSOURI AND GREW UP IN

20   CENTRAL CALIFORNIA. HE WENT INTO BANKING BEFORE GOING INTO THE

21   RESTAURANT BUSINESS AND THE FIRST PLACE HE OPENED DOWN THE

22   STREET FROM A BARBER SHOP HE OWNED BY HIS FATHER AND LLOYD'S

23   ENTIRE FAMILY WAS INVOLVED IN THE EVERYDAY OPERATION OF THE

24   RESTAURANT AND EMPLOYEES ALWAYS SAID THAT IT WAS A TRUE FAMILY

25   ENVIRONMENT AND ONE THAT THEY ALWAYS ENJOYED WORKING IN. HE'S



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 SURVIVED BY HIS WIFE, VIRGINIA, SON, GARY, DAUGHTER AND SON-  
2 IN-LAW, JANET AND BOB. ALSO THAT WE ADJOURN IN MEMORY OF A  
3 GOOD FRIEND, MR. PETER WEBER, FORMER COUNCILMAN MAYOR OF THE  
4 CITY ROLLING HILLS ESTATES FOR OVER 24 YEARS. HE WAS WELL  
5 KNOWN IN LOCAL GOVERNMENT CIRCLES IN THE SOUTH BAY AND LOS  
6 ANGELES COUNTY. HE HELPED CREATE THE P.V.P. EMERGENCY RESPONSE  
7 TEAM, THE ECONOMIC DEVELOPMENT COMMISSION FOR THE CITY, AND,  
8 AS A BANKER BY PROFESSION, ALWAYS HELD A TIGHT FIST OVER THE  
9 EXPENDITURES OF THE CITY. UNDER HIS TENURE, PETER HELPED TO  
10 BRING STABLENESS TO THE CITY, DEVELOPMENT OF TWO PARKS AND  
11 OPEN SPACE PRESERVE. ALSO THAT WE ADJOURN IN MEMORY OF WINSTON  
12 FLOOD, WHO PASSED AWAY IN JACKSONVILLE, FLORIDA, AFTER A LONG  
13 BATTLE WITH ALZHEIMER'S. HE'S THE FATHER OF PAMELA SINCLAIR  
14 AND FATHER-IN-LAW PETER SINCLAIR, WHO ARE BOTH MEMBERS OF MY  
15 OPTIMIST CLUB AND GOOD FRIENDS OF OURS. HE'S SURVIVED BY HIS  
16 DAUGHTER, PAMELA. ALSO THAT WE ADJOURN IN MEMORY OF JAYME  
17 ESPINOZA, A LONG BEACH POLY HIGH SCHOOL STUDENT WHO PASSED  
18 AWAY AT THE YOUNG AGE OF 18. HE RECENTLY APPLIED FOR A JOB  
19 WITH THE TELEVISION SHOW'S HOST JESSE JAMES' WEST COAST  
20 CHOPPERS, BECAUSE HE REALLY ENJOYED FIXING AND SPRUCING UP  
21 CARS. HE EARNED THE NICKNAME "JESSE JAMES, JR". HE WAS WELL-  
22 LIKED, RESPECTFUL AND A GOOD STUDENT. HE WILL BE MISSED BY HIS  
23 FAMILY, NEIGHBORS, TEACHERS, AND FELLOW STUDENTS. AND FINALLY  
24 THAT WE ADJOURN IN MEMORY OF MR. DANIEL HENNESSY, WHO WAS A  
25 SENSITIVE AND LIKED TO PLAY PRACTICAL JOKES AT HIS SISTER'S



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 EXPENSE. HE PASSED AWAY AT THE AGE OF 43. HE LIVED IN MAUI AND  
2 OPERATED HIS CARPET LAYING BUSINESS. HE IS THE SON OF A GOOD  
3 FRIEND, TOM HENNESSY, WHO WRITES FOR THE LONG BEACH PRESS  
4 TELEGRAM. HE WILL BE MISSED BY HIS FAMILY AND FRIENDS. HE'S  
5 SURVIVED BY HIS FATHER AND STEPMOTHER, TOM AND DEBBIE, HIS  
6 MOTHER, JEANNE, AND SISTERS, DIANA AND PATTY. AND THOSE ARE MY  
7 ADJOURNMENTS. SO ORDERED. LET'S SEE. ITEM NUMBER 6 WAS HELD BY  
8 THE C.A.O.

9

10 **C.A.O. JANSSEN:** MR. CHAIRMAN, I WANTED TO HOLD THAT UNTIL  
11 AFTER CLOSED SESSION AND/OR CONTINUE IT TO NEXT WEEK.

12

13 **SUP. KNABE, CHAIR:** OKAY, THE ITEM WILL BE HELD UNTIL AFTER  
14 CLOSED SESSION. OKAY. ITEM NUMBER 9 WAS HELD BY SUPERVISOR  
15 ANTONOVICH.

16

17 **SUP. ANTONOVICH:** MR. CHAIRMAN, I WOULD LIKE TO MOVE THAT WE  
18 ADJOURN IN MEMORY OF NOELLE TOY YOUNG. SHE WAS ONE OF THE  
19 EARLY AMERICAN CHINESE AMERICAN ACTRESSES. SHE PASSED AWAY ON  
20 DECEMBER 24TH.

21

22 **SUP. KNABE, CHAIR:** YOU HELD ITEM NUMBER 9. I CALLED ITEM 9.

23

24 **SUP. ANTONOVICH:** YOU, YOU DON'T WANT TO DO...

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. KNABE, CHAIR:** YEAH, YOU CAN DO THAT...

2

3    **SUP. ANTONOVICH:** OKAY. VERY SIMPLY, THE MOTION IS NOT  
4    NECESSARY BECAUSE AN INDIVIDUAL OUGHT TO BE ABLE TO HOLD ONE  
5    OR A THOUSAND AND ONE ITEMS IF THEY'RE LIMITED TO A THREE-  
6    MINUTE TIME FRAME. IT DOESN'T MATTER THE NUMBER OF ITEMS THAT  
7    ARE HELD IF THEIR MINUTES AND SPEAKING IS LIMITED, AND IT  
8    DOESN'T TAKE THAT MUCH MORE TIME OUT OF THE AGENDA. FIRST  
9    AMENDMENT HAS MANY GUARANTEES THAT ALLOWS INDIVIDUALS TO SPEAK  
10    THEIR PIECE OF MIND AND THEY HAVE THAT ABILITY TO SPEAK THEIR  
11    MIND BEFORE THEIR ELECTED AUTHORITIES. LOCALLY, THE  
12    TRADITIONAL METHOD OF DISCUSSIONS AND CONCERNS AND OUTRAGE ARE  
13    LEVELED, BE IT AT A TOWN HALL MEETING, A CITY COUNCIL MEETING,  
14    OR BOARD OF SUPERVISORS MEETING. SO I THINK IT'S A PUNITIVE  
15    APPROACH AIMED AT ONE MEMBER AND THE INDIVIDUAL, WHETHER HE,  
16    AS I SAID, HOLDS A HANDFUL OF ITEMS OR NOT, IS LIMITED TO A  
17    THREE-MINUTE TIMEFRAME AND HE OUGHT TO BE ABLE TO EXERCISE HIS  
18    CONSTITUTIONAL RIGHTS, WHICH HE'S DOING. SO I WOULD BE OPPOSED  
19    TO THIS MOTION.

20

21    **SUP. KNABE, CHAIR:** OKAY. THANK YOU. WE'VE HAD SEVERAL MEMBERS  
22    -- PETER BAXTER...

23

24    **SUP. MOLINA:** MR. CHAIRMAN?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. KNABE, CHAIR:** KAREN OCAMB. OKAY, YES?

2

3    **SUP. MOLINA:** MAY I SPEAK?

4

5    **SUP. KNABE, CHAIR:** YES.

6

7    **SUP. MOLINA:** THANK YOU. FIRST OF ALL, LET ME BEGIN BY -- I  
8    HAVE A NEW MOTION THAT I'D LIKE TO SUBMIT AND I WANTED TO  
9    THANK THE FIRST AMENDMENT COALITION AS WELL AS THE SUNSHINE  
10    FIRST AMENDMENT COMMITTEE AND THE SUNSHINE COALITION AS WELL  
11    AS GENEVIEVE. THEY TOOK THE TIME TO MEET WITH ME AND WE WENT  
12    OVER SOME OF THE ISSUES THAT THEY WERE CONCERNED WITH, AND WE  
13    HAVE A NEW RESOLUTION THAT WE WOULD LIKE TO INTRODUCE.

14

15    **SUP. KNABE, CHAIR:** OKAY.

16

17    **SUP. MOLINA:** YOU KNOW, THE ISSUE OF FIRST AMENDMENT RIGHTS AND  
18    ORDER ARE A VERY IMPORTANT -- IMPORTANT ISSUES TO DISCUSS AS  
19    WE PROCEED WITH ANY MEETING. YOU KNOW, THERE ARE RULES OF  
20    GOVERNANCE, THERE ARE RULES OF ORDER. THIS BOARD HAS ADOPTED  
21    ROBERT'S RULES OF ORDER AS TO HOW WE PROCEED AND HOW WE  
22    FACILITATE A DISCUSSION. THE BROWN ACT WAS IMPOSED ON US AND  
23    IT WAS IMPOSED ON US BECAUSE OF ABUSE. THERE WERE LOCAL  
24    GOVERNMENT OFFICIALS WHO WERE DENYING THE PUBLIC PARTICIPATION  
25    IN VARIOUS ISSUES THAT AFFECTED THEM AND CIRCUMVENTING





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 PROCESSES. SO, CONSEQUENTLY, THE LEGISLATURE HAD TO COME UP  
2 WITH A REMEDY AND WE MAY MOAN AND GROWN ABOUT THE BROWN ACT  
3 FROM TIME TO TIME, WHICH IS, OF COURSE, NOT IMPOSED ON THE  
4 LEGISLATIVE BODY ITSELF, BUT IS IMPOSED HERE. BUT THE REALITY  
5 IS, IT WAS PUT IN PLACE BECAUSE SOMEBODY ABUSED THE RULES. AND  
6 I THINK THAT WHAT WE ARE DOING HERE TODAY IS WE ARE TRYING TO  
7 CURB ABUSE OF ORDER. I WELCOME, AT ANY TIME, PUBLIC INPUT ON  
8 ALL OF OUR ISSUES THROUGH A FRAMEWORK OF ORDER. WE HAVE HAD  
9 PEOPLE COME HERE AT ALL DIFFERENT LEVELS. WE HAVE HAD PEOPLE  
10 WHO HAVE BEEN DEDICATED TO COMING HERE, MR. BAXTER, WHO SITS  
11 BEFORE US, ADDRESSES ITEMS THAT ARE SIGNIFICANT AND IMPORTANT  
12 TO US. HE IS VERY RESPECTFUL IN HOW HE ADDRESSES US AND HE  
13 PRESENTS US A COPY, FOR THE MOST PART, OF HIS STATEMENT OR HIS  
14 TESTIMONY. ALL OF IT HAS BEEN VALUABLE. WE'VE BEEN RESPECTFUL  
15 OF HIS INPUT. AND THERE HAVE BEEN MANY, MANY PEOPLE WHO COME  
16 AND JOIN US PRETTY REGULARLY IN THEIR AREAS OF INTEREST TRYING  
17 TO PROVIDE INPUT. AND I THINK THE BEST PUBLIC INPUT IS ALWAYS  
18 TO HAVE IT AT THE TIME THAT WE ARE DELIBERATING THE ITEM,  
19 WHICH MAKES IT RELEVANT TO WHAT WE ARE DOING IN THE ORDER OF  
20 THE DAY. SO, CONSEQUENTLY, WE HAVE HAD TO ESTABLISH A RULE  
21 THAT IS CURBING THE FIRST AMENDMENT RIGHTS AND THE RIGHT OF  
22 PUBLIC PARTICIPATION BY OTHER PEOPLE WHO ARE GENUINELY  
23 INTERESTED ON KEY ISSUES. AND I DON'T WANT TO LIMIT ANYBODY TO  
24 A NUMBER OF ITEMS. THAT WAS ONE OF THE PROPOSALS THAT HAD BEEN  
25 INTRODUCED TO US. THEY SAY THAT, IN SANTA MONICA, THAT IS ONE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 OF THE WAYS THAT THEY HANDLE IT. I DON'T WANT TO DO THAT  
2 BECAUSE GENEVIEVE HAS COME UP ON VARIOUS ISSUES IN WHICH WE  
3 HAVE SIX TO 10 ITEMS THAT MIGHT BE OF TRUE RELEVANCE TO THE  
4 ISSUES THAT SHE'S CONCERNED ABOUT, AND THERE ARE OTHER PEOPLE  
5 THAT MAY HAVE 22 ITEMS OF RELEVANCE TO THEM. SO YOU CAN'T SAY  
6 THREE SHOULD BE THE LIMIT, SIX SHOULD BE THE LIMIT, 14 SHOULD  
7 BE THE LIMIT. I WOULD RATHER THAT, IN PURSUING ORDER, AND THIS  
8 IS WHAT WE NEED TO DO, THAT WE TRY AND GET PEOPLE TO GOVERN  
9 THEMSELVES ON THAT ASPECT OF IT AND I THINK THAT'S THE MIDDLE  
10 GROUND THAT WE FINALLY CAME TO WHEN I MET WITH THE COALITION,  
11 AND I APPRECIATED IT. THEY BROUGHT AN ATTORNEY DOWN. HE FLEW  
12 ALL THE WAY IN FROM SACRAMENTO TO MEET WITH ME, AND WE  
13 DISCUSSED IT VIGOROUSLY ALL OVER THE PLACE, AND WE HAVE COME  
14 UP WITH SOME MIDDLE GROUND. BUT THE REALITY IS, IS THAT  
15 MERRITT HOLLOWAY CONTINUES, IN A WAY, TO DO IT. AND, RIGHT  
16 NOW, UNDER THE ROBERTS RULES OF ORDER, UNDER THE AUTHORITY OF  
17 THE CHAIR, HE CAN DO THIS WITHOUT THIS MOTION. BUT THE REASON  
18 I WANTED TO PUT FORTH THIS MOTION, THE REASON WE'RE DOING IT  
19 IS BECAUSE I DON'T WANT US TO HAVE TO INTRODUCE OTHER KINDS OF  
20 RULES THAT ARE GOING TO LIMIT THE NUMBER OF TIMES THAT PEOPLE  
21 COME TO SPEAK, THAT ARE GOING TO LIMIT THE NUMBER OF ITEMS  
22 THAT THEY WANT TO HOLD. WHAT I AM ASKING IS FOR REASONABLE  
23 ORDER, MR. HOLLOWAY, REASONABLE ORDER. AND SO, AGAIN, WE  
24 PROVED OUR POINT AGAIN TODAY. WE HAD 25 ITEMS. HE HELD 70% OF  
25 ALL OF THE ITEMS. AND, AGAIN, EVERYBODY WANTS TO SAY, "DON'T



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 DO THAT, PLEASE DON'T DO THAT, NO, LET'S NOT DO THAT." THAT IS  
2 NOT -- THAT IS MAKING A MOCKERY -- AND AGAIN, WHETHER AND HOW  
3 YOU PRESENT IT IS NOT MY CHOICE, WHETHER YOU DO IT POLITELY OR  
4 NOT POLITELY. THAT IS NOT MY CRITICISM. WE HAVE HAD PEOPLE  
5 THERE WHO HAVE SAT AT THAT CENTER TABLE IN CLOWN OUTFITS  
6 ADDRESSING THIS BOARD AND THAT'S NOT ABUSIVE. WE HAVE HAD  
7 PEOPLE WITH VIDEO CAMERAS POINTED AT US AS THEY TESTIFY. WE  
8 HAVE PEOPLE -- ALL KINDS OF WAYS. THEY'RE ENTITLED TO DO IT,  
9 CRITICIZE US, SAY ANYTHING THEY WANT. THE ISSUE IS, IS HOW DO  
10 WE CREATE AND MAINTAIN ORDER? SO WHAT I AM INTRODUCING AS A  
11 RESOLUTION WHICH IS A COMPROMISE OF WHAT WE WANTED TO DO, AND  
12 I DO IT SPECIFICALLY TO GIVE NOTICE SO THAT THE CHAIR AND  
13 FUTURE CHAIRS WILL HAVE THE AUTHORITY TO CLAIM THAT SOMEONE IS  
14 DISRUPTIVE UNDER THAT, AND IF THEY HAVE TO, TAKE THE ACTION  
15 THAT'S ALREADY IN OUR RULES AS TO WHAT A DISRUPTIVE BEHAVIOR  
16 MAY BE. BUT AGAIN, I'M HOPING COMMON SENSE WILL PREVAIL AND  
17 THAT WE'RE GOING TO HAVE AN OPPORTUNITY TO NOT HAVE TO CREATE  
18 A SET OF MORE PUNITIVE RULES, AND THIS IS AN ONGOING NATURE.  
19 PEOPLE GET UPSET. THERE ARE TOO MANY RULES IN THE WORLD. WELL,  
20 UNFORTUNATELY, RULES ARE CREATED IN ORDER TO CREATE ORDER, AND  
21 THAT'S ALL WE ARE TRYING TO DO HERE. SO I'D LIKE TO INTRODUCE  
22 THE SUBSTITUTE THAT I HAVE BEFORE YOU, WHICH IS THE RESOLUTION  
23 THAT'S ATTACHED TO THE MOTION. "THE BOARD OF SUPERVISORS, LIKE  
24 ANY DELIBERATIVE BODY, MUST KEEP ORDER AND DECORUM IN PUBLIC  
25 MEETINGS AND ALSO PERMIT AND ENCOURAGE THE PUBLIC TO



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 PARTICIPATE IN THE DELIBERATIONS OF THE BOARD. IN THE PAST,  
2 THAT BALANCING ACT HAS BEEN VERY EASY. THE PUBLIC MAY SPEAK ON  
3 AN UNLIMITED NUMBER OF ITEMS OF RELEVANCE THAT THEY HAVE DONE  
4 SO IN AN ORDERLY MANNER, EVEN WHEN THE CONTENT OF THEIR SPEECH  
5 IS HIGHLY CRITICAL OF THE BOARD. OVER THE LAST SEVERAL MONTHS,  
6 IT'S BECOME CLEAR THAT A CERTAIN PATTERN OF CONDUCT CAN BE  
7 DISRUPTIVE TO THE BOARD AND THERE'S NO EASY WAY TO STOP IT.  
8 SPECIFICALLY HOLDING A VERY LARGE NUMBER OF ITEMS WEEK AFTER  
9 WEEK DISRUPTS THE ORDER OF COMPLETING THE AGENDA ITEMS AND  
10 MAKES A MOCKERY OF THE PROCESS OF ADDRESSING THE BOARD. IN  
11 FACT, THIS PATTERN OF CONDUCT TAKES AWAY FROM THE RIGHTS OF  
12 OTHERS WHO LEGITIMATELY WANT TO ADDRESS THE BOARD ON MATTERS  
13 OF INTEREST TO THEM. OVER THE PAST SEVEN MEETINGS, ONE MEMBER  
14 OF THE PUBLIC, MERRITT HOLLOWAY, HAS HELD A TOTAL OF 214  
15 ITEMS. ON JANUARY 20TH, HE HELD 44 OUT OF 62; ON JANUARY 6TH,  
16 40 OUT OF 71, AND, AS I ENUMERATED TODAY, 70% OF ALL OF THE  
17 ITEMS THAT WE HAD TODAY. THE BOARD UNDERSTANDS THAT THE PUBLIC  
18 HAS CONCERNS ABOUT LIMITING ANYONE'S RIGHT TO SPEAK AND THIS  
19 BOARD SHARES THAT CONCERN. FOR THAT REASON, THE BOARD HAS DONE  
20 AND WILL CONTINUE TO DO EVERYTHING POSSIBLE TO PRESERVE THE  
21 PUBLIC'S RIGHT TO SPEAK AND TO MAKE THE PROCESS MEANINGFUL.  
22 EVERY PERSON SHOULD HAVE THE RIGHT TO ENGAGE THE BOARD ON  
23 RELEVANT ITEMS AND CONTENT OF SPEECH SHOULD NEVER BE CURTAILED  
24 OR OBSTRUCTED. MOREOVER, IN REACTION TO THE BAD BEHAVIOR OF  
25 THE FEW, THE BOARD MUST AVOID THE TEMPTATION TO CREATE RULES



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 THAT WOULD RESTRICT THE RIGHTS OF HUNDREDS OF PEOPLE WHO SPEAK  
2 BEFORE THE BOARD IN AN ORDERLY AND PRODUCTIVE WAY. THIS, THUS,  
3 AS A FIRST STEP, THE BOARD SHOULD SIMPLY GIVE NOTICE TO THE  
4 PUBLIC THAT THIS PATTERN OF CONDUCT, HOLDING AN EXCESSIVE  
5 NUMBER OF ITEMS WEEK AFTER WEEK, IS DISORDERLY AND DISRUPTIVE.  
6 IF THE PUBLIC, ON ITS OWN, LIKE IT HAS DONE IN THE PAST, TAKES  
7 IT UPON ITSELF TO BE RESPECTFUL OF THE PROCESS, THE BOARD WILL  
8 NOT BE FORCED INTO TAKING STEPS, NONE OF WHICH WOULD BE SIMPLE  
9 OR PERFECT, IN ORDER TO GAIN CONTROL OF THE MEETING PROCESS.  
10 NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF SUPERVISORS IN  
11 THE COUNTY OF LOS ANGELES THAT, WHEN SOMEONE ENGAGES IN A  
12 PATTERN OF CONDUCT WHERE THEY HOLD AN EXCESSIVE NUMBER OF  
13 ITEMS WEEK AFTER WEEK, IT INTERFERES WITH THE ORDERLY CONDUCT  
14 OF THE MEETING. AND THAT IT FURTHER BE RESOLVED THAT THE BOARD  
15 OF SUPERVISORS REQUEST THE PUBLIC RESPECT THIS PROCESS AND NOT  
16 ENGAGE IN THIS PATTERN OF CONDUCT." THAT IS THE RESOLUTION  
17 THAT I SUBSTITUTE. IT IS A COMPROMISE OF WHERE WE STARTED, IT  
18 INCORPORATES ALL THE INTERESTS, IT GETS TO THE POINT AND YET,  
19 AT THE SAME TIME, IT REALLY ONLY REINFORCES WHAT OUR RULES ARE  
20 TODAY BECAUSE ALL OF THOSE ARE WITHIN THE PROCESS OF ORDER  
21 THAT WE HAVE TODAY. I AM HOPEFUL THAT MR. HOLLOWAY WOULD GET  
22 SOME ATTENTION IN THE THREE MINUTES THAT HE IS GIVEN. AGAIN,  
23 HE CAN ADDRESS ALL OF THE ITEMS BUT IT TAKES AWAY FROM PEOPLE  
24 WHO COME HERE, WHETHER THEY COME HERE ONCE IN THEIR LIFETIME  
25 OR WEEK AFTER WEEK, ALL OF THEM ARE ENTITLED TO PROVIDE US



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 WITH THEIR POINT OF VIEW AND, WHETHER IT'S CRITICAL OF US OR  
2 NOT, IT DOESN'T MATTER. I AM NOT ONE WHO IS GOING TO LIMIT  
3 ANYONE. I AM A CRITIC ON A REGULAR BASIS AND I USE MY TIME TO  
4 GET MY POINT ACROSS AT WHATEVER LEVEL NECESSARY AND WE DON'T  
5 WANT TO LIMIT THAT. BUT WE DO NEED TO MAINTAIN ORDER AS A  
6 BOARD OF SUPERVISORS. SO THAT IS THE AMENDED MOTION THAT I  
7 HAVE BEFORE YOU.

8

9 **SUP. KNABE, CHAIR:** ASK GENEVIEVE IF YOU'D JOIN US UP HERE AS  
10 WELL, TOO. MR. BAXTER?

11

12 **PETER BAXTER:** MR. CHAIR, MEMBERS OF YOUR HONORABLE BOARD, MR.  
13 JANSSEN, LADIES AND GENTLEMEN, MY NAME IS PETER BAXTER, AND I  
14 LIVE IN LOS ANGELES. IT IS RESPECTFULLY SUBMITTED THAT THIS  
15 AGENDA ITEM SEEKS TO MAKE A FORMAL FINDING THAT, I'M QUOTING,  
16 "HOLDING A VERY LARGE NUMBER OF AGENDA ITEMS IS DISRUPTIVE  
17 DURING BOARD MEETINGS" END OF THE QUOTATION. I HAVE OBSERVED  
18 MR. HOLLOWAY SPEAK WITHIN HIS ALLOTTED THREE MINUTES WITH THE  
19 CLARITY OF DICTION AND THE SPEED OF DELIVERY WHICH RIVALS THE  
20 LATE RICHARD BURTON, THE DISTINGUISHED SHAKESPEAREAN ACTOR WHO  
21 WAS MARRIED TO MISS ELIZABETH TAYLOR. IF A PERSON STANDS UP  
22 AND SITS DOWN IN THE THREE MINUTES ALLOWED, THEN IT SEEMS  
23 THAT, IF THAT IS DISRUPTIVE, THEN THAT HAS A DIFFERENT MEANING  
24 FROM WHEN COUNTY EMPLOYEES FILL THIS AUDITORIUM AND PREVENT  
25 THE ORDERLY CONDUCT OF THIS MEETING. THAT, I BELIEVE, IS





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 DISRUPTION. MR. HOLLOWAY IS SO ARTICULATE THAT, LAST WEEK, HE  
2 EVEN INCLUDED THE REQUEST TO THE BOARD TO PRESENT THE  
3 VIDEOTAPE, "FIRES OF KUWAIT," FOR PUBLIC INFORMATION, AS HE  
4 DID AGAIN TODAY. MR. HOLLOWAY IS SO ARTICULATE THAT HE MADE IT  
5 VERY CLEAR THAT HE WAS NOT THEREIN, BY ASKING TO HAVE THE  
6 VIDEOTAPE PLAYED, ENDORSING THE VIEW OF THIS SPEAKER IN TERMS  
7 OF WHAT THE VIDEOTAPE ASSERTS OR IMPLIES. THAT DISTINCTION  
8 ALONE SIGNIFIES A HIGH LEVEL OF INTELLIGENCE. THE FIRST TIME I  
9 SPOKE ABOUT THE USE OF TURBO JET ENGINES IN KUWAIT WAS ON  
10 NOVEMBER 5, 1970, WHEN I WAS ACCOMPANIED BY MR. LEONARD  
11 SHAPIRO. MR. SHAPIRO REPORTED HAVING OBSERVED THE USE OF TURBO  
12 JET ENGINES IN FIGHTING THE OIL WELL FIRES IN KUWAIT ON A  
13 TELEVISION NEWS PROGRAM. NOW I HAVE THE VIDEOTAPE OF THE USE  
14 OF TURBO JET ENGINES BEING USED IN FIRE FIGHTING. MR. HOLLOWAY  
15 HAS ASK TO SEE THAT TAPE PLAYED IN THIS AUDITORIUM TWICE. I  
16 THANK MR. HOLLOWAY FOR HIS INTEREST AND SUPPORT, AND SUPPORT  
17 THAT REQUEST OF HIS TO SHOW THAT VIDEOTAPE IN THIS AUDITORIUM,  
18 ALL OF WHICH IS RESPECTFULLY SUBMITTED. THANK YOU, MR.  
19 CHAIRMAN. I MIGHT MENTION TO YOU, SIR, ON NOVEMBER 5, MR.  
20 ANTONOVICH WAS PRESENT, MS. MOLINA WAS A SUPERVISOR, AND YOU,  
21 SIR, WERE A DEPUTY TO THE GENTLEMAN THAT YOU REPLACED. SO  
22 THAT, OF THOSE THREE PEOPLE, THERE ARE THREE PEOPLE ON THIS  
23 PARTICULAR BOARD WHO WERE ACTUALLY THERE ON NOVEMBER 5 AND,  
24 SINCE THAT TIME UNTIL TODAY, I HAVE BEEN UNABLE TO GET ANY  
25 INTEREST WHATSOEVER. YOU DON'T EVEN GET-- THE FIRE CHIEF



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 DOESN'T EVEN COME IN HERE. ALL HE COMES IN HERE FOR IS TO GET  
2 AN AWARD FROM THIS BOARD AND CONGRATULATIONS LIKE WE HAD  
3 ANOTHER 31 YEARS OF -- THESE PEOPLE CANNOT PUT OUT FIRES AND  
4 YOU CAN'T TELL THEM ANYTHING. THANK YOU, MR. CHAIRMAN.

5

6 **SUP. KNABE, CHAIR:** THANK YOU, MR. BAXTER. KAREN-- AND I'LL  
7 CALL YVONNE AUTRY UP AS WELL, TOO, AND THEN CHRIS EDWARDS. GO  
8 AHEAD, KAREN?

9

10 **KAREN OCAMB:** THANK YOU. MY NAME IS KAREN OCAMB AND I'M THE  
11 HEAD OF THE L.A. SUNSHINE COALITION. FIRST, I WOULD LIKE TO  
12 THANK SUPERVISOR MOLINA AND HER DEPUTY, BRIAN CENTER, FOR  
13 MEETING WITH ME, TERRY FRANK, LEGISLATIVE COUNCIL FOR THE  
14 FIRST AMENDMENT COALITION, WHO FLEW DOWN FROM SACRAMENTO  
15 ESPECIALLY FOR THIS MEETING. GENEVIEVE CLAVREUL ALSO ATTENDED  
16 AS A MEMBER OF THE PUBLIC. WE WOULD ALSO LIKE TO THANK THE  
17 REPRESENTATIVES OF THE LEAGUE OF WOMEN VOTERS FOR THEIR  
18 CONTRIBUTIONS. WE OPPOSED SUPERVISOR MOLINA'S ORIGINAL MOTION  
19 AS UNCONSTITUTIONAL BECAUSE IT SINGLED OUT ONE INDIVIDUAL FOR  
20 SPECIAL TREATMENT. ADDITIONALLY, WE FELT YOUR OWN THREE-MINUTE  
21 RULE WAS A SUFFICIENT COMPROMISE THAT DID NOT STIFLE THE  
22 PUBLIC'S RIGHT TO ADDRESS THE BOARD WHILE, AT THE SAME TIME,  
23 ALLOWING THE BOARD TO RETAIN CONTROL OF THE MEETING. WE WERE  
24 VERY PLEASED THAT SUPERVISOR MOLINA HUNG IN THERE WITH US EVEN  
25 AFTER WE ALL AGREED THAT WE'D REACHED AN IMPASSE AND TOOK OUR



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 CONCERNS SERIOUSLY. WE BELIEVE THAT THE RESOLUTION EMBODIED IN  
2 THIS MOTION IS A FAIR COMPROMISE. THE RESOLUTION ITSELF  
3 EXPRESSES SUPERVISOR MOLINA'S DESIRE TO PUT THE PUBLIC, IN  
4 GENERAL, ON NOTICE THAT, IN THE FUTURE, SHE OR ANOTHER MEMBER  
5 MAY CONSIDER CHANGING THE DEFINITION OF, QUOTE, "DISRUPTIVE  
6 BEHAVIOR" TO INCLUDE THE HOLDING OF AN EXCESSIVE NUMBER OF  
7 AGENDA ITEMS, WHILE AT THE SAME TIME NOT LEGISLATING PUNITIVE  
8 ACTIONS TOWARDS ONE INDIVIDUAL. WE ADVISED SUPERVISOR MOLINA  
9 THAT, IF SUCH A MOTION IS INTRODUCED IN THE FUTURE, WE MAY  
10 REVISIT THIS ARGUMENT. BUT, IN THE MEANTIME, WE THINK THIS IS  
11 A PERFECT OPPORTUNITY TO CONSIDER THE CREATION OF AN  
12 OMBUDSPERSON IN THE C.A.O.'S OFFICE TO HELP CITIZENS WHO FEEL  
13 FRUSTRATED IN GETTING HELP AND COME BEFORE THE BOARD AS A LAST  
14 RESORT. GIVEN MY THREE MINUTES, WE WILL ADDRESS THIS FURTHER  
15 WHEN WE DELIVER OUR REPORT CARD NEXT MONTH. THANK YOU.

16

17 **SUP. KNABE, CHAIR:** THANK YOU.

18

19 **KAREN OCAMB:** AND I'LL GIVE YOU, YOU KNOW, PAPER REPORTS, AS  
20 WELL, SO THAT I DON'T GO OVER MY THREE MINUTES.

21

22 **SUP. KNABE, CHAIR:** OKAY, THANKS.

23

24 **KAREN OCAMB:** THANK YOU ALL VERY MUCH.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. KNABE, CHAIR:** GENEVIEVE? AND CHRIS, DO YOU WANT TO COME  
2    UP?

3

4    **GENEVIEVE CLAVREUL:** YES. GENEVIEVE CLAVREUL. GOOD MORNING,  
5    BOARD OF SUPERVISORS. I AM GLAD THAT AT LEAST THERE IS A  
6    REVISION TO THE MOTION WHERE IS NOT AS INDIVIDUAL SEPARATELY  
7    WITH NO LABEL. PERSONALLY, MYSELF, I AM VERY CONCERNED ON THE  
8    WAY, MANY TIMES, THE BOARD HAVE DEALT WITH THE BROWN ACT IN  
9    THE FREEDOM OF INFORMATION. I HAVE BEEN HERE FOR THE LAST FIVE  
10   YEARS ALMOST EVERY TUESDAY, ANY GIVEN TUESDAY, AND, MOST OF  
11   THE TIME MYSELF, ONLY LIMIT MYSELF TO MAYBE, AT THE MOST, FOUR  
12   ITEMS, BUT AS A RULE, ONE OR TWO ITEMS. NOW, WHEN I AM UNABLE  
13   TO SPEAK TO THE ITEM AT THE TIMES THEY ARE PRESENTED, IT MAKES  
14   MY TESTIMONY VERY, YOU KNOW, INEFFECTIVE. AND EVEN SO, I KNOW,  
15   AND YOU KNOW THAT'S ONE THING I'VE BEEN COMPLAINING FOR A LONG  
16   TIME. NO MATTER WHAT THE INPUT OF THE PUBLIC, YOU HAVE NEVER  
17   CHANGED YOUR MIND EXCEPT ONE TIME IN FIVE YEARS WHICH, YOU  
18   KNOW, CONCERNS ME GREATLY BECAUSE, BEING AN EXPERT IN A FIELD,  
19   I USUALLY TESTIFY. WITH ALL THE DOCUMENTATION I HAVE BROUGHT  
20   TO THIS BOARD, THAT YOU NEVER RESCIND YOUR DECISION IS VERY  
21   UNBELIEVABLE, BY CHANCE ALONE. I THINK, YOU KNOW, WE NEED TO  
22   REVIEW HOW YOU DEAL WITH THE PUBLIC. AND, ON MANY ISSUES, MR.  
23   MERRITT HOLLOWAY IS CORRECT. YOU ARE HERE AS OUR PLEASURE. WE  
24   ELECTED YOU. WE ELECTED YOU TO DO THE WORK OF THE PUBLIC AND,  
25   YOU KNOW, I'M VERY CONCERNED. I COME IN, LIKE I SAID, HERE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 CONSISTENTLY. YOU NEVER START ON TIME, SHOWING A TOTAL  
2 DISRESPECT OF THE PUBLIC. ALMOST ALWAYS. YOU SPEND ALL YOUR  
3 TIME GIVING AWARDS AND THAT'S ONE THING YOU DO VERY WELL. I  
4 MUST SAY, GIVING AWARDS IS YOUR BIG JOB HERE. MAYBE YOU NEED  
5 TO CHANGE THAT. MAYBE YOU NEED TO GIVE AWARD ON A DAY OR IN  
6 THE EVENING WHEN THE PEOPLE, YOU KNOW, CAN COME, AND, REALLY,  
7 ON TUESDAY, DO THE BUSINESS, YOU KNOW, THE BUSINESS OF THE  
8 PUBLIC. LOOK AT WHAT WE BRING IN TESTIMONY. LAST WEEK, YOU  
9 KNOW, TWO WEEKS AGO, YOU APPROVE \$312,000 FOR THE LAST  
10 MEMORIAL WALL, AFTER WE MADE YOU LISTEN TO A TAPE DEMANDING AN  
11 AUDIT. YOU HAD A LETTER FROM MR. CHUCK HENRY FROM O.A.P.P  
12 TELLING YOU THERE WAS NO INVESTIGATION, AND YOU MADE THIS  
13 DECISION ON THAT LETTER FROM O.A.P.P FROM MR. CHUCK HENRY. I  
14 WOULD REALLY LIKE FOR YOU TO REVIEW. WE ARE NOT HERE BECAUSE  
15 WE ENJOY BEING HERE. MYSELF, I TAKE TIME OUT OF MY LIFE TO  
16 COME HERE AND, WHEN I BRING INFORMATION, YOU KNOW, SO BE FAIR  
17 AND USE THE BROWN ACT THE WAY IT'S SUPPOSED TO BE USED. AND I  
18 WANT TO THANK SUPERVISOR ANTONOVICH TO STAND ON THE BROWN ACT  
19 AND MAKE SURE THE PUBLIC IS HEARD. THANK YOU.

20

21 **SUP. KNABE, CHAIR:** YVONNE?

22

23 **YVONNE AUTRY:** THANK YOU. MY NAME IS YVONNE MICHELLE AUTRY AND  
24 I'D LIKE TO CORROBORATE, I'D LIKE TO SUPPORT WHAT MY  
25 COLLEAGUES, GENEVIEVE CLAVREUL AND ALSO, IN DEFENSE OF MERRITT



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 HOLLOWAY, IT'S THE PRINCIPLE. I MIGHT NOT BE IN COMPLETE  
2 AGREEMENT WITH WHAT HE SAYS BUT IT'S HIS PREROGATIVE AND HIS  
3 RIGHT TO EXPRESS HIMSELF ON AS MANY ITEMS AS THE THREE MINUTES  
4 WILL ALLOW. AGAIN, I WOULD ADVOCATE THAT YOU WOULD ALLOW US  
5 PUBLIC COMMENTS AT THE END OF EACH MEETING EVERY WEEK OR, AS  
6 MISS CLAVREUL HAS RECOMMENDED, THAT YOU ALLOW ANOTHER MEETING  
7 SO THAT WE CAN BE HEARD. I DON'T GET PAID FOR BEING HERE. I  
8 DON'T PARTICULARLY ENJOY IT BUT IT'S A LEARNING EXPERIENCE,  
9 ESPECIALLY BECAUSE YOU HAVE POSSIBLY BEEN MISAPPROPRIATING  
10 GOVERNMENT FUNDING AND YOU MIGHT BE WAIVING FEES FOR MONIES  
11 WHICH YOU SHOULD BE LIABLE FOR. IF WE HAVE TO PAY, WHY  
12 SHOULDN'T YOU? AND IF YOU DIDN'T HEAR -- IF WE WEREN'T HERE  
13 EVERY WEEK, CHANCES ARE YOU WOULD TAKE MORE LIBERTIES IN  
14 DENYING US NOT ONLY MONIES THAT COULD BE ALLOTTED FOR HOMELESS  
15 PEOPLE, FOR PEOPLE THAT NEED THE FUNDS, YOU WOULDN'T HEAR WHAT  
16 WE HAVE TO SAY, YOU ALREADY DON'T RECOGNIZE THE COMMENTS THAT  
17 WE MAKE IN PROOF. SO, IF WE'RE NOT HERE, I THINK THAT YOU  
18 WOULD TAKE MORE LIBERTIES OR YOU WOULD DENY US ANY RECOGNITION  
19 OR YOU WOULDN'T HEAR OR REMEDY ANY OF THE SITUATIONS THAT WE  
20 BRING TO YOUR ATTENTION. AND I THINK THIS IS ONE STEP,  
21 SUPERVISOR MOLINA, IN A HORRIBLE UNDERMINING AND CURTAILMENT  
22 OF FIRST AMENDMENT RIGHTS, OF FREEDOM OF SPEECH, AND WE HAVE  
23 TO STOP IT. I MIGHT NOT AGREE WITH EVERYTHING MERRITT SAYS BUT  
24 IT'S HIS RIGHT AND HE SPEAKS WITHIN THE THREE MINUTES AND  
25 THAT'S WHAT WE'RE LOBBYING TO PROTECT THIS RIGHT. AND I THINK





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 IT'S HORRIBLE FOR YOU TO TRY DRAW ATTENTION FROM THE FACT THAT  
2 YOU'RE RESPONSIBLE FOR THE LOSS OF SO MUCH MONEY IN TRYING TO  
3 VILIFY A MEMBER OF OUR COMMUNITY. I DO. I HATE TO SAY THAT AS  
4 A CHEAP SHOT BUT, YOU KNOW, I'M A MOTHER, I MISS MY SON. AND I  
5 THINK THAT IF YOU WOULD WHAT, YOU KNOW, THE AUTHORITY THAT YOU  
6 HAVE, AND I'M NOT JUST TRYING TO, YOU KNOW, BE INAPPROPRIATE  
7 IN MY COMMENTS BUT, REALLY, WE ARE HERE BECAUSE WE HAVE  
8 CERTAIN CONCERNS AND WE JUST WANT YOU TO FOCUS ON OUR CONCERNS  
9 AND THEN PROVIDE SOME TYPE OF REMEDY TO THEM. IT'S VERY  
10 SIMPLE. I WANTED TO SPEAK ABOUT THE DEPARTMENT OF CHILDREN AND  
11 FAMILY SERVICES BECAUSE THAT'S WHAT ACTUALLY DREW MR. HOLLOWAY  
12 AND I TO THESE MEETINGS, BECAUSE WE HAVE A SON IN COMMON. IT'S  
13 COME TO MY ATTENTION, AS MANY PEOPLE ARE TESTIFYING TO ME,  
14 THAT THEY HAVE BEEN ABUSED AND THAT THEY HAVEN'T HAD ANY  
15 RECOURSE FOR BEING HEARD. MANY OF THEM ARE YOUNG BOYS. THEY'VE  
16 BEEN ABUSED BY DOCTORS, CATHOLIC PRIESTS AND, WHEN WE SPEAK,  
17 I'M VILIFIED AS SOMEONE AGAIN THAT'S CRAZY OR MAKING UP THESE  
18 STORIES. THESE YOUNG MEN DON'T GET ANY SATISFACTION, THEY  
19 DON'T GET ANY REPRESENTATION, BECAUSE THEY'RE AFRAID. A LOT OF  
20 THEM ARE JUDGES. THERE WAS CRAIG KAMINSKI, WHO WAS A JUDGE ON  
21 THE BENCH AT EDELMAN AND HE PAID PEOPLE, YOU KNOW, HE-- HIS  
22 LICENSE WAS NOT TAKEN FROM HIM. AND I'VE FOUND OUT, IN DOING  
23 SOME RESEARCH IN THE JUDGE'S CANON, THAT JUDGES ARE NOT  
24 SUPPOSED TO ABUSE OR DEMEAN THEIR DEFENDANTS. I DON'T KNOW IF  
25 THAT'S WITHIN YOUR JURISDICTION BUT I WOULD APPRECIATE IT IF



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 YOU WOULD TAKE SOME TIME AND TRY TO HOLD PEOPLE ACCOUNTABLE  
2 FOR THEIR ACTIONS WHEN THEY ARE WITHIN YOUR JURISDICTION AND  
3 THEN YOU WOULDN'T HAVE TO SEE US ANY MORE.

4

5 **SUP. KNABE, CHAIR:** WE ENJOY SEEING YOU. CHRIS?

6

7 **CHRIS EDWARDS:** HI, CHRIS EDWARDS, PASADENA. I WOULD REALLY  
8 ENCOURAGE YOU TO OPPOSE THIS RESOLUTION. IT BEGINS A SLIPPERY  
9 SLOPE. IT IS ENTIRELY TOO OBJECTIVE IN ITS DEFINITIONS. TODAY,  
10 YOU MAY-- OBJECTIVE, SUBJECTIVE, EXCUSE ME, SUBJECTIVE IN ITS  
11 DEFINITIONS. TODAY YOU MAY DECIDE 70% IS TOO EXCESSIVE. NEXT  
12 YEAR, THE CHAIR MAY DECIDE 50% IS TOO EXCESSIVE AND, THE YEAR  
13 AFTER THAT, 10% IS TOO EXCESSIVE. IT IS NOT OBJECTIVE AND, IF  
14 YOU ARE GOING TO IMPOSE RULES ON OUR RIGHT TO SPEAK AT OUR  
15 MEETING, BECAUSE THAT IS WHAT TODAY IS, YES, YOU'RE DOING  
16 BUSINESS, BUT YOU ARE CONDUCTING OUR BUSINESS. YOU ARE DOLING  
17 OUT MONEY, YOU ARE ACCEPTING MONEY, YOU ARE MAKING CHANGES IN  
18 OUR COUNTY AS OUR REPRESENTATIVES. SO, IF YOU DO SUCH A RULE,  
19 IT SHOULD NOT BE ON A WHIM OF WHAT IS AND ISN'T EXCESSIVE AND  
20 WHAT IS OR ISN'T DISRUPTIVE. ONE PERSON'S DISRUPTIVE IS NOT  
21 ANOTHER PERSON'S. AND I THINK IT'S A SLIPPERY SLOPE YOU SHOULD  
22 AVOID. I AM CONCERNED, HOWEVER, THAT YOU SEEM TO WANT TO  
23 IMPOSE RULES UPON THE PUBLIC THAT YOU WILL NOT HOLD YOUR OWN  
24 COUNTY EMPLOYEES TO. IN PARTICULAR, WHEN YOUR COUNTY EMPLOYEES  
25 PROVIDE YOU FALSE TESTIMONY. IF YOU'RE GOING TO BE TOUGH ON US



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 FOR HOLDING QUOTE/UNQUOTE "EXCESSIVE ITEMS", YOU SHOULD BE  
2 EQUALLY TOUGH WHEN YOUR COUNTY EMPLOYEES PRESENT YOU FALSE  
3 STATEMENTS, ERRONEOUS INFORMATION, AND LIES, AND ALSO LIE  
4 ABOUT THEIR CREDENTIALS, BUT APPARENTLY THAT'S NOT AN ISSUE IF  
5 THEY'RE A COUNTY EMPLOYEE. I ALSO THINK THAT THIS CAME ABOUT  
6 BECAUSE SUPERVISOR BURKE DECIDED TO CLUMP EVERYBODY'S  
7 TESTIMONY INTO A THREE-MINUTE ONE-TIME PRESENTATION. SO, IF  
8 SOMEBODY HELD TWO ITEMS, THEY HAD TO SPEAK TO IT AT THE TIME  
9 THEY WERE CALLED, BOTH ITEMS, SIMULTANEOUSLY, IN THEIR THREE  
10 MINUTE ALLOTMENT. SO IF THAT'S WHAT CAUSING THE DISRUPTION,  
11 THAT WAS BY YOUR OWN RULING AND YOU SHOULD CHANGE THAT. OKAY?  
12 THAT WAS A DECISION MADE PRIOR TO THE END OF SUPERVISOR  
13 BURKE'S TERM IN DECEMBER. THAT WAS NOT OUR DECISION. NOW,  
14 ANOTHER CORRECTION THAT NEEDS TO BE MADE FOR THE RECORD.  
15 SOMEBODY DID NOT ABUSE AND, THEREFORE, THE BROWN ACT BECAME.  
16 GOVERNMENTAL BODIES, PUBLIC OFFICIALS ABUSED THEIR RIGHTS  
17 GIVEN TO THEM BY THE PUBLIC. AND, YES, I AGREE, THE  
18 LEGISLATORS SHOULD BE BOUND BY THE SAME RULES THEY BOUND THE  
19 SUBORDINATE BODIES. HOWEVER, THE SOMEBODY WAS NOT THE PUBLIC  
20 THAT ABUSED THE RIGHT. IT WAS OUR ELECTED OFFICIALS THAT  
21 ABUSED THE RIGHT AND AN OUTCRY OF THE PUBLIC CAUSED REMEDY.  
22 AND SO, INSTEAD OF TRYING TO QUASH OUR RIGHTS, INSTEAD OF  
23 TRYING TO QUASH OUR VOICE, PLEASE GIVE US THE THREE MINUTES  
24 THAT WE ARE ALLOTTED, PLEASE FIND SOME OTHER WAY TO REGULATE  
25 WHAT YOU CONSIDER EXCESSIVE ITEMS, BUT TO BE -- TO DO THIS IS



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 NOT RIGHT, AND I WOULD STRONGLY ADVISE YOU TO OPPOSE IT. THANK  
2 YOU.

3

4 **SUP. KNABE, CHAIR:** THANK YOU. THE ITEM IS BEFORE US AS  
5 AMENDED. CHAIR WILL SECOND IT...

6

7 **SUP. ANTONOVICH:** MR. CHAIRMAN, THE AMENDMENT REALLY DOESN'T DO  
8 ANYTHING BECAUSE, AGAIN, IT'S ATTEMPTING TO LIMIT A PERSON  
9 FROM HOLDING ONE OR MORE ITEMS; I SHOULD SAY HOLDING ITEMS  
10 THAT THEY FEEL ARE IMPORTANT. THIS WHOLE EXERCISE HAS TAKEN  
11 MORE TIME THAN AN INDIVIDUAL WHO HOLDS A NUMBER OF ITEMS AND  
12 SPEAKS FOR A THREE-MINUTE TIME FRAME AND IT'S AN ASSAULT UPON  
13 THE FIRST AMENDMENT. AND IF YOU WANT TO BE A REAL STICKLER,  
14 YOU COULD EVEN SAY A THREE-MINUTE TIME IS AN ASSAULT BUT  
15 THAT'S KIND OF A COMPROMISE THAT EVERYBODY HAD -- SOME MEMBERS  
16 OF THE BOARD HAD AGREED TO. BUT HOLDING THE NUMBER OF ITEMS  
17 MAKES NO DIFFERENCE IF YOU'RE LIMITED TO THE AMOUNT OF TIME  
18 THAT YOU CAN SPEAK, MAKE YOUR POINT, AND THEN DEPART. AND, IF  
19 ANYBODY'S GOING TO ENGAGE IN ANY RECKLESS, VIOLENT BEHAVIOR,  
20 THE SERGEANT-AT-ARMS CAN HAVE THEM REMOVED AND THE CHAIRMAN OF  
21 THE BODY CAN TURN OFF THEIR MICROPHONE. BUT THREE MINUTES OUT  
22 OF THIS BOARD'S ACTIVITIES IS NO FURTHER DISRUPTION OF THIS  
23 BODY.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. KNABE, CHAIR:** WELL, I THINK THE MOTION ADDRESSES THAT.  
2    SUPERVISOR YAROSLAVSKY?

3

4    **SUP. YAROSLAVSKY:** I HATE TO ADMIT IT BUT I AGREE WITH MR.  
5    ANTONOVICH, THE GREAT LIBERAL ON THIS. I'M VERY SYMPATHETIC TO  
6    -- I'VE HAD TO CHAIR MEETINGS HERE, TOO, AND I'M SYMPATHETIC  
7    TO WHAT MS. MOLINA HAS BEEN TRYING TO DO AND THE PROBLEM IS  
8    THAT, UNDER THE LAW, PEOPLE HAVE A RIGHT TO COME UP HERE AND  
9    TALK. IF WE DON'T LIKE IT, THEN THE LAW NEEDS TO BE CHANGED.  
10   IT IS UNFORTUNATE THAT, OFTENTIMES, PEOPLE DO WASTE THEIR TIME  
11   AND THE PUBLIC'S TIME OVER THINGS THAT APPEAR TO BE OF NO  
12   CONSEQUENCE, EITHER TO WHAT'S BEFORE US OR TO ANYBODY ELSE,  
13   BUT THAT'S THEIR RIGHT, ESPECIALLY ON PUBLIC COMMENT. HAVING -  
14   - I AGREE WITH THE LADY WHO SPOKE EARLIER. IT IS A SLIPPERY  
15   SLOPE BECAUSE WHAT IS DISRUPTIVE IN MY OPINION MAY NOT BE  
16   DISRUPTIVE IN SOMEBODY ELSE'S OPINION OR WHAT MAY HAPPEN  
17   DISRUPTIVE IN YOUR OPINION MAY NOT BE DISRUPTIVE IN MY  
18   OPINION. AND THAT'S WHAT THE LAW IS FOR. AND THE LAW ALLOWS,  
19   AS LONG AS EVERYBODY IS TREATED EQUALLY. I BELIEVE SOME OF  
20   THIS STARTED -- SOME OF IT, NOT ALL OF IT, STARTED THE LAST  
21   TIME I WAS CHAIR. WE STARTED TO HAVE A LITTLE ISSUE AND I  
22   EXERCISED THE DISCRETION OF THE CHAIR AND I ASKED THE BOARD'S  
23   SUPPORT TO TRY TO COMPACT SOME OF THE PUBLIC'S TESTIMONY ON  
24   ITEMS SO THAT WE DIDN'T SPEND ALL DAY AND ALL NIGHT HERE  
25   PRIMARILY ON THAT KIND OF THING SO THAT THE BOARD COULD



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 ACTUALLY ENGAGE IN SOME OF ITS DISCUSSION, TOO, BUT WE TREATED  
2 EVERYBODY EQUALLY. THE BOARD AND THE CHAIR HAS THE DISCRETION,  
3 WHENEVER THERE'S AN ITEM THAT YOU WANT TO HEAR MORE OF FROM  
4 SOMEBODY BEYOND THE MINUTE OR THREE MINUTES THAT WE ALLOT, THE  
5 CHAIRMAN OR THE BOARD HAS THE DISCRETION TO HEAR MORE ABOUT IT  
6 AND WE CERTAINLY DO THAT FROM EXPERTS. WE DID THAT WITH DR.  
7 LEVY A WEEK OR TWO AGO AND-- WHEN THE BOARD WANTS TO DO IT.  
8 BUT ACTUALLY, TECHNICALLY, DR. LEVY WOULD HAVE BEEN LIMITED TO  
9 ONE MINUTE BUT FOR THE BOARD'S INTERVENTION. SO I THINK THE  
10 MAIN THING IS FOR US TO APPLY WHATEVER THE RULES ARE TO TRY TO  
11 MANAGE, RECOGNIZING THAT WE HAVE PEOPLE WHO WANT TO USE THIS  
12 PROCESS FOR WHATEVER THEIR PURPOSES ARE, AND I'M AS FRUSTRATED  
13 BY IT AS MS. MOLINA IS, BUT IT IS THEIR RIGHT AND, TODAY, IT'S  
14 ONE GENTLEMAN, TOMORROW, IT MAY BE SOMEONE ELSE ON A TOTALLY  
15 DIFFERENT SUBJECT ON A TOTALLY RELEVANT ISSUE AND WE CAN'T  
16 PICK MR. HOLLOWAY, SINGLE HIM OUT OR ANYBODY ELSE OUT WHEN WE  
17 DON'T LIKE TO HEAR WHAT HE HAS TO SAY AND THEN TREAT OTHER  
18 MEMBERS OF THE PUBLIC DIFFERENTLY. SO THE KEY TO ME IS TO  
19 TREAT EVERYBODY THE SAME, IN A WAY THAT ALLOWS US TO MANAGE  
20 OUR TIME AND THEN GO FROM THERE. I DON'T KNOW THAT THIS  
21 ACCOMPLISHES ANYTHING OTHER THAN EXPRESS OUR FRUSTRATION. THE  
22 PROBLEM WITH EXPRESSING OUR FRUSTRATION IN THIS WAY IS THAT  
23 THE NEXT STEP IS -- AND IT'S NOT -- I DON'T THINK IT'S WHAT  
24 MS. MOLINA IS SUGGESTING, OTHERWISE SHE WOULDN'T HAVE BROUGHT  
25 IN THIS AMENDMENT, BUT I STILL -- THE NEXT STEP IS, THEN WHAT?





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 SOME KIND OF -- I'D RATHER NOT GO DOWN THAT ROAD. SO I'D  
2 RATHER NOT SUPPORT THIS AND LET'S TRY TO MANAGE IT UNDER THE  
3 CHAIR'S LEADERSHIP AND UNDER THE RULES OF THE BOARD, WHICH I  
4 THINK MS. MOLINA BROUGHT IN A MONTH OR TWO AGO NOW, AMENDMENT  
5 TO THE RULES, WHICH I THINK WE ADOPTED AND WHICH FURTHER  
6 HELPED US CONTROL THE TIME. AND, IF THERE ARE SOME RULE  
7 CHANGES THAT NEED TO BE MADE PURSUANT TO THE STATE LAW, LET'S  
8 ENTERTAIN THOSE. OTHERWISE, I THINK WE'RE, YOU KNOW, NOBODY  
9 FORCES US TO SIT HERE AND TO RUN FOR OFFICE. THIS IS ONE OF  
10 THE GREAT PRIVILEGES WE GET IS TO LISTEN TO PEOPLE NO MATTER  
11 WHAT AND THAT'S THE WAY IT IS. SO, I'M SORRY ON THIS ONE, BUT  
12 I TEND TO SIDE WITH -- AIR ON THE SIDE OF THE FREEDOM OF  
13 SPEECH.

14

15 **SUP. MOLINA:** MR. CHAIRMAN?

16

17 **SUP. KNABE, CHAIR:** YES, SUPERVISOR MOLINA?

18

19 **SUP. MOLINA:** AGAIN, I THINK THAT MR. YAROSLAVSKY HAS TO  
20 UNDERSTAND THAT, UNDER THIS MOTION, IT HAS NEVER SAID A WASTE  
21 OF TIME. THERE ARE OTHER THINGS THAT WE DO AROUND HERE THAT  
22 WASTE OUR TIME, AND I'VE CRITICIZED THEM: PUTTING IN A LOT OF  
23 PRESENTATIONS, DOING A LOT OF THINGS LIKE THAT. WE HAVE A LOT  
24 OF WASTED TIME. THIS IS NO WASTE OF TIME. THIS IS A DISCUSSION  
25 ABOUT PEOPLE'S RIGHTS, YOUR RIGHTS, MY RIGHTS, THE PUBLIC'S



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 RIGHTS, AND ACKNOWLEDGING THOSE RIGHTS. THAT'S WHY, WHEN I MET  
2 WITH THE FIRST AMENDMENT COALITION AND WE DISCUSSED THIS ISSUE  
3 EXTENSIVELY, IT WAS ALWAYS ON THE PREMISE OF THIS ACTION THAT  
4 WE ARE TALKING ABOUT IS BORDERING ON LIMITING PEOPLE'S RIGHTS  
5 AND THAT'S THE CRITICISM THAT I HAVE. THAT'S WHY WE CREATED  
6 THE RESOLUTION. THE RESOLUTION CLEARLY JUST INVOKES WHAT OUR  
7 RULES ARE TODAY. ALL OF WHAT IS STATED IN THE RESOLUTION IS  
8 TODAY'S RULES. IT DOESN'T LIMIT ANYONE. IN FACT, THE LIMIT  
9 WOULD BE, AS SOME HAVE SUGGESTED AND THE FIRST AMENDMENT  
10 COALITION SUGGESTED, THAT WE IMPLEMENT THE SANTA MONICA  
11 MOTION, WHICH IS, YOU LIMIT THREE ITEMS OR LESS. I DON'T WANT  
12 TO DO THAT. THAT IS NOT -- THAT WOULD BE LIMITING A RIGHT TO  
13 SPEAK. I WANTED TO BRING ORDER. IF WE HAD EVERYONE DOING THIS,  
14 I'M NOT A PROPONENT. THE COMPROMISE OF THREE MINUTES WAS  
15 SOMETHING THAT I INTRODUCED AS A MIDDLE GROUND AND I THINK  
16 IT'S A TERRIBLE COMPROMISE BECAUSE PEOPLE SHOULD PROVIDE US  
17 THEIR INPUT WHEN WE ARE IN DELIBERATIONS ON AN ITEM, NOT COME  
18 UP, SPEND THREE MINUTES AND TRY AND SPEAK TO 52 ITEMS IN THREE  
19 MINUTES. THAT IS A COMPROMISE OF A PERSON'S RIGHT TO SPEAK.  
20 IT'S LIKE ANYTHING ELSE. EVERYONE MUST BRING ORDER TO ANY KIND  
21 OF ACTIONS THAT WE TAKE. JUDGES CREATE ORDER IN THEIR  
22 COURTROOM, COUNCILS CREATE ORDER, TEACHERS CREATE ORDER IN  
23 THEIR CLASSROOM. WE HAVE A RULE OF ORDER. THERE IS SOMEONE  
24 HERE THAT NEEDS TO GET THE MESSAGE. WHETHER, AGAIN, THERE'S  
25 CAPABILITY OF RECEIVING THAT MESSAGE OR NOT OR WHETHER I'M



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 BEATING IT TO DEATH IS UNSURE, BUT I DO KNOW THIS, THAT WHAT  
2 WE ARE PUTTING FORTH IS NOT LIMITING A PERSON'S RIGHT TO  
3 SPEAK, IT IS NOT ABUSING THEIR FIRST AMENDMENT RIGHTS, IT IS  
4 NOT CURTAILING THEIR ABILITY TO SAY ANYTHING TO US THAT THEY  
5 WISH TO IN ANY MANNER THAT THEY WISH TO. IT ONLY REINFORCES  
6 THAT WE HAVE A DUTY TO ORDER, HERE ARE OUR RULES, AND WE NEED  
7 TO PUT SOMEONE ON NOTICE, AS MANY INSTANCES DO, THAT THERE IS  
8 SOMEONE THAT IS LEADING TO A DISRUPTIVE PATTERN OF ORDER AND  
9 THAT IS WHAT WE'RE TRYING TO GET TO. BUT I CAN APPRECIATE THAT  
10 THE PRESSURE BEFORE THIS BOARD IS THAT -- AND THAT THEY'RE  
11 INTERPRETING IT AS A WASTE OF TIME, AND I WANT IT TO BE  
12 CLEARLY UNDERSTOOD, THERE ARE MANY THINGS THAT WE DO HERE THAT  
13 WASTE THE PUBLIC'S TIME, OUR TIME, AND SO ON, AND THIS IS NOT  
14 WHAT THIS IS ABOUT. THIS IS ABOUT TRYING TO CREATE A MECHANISM  
15 SO THAT WE WILL NOT HAVE TO PUT IN MORE RESTRICTIVE, MORE  
16 RESTRICTIVE RULES. I'M NOT INTERESTED IN THAT AND I DON'T  
17 PARTICULARLY LIKE THIS THREE-MINUTE RULE. I THINK THAT, WHEN  
18 WE DELIBERATE ON AN ISSUE AND I BRING 42 SPEAKERS TO TALK  
19 ABOUT THE CLOSING OF A HOSPITAL, I DON'T THINK -- AND IT  
20 REQUIRES 44 ITEMS, I DON'T THINK THAT WE SHOULD LIMIT THEM TO  
21 THREE MINUTES. I THINK THAT DISRUPTS A RIGHT TO SPEAK, TO  
22 PROVIDE INPUT TO US, AND THAT IS WHY I AM TRYING TO DO THIS.  
23 BUT AGAIN, IF YOU READ THE RESOLUTION, IT DOESN'T CHANGE  
24 ANYTHING AS IT IS. IT REALLY, AS YOU SAID, MR. YAROSLAVSKY,  
25 DOESN'T CHANGE MUCH AROUND HERE, BUT IT DOES SET THE TONE THAT



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 THIS BOARD IS A DELIBERATIVE BODY WHO HONORS NOT ONLY ROBERTS'  
2 RULES OF ORDER, THE FIRST AMENDMENT, BUT ALSO THE BROWN ACT  
3 AND IN A MANNER OF ORDER AND THAT'S ALL THIS WAS AND THAT'S  
4 ALL ITS INTENT IS.

5

6 **SUP. KNABE, CHAIR:** SUPERVISOR BURKE?

7

8 **SUP. BURKE:** YES. THE MOTION SEEMS MUNDANE TO ME. THE ONLY  
9 THING IS, I'M UNCOMFORTABLE WITH THE REFERENCE TO A PARTICULAR  
10 INDIVIDUAL IN THE BODY OF IT, WHERE IT TALKS ABOUT THE 214  
11 ITEMS. IF THE FIRST AMENDMENT PEOPLE ARE SATISFIED THAT IT  
12 DOES NOT INTERFERE WITH FREE SPEECH, I HAVE NO PROBLEM WITH  
13 THE CONCEPT BECAUSE IT JUST SEEMS TO ME ASKING FOR  
14 COOPERATION, BUT I AM UNCOMFORTABLE WITH THAT PORTION OF IT  
15 BECAUSE THIS GOES IN OUR RECORDS AND I AM VERY UNCOMFORTABLE  
16 WITH THE PARAGRAPH THAT TALKS ABOUT AN INDIVIDUAL AND I WOULD  
17 MOVE THAT THAT SECTION WOULD BE REMOVED. AND, IF THAT'S  
18 REMOVED, THEN I WOULD NOT HAVE A PROBLEM WITH THE CONCEPT.

19

20 **SUP. MOLINA:** MS. BURKE, IN THE ITEM, AS I UNDERSTAND, AND LET  
21 ME UNDERSTAND THIS CORRECTLY, THAT IS WHY WE MADE IT A  
22 RESOLUTION. I WANTED TO MAKE IT A RESOLUTION SO IT WASN'T AN  
23 ORDINANCE, A MOTION, A RULE. IT WAS A NOTIFICATION...

24

25 **SUP. BURKE:** I JUST FEEL UNCOMFORTABLE.



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **SUP. MOLINA:** ...AND I WAS TOLD BY OUR COUNTY COUNSEL THAT I  
3 HAD TO DO IT UNDER THIS MANNER. THAT'S WHY...

4

5 **SUP. BURKE:** THAT YOU HAD TO LIST HIS NAME?

6

7 **SUP. MOLINA:** NO, I WANT HIS NAME MENTIONED BECAUSE IT'S  
8 NOTICE, PUBLIC NOTICE TO HIM FROM US.

9

10 **SUP. BURKE:** I THINK HE'S HAD THE NOTICE. I THINK HE'S GOT THE  
11 WORD...

12

13 **SUP. MOLINA:** TELL ME ABOUT IT. [ LAUGHTER ]

14

15 **SUP. BURKE:** I THINK HE'S GOT THE MESSAGE BUT I WOULD JUST NOT  
16 WANT IT TO BE IN PART OF OUR RECORDS, A PERSON'S NAME.

17

18 **SUP. KNABE, CHAIR:** WELL, IT'S NOT IN THE RESOLUTION, IT'S IN  
19 THE BODY OF THE MOTION.

20

21 **SUP. BURKE:** IN THE BODY OF THE MOTION, YEAH. I WOULD FEEL JUST  
22 MUCH BETTER...

23

24 **SUP. MOLINA:** MS. BURKE, THAT'S FINE.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. BURKE:** OKAY. ALL RIGHT. IF YOU JUST REMOVE THAT  
2    PARAGRAPH, I THINK HE'S GOT THE MESSAGE.

3

4    **SUP. KNABE, CHAIR:** WE'LL REMOVE THAT PARAGRAPH.

5

6    **C.A.O. JANSSEN:** IT IS IN THE RESOLUTION AS WELL.

7

8    **SUP. BURKE:** AND I JUST MOVE THE REFERENCE TO HIM OUT OF IT.

9

10   **SUP. KNABE, CHAIR:** AND OUT OF THE RESOLUTION AS WELL, TOO.

11

12   **SUP. BURKE:** RIGHT. YEAH.

13

14   **SUP. KNABE, CHAIR:** OKAY. SO, WITH THOSE CHANGES TO SUPERVISOR  
15   MOLINA'S MOTION, THE ITEM IS BEFORE US. ROLL CALL. I SECOND.

16

17   **CLERK VARONA-LUKENS:** SUPERVISOR MOLINA?

18

19   **SUP. MOLINA:** AYE.

20

21   **CLERK VARONA-LUKENS:** SUPERVISOR BURKE?

22

23   **SUP. BURKE:** AYE.

24

25   **CLERK VARONA-LUKENS:** SUPERVISOR YAROSLAVSKY?





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY:** NO.

3

4 **CLERK VARONA-LUKENS:** SUPERVISOR ANTONOVICH?

5

6 **SUP. ANTONOVICH:** NO.

7

8 **CLERK VARONA-LUKENS:** AND SUPERVISOR KNABE?

9

10 **SUP. KNABE, CHAIR:** AYE.

11

12 **CLERK VARONA-LUKENS:** THE MOTION CARRIES, 3-TO-2.

13

14 **SUP. KNABE, CHAIR:** ALL RIGHT. NEXT WOULD BE ITEM NUMBER --

15 CALL UP, WAS HELD, I BELIEVE, BY SUPERVISOR MOLINA, WOULD BE

16 ITEM NUMBER 16. SUPERVISOR MOLINA?

17

18 **SUP. MOLINA:** OH, I'M SORRY.

19

20 **SUP. KNABE, CHAIR:** ITEM 16, YOU HELD. I WAS CALLING IT UP.

21

22 **SUP. MOLINA:** ITEM 16. THIS IS ON LEADER. AGAIN, I HAVE A

23 MOTION AND I'D LIKE TO PASS IT OUT ON THIS ITEM. AND THIS IS A

24 SUBSTITUTE MOTION FOR ITEM NUMBER 16. "THE DEPARTMENT OF

25 PUBLIC SOCIAL SERVICES REQUESTED THE BOARD OF SUPERVISORS TO



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 APPROVE AN INCREASE UP TO 8,000 HOURS PER MONTH FOR THE LEADER  
2 MODIFICATIONS AND ENHANCEMENTS. D.P.S.S. CONDUCTED A PILOT  
3 PROJECT OF THE METRO FAMILY D.P.S.S. DISTRICT OFFICE IN AN  
4 ATTEMPT TO IMPROVE AND LOWER RESPONSE TIMES OF ELIGIBILITY  
5 DETERMINATION AS WELL AS BENEFIT CALCULATIONS TRANSACTIONS.  
6 REPORTS SHOW THAT, IN THE MONTHS OF OCTOBER, NOVEMBER, AND  
7 DECEMBER OF 2003, THE ELIGIBILITY DETERMINATION AND BENEFIT  
8 CALCULATIONS TRANSACTION AVERAGED 22 SECONDS, WHICH IS IN  
9 COMPLIANCE WITH THE CURRENT LEADER CONTRACT. HOWEVER, IN  
10 RECENT SITE VISITS TO A DISTRICT OFFICE, MY STAFF OBSERVED  
11 THAT THE E.D. AND B.C. TRANSACTION RESPONSE TIMES AVERAGED UP  
12 TO FOUR MINUTES DURING THE FIRST DAYS OF THE MONTH. USER  
13 INQUIRED SATISFACTION OF LEADER MUST BE A PRIORITY AND THE  
14 DEPARTMENT MUST WORK WITH UNISYS TO IDENTIFY THE CAUSES FOR  
15 THE DELAYS AND TO CORRECT THEM. I, THEREFORE, MOVE THAT THE  
16 BOARD APPROVE ONLY A SIX-MONTH CONTRACT AT 8,000 HOURS PER  
17 MONTH OF THE REQUESTED MODIFICATION OR ENHANCEMENT HOURS,  
18 DURING WHICH TIME THE DEPARTMENT IS TO WORK WITH THE C.I.O. TO  
19 CREATE AN ACCEPTABLE STANDARD OF THE E.D. B.C. RESPONSE TIME  
20 DURING PEAK HOURS. THIS ACCEPTABLE RESPONSE TIME STANDARD IS  
21 TO BE AMENDED WITHIN THE LEADER AGREEMENT AND APPROPRIATE  
22 PENALTIES SHOULD BE ADDED SHOULD THIS STANDARD RESPONSE TIME  
23 NOT BE ACHIEVED DURING THAT SIX-MONTH PERIOD. I FURTHER MOVE  
24 THAT THE LEADER AGREEMENT BE AMENDED AT THE END OF THE SIX-  
25 MONTH PERIOD TO INCLUDE THESE REVISED RESPONSE TIMES AND THE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 STANDARDS BE SUBJECT TO THE PENALTIES IDENTIFIED WITHIN THE  
2 AGREEMENT SHOULD THEY NOT BE ACHIEVED. FURTHERMORE, AT THE END  
3 OF A SIX-MONTH PERIOD, THE DIRECTOR OF THE D.P.S.S. WILL  
4 RETURN TO THE BOARD WITH AN OVERALL ASSESSMENT OF LEADER'S  
5 ABILITY TO MEET THE RESPONSE TIMES OBJECTIVES ESTABLISHED AND  
6 REQUEST THE BOARD TO AUTHORIZE CONTINUED USAGE OF THE 8,000  
7 HOURS PER MONTH FOR THE MODIFICATION AND ENHANCEMENT HOURS."

8

9 **SUP. KNABE, CHAIR:** IS THERE A SECOND TO SUPERVISOR MOLINA'S  
10 AMENDMENT?

11

12 **SUP. BURKE:** SECOND.

13

14 **SUP. KNABE, CHAIR:** SUPERVISOR BURKE SECONDS. ARE THERE ANY  
15 QUESTIONS OF OUR C.I.O. OR C.A.O. OR D.P.S.S.?

16

17 **SUP. YAROSLAVSKY:** IS THERE ANY PROBLEM WITH THIS? YOU CAN LIVE  
18 WITH THIS? I JUST WANT TO MAKE SURE EVERYBODY KNOWS WHAT WE'RE  
19 DOING.

20

21 **JOHN FULLENWIDER:** MR. CHAIRMAN, MEMBERS OF THE BOARD, MY NAME  
22 IS JOHN FULLENWIDER, THE CHIEF INFORMATION OFFICER. THE ONLY  
23 QUESTION WE HAD WAS, AS THE MOTION WAS READ, IT WAS READ THAT  
24 THE CONTRACT WAS FOR ONLY SIX MONTHS WHICH IMPLIED, IF THAT  
25 WAS THE INTERPRETATION, THAT THE CONTRACT WOULD TERMINATE AT



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 THE END OF SIX MONTHS WHICH MEANS WE WOULD NO LONGER HAVE A  
2 CONTRACT WITH UNISYS. THE MOTION ACTUALLY READS, "I THEREFORE  
3 MOVE THAT THE BOARD APPROVE THE CONTRACT IN ITS TOTAL AND  
4 RESTRICT THE DEPARTMENT TO 8,000 HOURS PER MONTH FOR SIX  
5 MONTHS AT WHICH TIME IT WOULD COME BACK TO THE BOARD" AND, IF  
6 THAT'S THE UNDERSTANDING...

7

8 **SUP. YAROSLAVSKY:** HOW LONG IS THE CONTRACT FOR, THE WHOLE? TWO  
9 YEARS?

10

11 **JOHN FULLENWIDER:** YEAH, IT'S TO CARRY US THROUGH -- 15 MONTHS  
12 IS THE ACTUAL TERM. IT RUNS ALL THE WAY THROUGH APRIL OF 2005.  
13 WE JUST DIDN'T WANT THE CONTRACT TERMINATING AT THE END OF SIX  
14 MONTHS AND HAVE TO RENEGOTIATE. RIGHT. THAT'S CORRECT. THANK  
15 YOU.

16

17 **SUP. BURKE:** AND I THINK THAT YOU'RE GOING TO PROVIDE SOME OF  
18 THE INFORMATION THAT WE REQUESTED.

19

20 **JOHN FULLENWIDER:** THAT'S CORRECT, SUPERVISOR.

21

22 **SUP. BURKE:** OKAY, GOOD. THANK YOU.

23



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. KNABE, CHAIR:** SO IT'S UNDERSTOOD, THEN, THAT THE ITEM IS  
2    FOR THE 8,000 HOURS PER MONTH FOR SIX MONTHS WITH A REPORT  
3    BACK TO THE BOARD AT THAT TIME TO REEVALUATE THE STANDARDS.

4

5    **SUP. BURKE:** AND THEY'RE GOING TO GIVE US THE BREAKDOWN OF  
6    HOURS.

7

8    **SUP. KNABE, CHAIR:** AND GIVE US A BREAKDOWN AS WELL, TOO.

9

10   **SUP. BURKE:** YES.

11

12   **SUP. KNABE, CHAIR:** I THOUGHT WE WERE GOING TO HAVE THAT PRIOR  
13   TO THIS MOTION BUT I GUESS NOT, HUH?

14

15   **SUP. BURKE:** I THINK WE'RE GOING TO HAVE IT, THEY HAVE TO PUT  
16   IT TOGETHER. SOMEONE HAS IT. MY UNDERSTANDING IS THAT THE  
17   DEPARTMENT HAS IT. [ INDISTINCT VOICE ]

18

19   **SUP. KNABE, CHAIR:** RIGHT. THE ADDITIONAL AMENDMENT IS ON THE  
20   AGENDA AS WELL, TOO.

21

22   **SUP. BURKE:** RIGHT.

23

24   **SUP. KNABE, CHAIR:** THAT SUPERVISOR MOLINA RECOMMENDED SO, WITH  
25   THAT UNDERSTANDING, MOVED BY SUPERVISOR MOLINA, SECONDED BY



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 SUPERVISOR BURKE. WITHOUT OBJECTION, SO ORDERED. I'M GOING TO  
2 ASK FOR RECONSIDERATION OF 18-E.

3

4 **SUP. BURKE:** MAY I BE RECORDED AS NOT VOTING?

5

6 **SUP. KNABE, CHAIR:** RIGHT. AND SO ORDERED AND THE CHAIR WOULD  
7 MOVE IT. SUPERVISOR ANTONOVICH SECONDS. AND PLEASE RECORD  
8 SUPERVISOR BURKE AS AN ABSTENTION. AND, WITH THAT, SO ORDERED.  
9 WE HAVE ONE MORE ITEM, BUT I THINK -- WHY DON'T WE GO AHEAD  
10 AND PROCEED WITH ITEM S-2 AT 11:00. THIS IS SUPERVISOR  
11 ANTONOVICH AND SUPERVISOR YAROSLAVSKY, YOU'VE MADE  
12 ARRANGEMENTS FOR THIS PRESENTATION. ZEV? MIKE? S-1?

13

14 **SUP. ANTONOVICH:** ADJOURNMENTS? S-1.

15

16 **SUP. KNABE, CHAIR:** NO, S-1, SET ITEM. IT WAS A ADD...

17

18 **SUP. YAROSLAVSKY:** I THINK WE HAVE SOME PEOPLE.

19

20 **SUP. KNABE, CHAIR:** ...EXCUSE ME, S-2, EXCUSE ME, S-2.

21

22 **SUP. KNABE, CHAIR:** S-2. THE ITEM FOR 11:00.

23

24 **SUP. ANTONOVICH:** THIS IS A MOTION THAT SUPERVISOR YAROSLAVSKY  
25 AND I HAD INTRODUCED AND IT'S TO UPGRADE THE ABILITY OF OUR





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 YOUNG PEOPLE WHO ARE IN FOSTER SERVICE TO ENSURE THAT THEY  
2 HAVE THE OPPORTUNITY, WHEN THEY GO TO SCHOOL, THAT THEY WILL  
3 BE IN A SCHOOL WHERE THEY CAN LEARN AND THEY'LL BE ABLE TO  
4 ENHANCE THEIR EDUCATION SO THAT, WHEN THEY LEAVE FOSTER CARE,  
5 THEY'LL BE ABLE TO CONTINUE THEIR STUDIES AT A COMMUNITY  
6 COLLEGE OR HIGHER LEVEL OF EDUCATION. AS WE KNOW, THERE WAS A  
7 GREAT SCANDAL IN THAT THERE WAS SOME FOSTER AGENCIES THAT WERE  
8 TAKING MONEY AND USING THE CHILDREN AS PAWNS TO MAKE A BUCK  
9 AND ALLOWING THE CHILDREN TO REMAIN WITHOUT AN ABILITY TO  
10 LEARN. I THINK THERE WAS, LIKE, 83% DID NOT HAVE THE ABILITY  
11 TO READ, AND THIS IS AN ATTEMPT TO CREATE A COMMITTEE THAT'S  
12 GOING TO HAVE THE ABILITY TO OVERSEE AND MAKE RECOMMENDATIONS  
13 AND ESTABLISH THE STANDARDS THAT THE CHILDREN DON'T HAVE  
14 CURRENTLY.

15

16 **SUP. KNABE, CHAIR:** JUDGE?

17

18 **JUDGE MICHAEL NASH:** GOOD MORNING. MY NAME IS MICHAEL NASH AND  
19 I'M THE PRESIDING JUDGE AT THE JUVENILE COURT HERE IN LOS  
20 ANGELES. I'M HERE WITH EXECUTIVE DIRECTOR OF THE DEPARTMENT OF  
21 CHILDREN AND FAMILY SERVICES, DR. DAVID SANDERS; CHIEF  
22 PROBATION OFFICER, RICHARD SCHUMSKY; AND MIRIAM KRINSKY, THE  
23 EXECUTIVE DIRECTOR OF CHILDREN'S LAW CENTER OF LOS ANGELES,  
24 THE ENTITY THAT PROBABLY REPRESENTS MORE CHILDREN IN THE  
25 DEPENDENCY SYSTEM THAN ANY OTHER JURISDICTION IN THE UNITED



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 STATES. WE'RE HERE TO TALK ABOUT EDUCATION OF CHILDREN WHO ARE  
2 UNDER THE JURISDICTION OF OUR JUVENILE COURTS, BOTH DEPENDENCY  
3 AND DELINQUENCY. I DON'T THINK IT'S ANY SECRET TO ANYBODY THAT  
4 WE TRADITIONALLY HAVEN'T DONE AS GOOD A JOB AS WE SHOULD IN  
5 MEETING THE EDUCATIONAL NEEDS OF CHILDREN WHO COME THROUGH OUR  
6 JUVENILE COURTS. I DON'T THINK IT'S NECESSARILY THE  
7 RESPONSIBILITY OF ANY ONE ENTITY WHILE WE'RE IN THAT  
8 SITUATION. I THINK, REALLY, IT'S THE RESPONSIBILITY OF ALL OF  
9 US: SOCIAL WORKERS, PROBATION OFFICERS, ATTORNEYS, JUDGES,  
10 CARETAKERS, AND SO FORTH. THIS MOTION BEFORE THE BOARD TO  
11 CREATE THE EDUCATION COORDINATING COUNCIL I THINK IS A UNIQUE  
12 OPPORTUNITY FOR US TO COME TOGETHER IN A COLLABORATIVE MANNER  
13 TO DEVELOP A BLUEPRINT THAT WILL DEFINE SPECIFICALLY WHAT OUR  
14 EXPECTATIONS ARE REGARDING THE EDUCATIONAL NEEDS OF CHILDREN  
15 IN THE JUVENILE COURT SYSTEM. IT WILL ALSO ALLOW US TO DEFINE  
16 THE ROLES OF EVERYBODY IN THE SYSTEM VIS-A-VIS THOSE  
17 EDUCATIONAL NEEDS AND THOSE EXPECTATIONS DEFINED IN THE  
18 BLUEPRINT. AND, FINALLY, IT WILL ALLOW US TO DEVELOP A PLAN TO  
19 SEE THAT EVERYBODY'S ROLE IN THIS PROCESS IS IMPLEMENTED. I DO  
20 APPRECIATE THE BOARD'S ONGOING INTEREST AND COMMITMENT TO THE  
21 CHILDREN OF LOS ANGELES AND CERTAINLY APPRECIATE THE BOARD'S  
22 LEADERSHIP AND I WOULD URGE THE BOARD TO ADOPT THIS PARTICULAR  
23 MOTION. AND WHAT I'D LIKE TO DO NOW IS TURN THE MIC OVER TO  
24 MS. KRINSKY, WHO WILL SPEAK FURTHER ON THIS.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. KNABE, CHAIR:** BEFORE WE DO THAT, ARE THERE ANY QUESTIONS  
2   OF JUDGE NASH AT THIS POINT? IF NOT, WE'LL GO AHEAD WITH THE  
3   PRESENTATION. GO AHEAD.

4

5   **MIRIAM KRINSKY:** THANK YOU AND GOOD MORNING. AS JUDGE NASH  
6   INDICATED, MY NAME IS MIRIAM KRINSKY AND I'M THE EXECUTIVE  
7   DIRECTOR OF THE CHILDREN'S LAW CENTER, A GROUP THAT  
8   COLLECTIVELY SERVES AS THE VOICE IN THE FOSTER CARE SYSTEM FOR  
9   OVER 20,000 YOUNG, ABUSED, AND NEGLECTED CHILDREN UNDER THE  
10  JURISDICTION OF OUR DEPENDENCY COURT. WE'VE PREVIOUSLY ALL HAD  
11  THE OPPORTUNITY TO DISCUSS TOGETHER THE TREMENDOUS EDUCATIONAL  
12  ACHIEVEMENT GAP THAT YOUTH AT RISK IN OUR COMMUNITY ARE  
13  SUBJECT TO. WE KNOW THAT THESE YOUTH COLLECTIVELY ARE BEHIND  
14  IN SCHOOL, ARE OUT OF SCHOOL, AND MOVE FROM SCHOOL TO SCHOOL  
15  ALL TOO OFTEN. THE TREMENDOUS CONSEQUENCES FOR THESE YOUTH  
16  THAT ALL OF US AS A COMMUNITY COMMIT TO PARENTING LATER IN  
17  LIFE ARE UNDISPUTED. WE KNOW THAT THESE YOUTH, WITHIN THEIR  
18  FIRST TWO YEARS AFTER AGING OUT OF OUR FOSTER CARE SYSTEM,  
19  WILL END UP TOO COMMONLY UNEMPLOYED, ON THE STREETS, AND IN  
20  PRISON. FOR THE FIRST TIME, WE HAVE A MEANINGFUL OPPORTUNITY  
21  TO BRING THE PARTS OF OUR SYSTEMS TOGETHER TO AIM TO TURN THE  
22  CORNER AND DO BETTER IN REGARD TO THE EDUCATIONAL NEEDS OF  
23  THESE CHILDREN. WE HAVE AN OPPORTUNITY TO HIGHLIGHT THE  
24  PROBLEMS, TO IDENTIFY THE CHALLENGES, AND TO WORK TOGETHER,  
25  NOT SIMPLY THE COUNTY, NOT SIMPLY OUR CITY, NOT SIMPLY OUR



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 SCHOOLS OR OUR COURTS OR OUR CHILD WELFARE DEPARTMENT OR OUR  
2 PROBATION DEPARTMENT. ALL OF US, THROUGH THIS COORDINATING  
3 COUNCIL, HAVE THE ABILITY TO GLUE TOGETHER EACH OF THOSE PARTS  
4 OF THE SYSTEM AND CREATE AN INNER AGENCY, INTERGOVERNMENTAL  
5 BODY, UNIQUE IN ITS ABILITY TO PULL TOGETHER THOSE SILOS THAT  
6 NEED TO BE BROKEN DOWN TO ATTEND TO THE EDUCATIONAL NEEDS OF  
7 THESE YOUTH. WITH YOUR LEADERSHIP AS A BOARD, A FEW MONTHS  
8 AGO, WE CONVENED A WORKING GROUP TO ADDRESS THESE ISSUES AND,  
9 IN THE WAKE OF THE FIRST EVER EDUCATION SUMMIT IN LOS ANGELES  
10 LAST MAY, WE BROUGHT TOGETHER LEADERS WITHIN ALL PARTS OF OUR  
11 COMMUNITY TO TALK ABOUT HOW WE DO BETTER AND HOW WE HAVE NOT A  
12 ONCE A YEAR OPPORTUNITY FOR COLLABORATION, BUT AN ONGOING  
13 OPPORTUNITY FOR COLLABORATION. IT WAS THE UNANIMOUS AGREEMENT  
14 OF THAT WORKING GROUP, AS WELL AS 80 LEADERS IN THE SCHOOL,  
15 CHILD WELFARE, PROBATION COURT, ADVOCACY COMMUNITIES THAT CAME  
16 TOGETHER AS WELL, THAT ONE OF THE BIGGEST CHALLENGES WE FACE  
17 IS A LACK OF COORDINATION AND A LACK OF THE GLUE, SO TO SPEAK,  
18 THAT BRING OUR SYSTEMS TOGETHER. AND THAT GROUP UNANIMOUSLY  
19 RECOMMENDED THAT WE CREATE THIS COORDINATING COUNCIL TO SERVE  
20 AS A VEHICLE TOGETHER TO TAKE ON THE ROLES AND  
21 RESPONSIBILITIES OF ATTENDING TO THESE ISSUES, A VEHICLE FOR  
22 COLLABORATION, A VEHICLE FOR IDENTIFYING A BLUEPRINT FOR THE  
23 FUTURE. WE HAVE A HUGE NUMBER OF YOUTH THAT FALL THROUGH THE  
24 CRACKS AND THIS WORKING GROUP AND THIS COORDINATING COUNCIL  
25 WILL ENSURE THAT THOSE CRACKS GET SMALLER OVER TIME AND THAT



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 WE DON'T LOSE OUR YOUTH TO A CRIMINAL JUSTICE SYSTEM OR TO AN  
2 ADULT FUTURE THAT IS ANYTHING BUT A POSITIVE ONE. WE ASK YOU  
3 TODAY TO JOIN THOSE OTHER GROUPS THAT HAVE ENDORSED THE  
4 COORDINATING COUNCIL, OUR CITY, OUR L.A. UNIFIED SCHOOL BOARD,  
5 THE LACO BOARD, THE PROBATION AND DEPARTMENT OF CHILDREN AND  
6 FAMILY SERVICES, OUR CITY AND COUNTY COMMISSIONS ON CHILDREN  
7 AND FAMILIES WITH REPRESENTATIVES WHO ARE HERE TODAY AND TO  
8 GIVE THIS GROUP THE GREEN LIGHT TO MOVE FORWARD. IT'S OUR PLAN  
9 AFTER, HOPEFULLY, THE MOTION IS PASSED TODAY, TO TRY TO  
10 FORMALIZE HOW WE ENSURE THAT THE FUNDING IS THERE FOR THIS  
11 GROUP TO GET OFF THE GROUND AND HOW WE GET THE GROUP MOVING SO  
12 THAT THE GROUP HAS THE OPPORTUNITY TO MOVE FORWARD BEFORE THIS  
13 COMING MAY WHEN THE EDUCATION SUMMIT WILL BE HELD AGAIN. SO WE  
14 THANK YOU FOR ALL THAT SO MANY OF YOU HAVE DONE TO SUPPORT  
15 THIS INITIATIVE AND FOR GIVING US THE TOOLS TO REALLY START TO  
16 DO BETTER IN REGARD TO THIS CRITICAL AREA.

17

18 **SUP. KNABE, CHAIR:** ANY QUESTIONS?

19

20 **SUP. BURKE:** I JUST HAVE A COUPLE OF QUESTIONS IN TERMS OF THE  
21 STAFFING, HOWEVER YOU ANTICIPATE TO STAFF IT, AND ALSO I'D  
22 LIKE TO ASK DR. SANDERS HOW THIS FITS IN WITH HIS PLACING THE  
23 SOCIAL WORKERS BACK ONLINE, SOME OF THOSE WHO HAVE BEEN NOT  
24 ACTUALLY OUT IN THE FIELD, HOW IS THIS GOING TO BE WORKED,  
25 REPORT CALLS TO HAVE SEVEN PEOPLE, STAFFED WITH SEVEN PEOPLE,



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 AND WHERE THEY'RE GOING TO COME FROM. IS IT BUDGETED? WILL WE  
2 HAVE ADDITIONAL BUDGET TO ESTABLISH IT? AND EXACTLY HOW IT'S  
3 GOING TO WORK.

4

5 **DR. DAVID SANDERS:** MR. CHAIR, SUPERVISOR BURKE, WE, I THINK,  
6 TO ANSWER BOTH OF YOUR QUESTIONS, WE ANTICIPATE USING CURRENT  
7 STAFFING, CURRENT ADMINISTRATIVE STAFFING, TO STAFF THE  
8 EDUCATION UNIT WITHIN THE DEPARTMENT OF CHILDREN AND FAMILY  
9 SERVICES. WE HAVE TWO STAFF ASSIGNED TO THE UNIT RIGHT NOW AND  
10 ANTICIPATE USING, THROUGH REPRIORITIZATION OF OUR  
11 ADMINISTRATIVE STAFF, MOVING ADDITIONAL STAFF INTO THE UNIT.  
12 WE WILL NOT LOOK TO USE STAFF WHO SHOULD BE DOING LINE  
13 FUNCTIONS TO STAFF THIS SO DON'T ANTICIPATE THAT THERE WILL BE  
14 ANY INTERRUPTION OF THE REALLOCATION OF STAFF TO LINE  
15 POSITIONS. SO THESE WOULD BE ADMINISTRATIVE POSITIONS THAT ARE  
16 CURRENTLY BUDGETED.

17

18 **MIRIAM KRINSKY:** AND IF I MAY ADD, SUPERVISOR BURKE, I BELIEVE  
19 THAT DR. SANDERS' RESPONSE ADDRESSED THE EDUCATION UNIT WITHIN  
20 D.C.F.S. IN TERMS OF THE PART OF YOUR QUESTION THAT I BELIEVE  
21 RELATED TO HOW DO WE STAFF THE EDUCATION COORDINATING COUNCIL.  
22 WE'VE BEEN VERY HEARTENED AT THE POSITIVE RESPONSE FROM THE  
23 PRIVATE FOUNDATIONAL COMMUNITY AND IT'S OUR SENSE THAT, FOR  
24 THESE CRITICAL FIRST TWO YEARS, TO GET THE GROUP UP AND  
25 RUNNING, STRUCTURED, TO CREATE A PLAN FOR ULTIMATE FINANCIAL





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 SELF-SUFFICIENCY, THAT WE'LL BE ABLE, THROUGH A COMBINATION OF  
2 COUNTY AND PRIVATE FUNDS, TO DEVELOP THE STAFFING THAT MY  
3 ORGANIZATION WILL BE WILLING TO SUPERVISE. WE'RE WILLING TO  
4 PROVIDE THE SPACE AND EQUIPMENT FOR THE STAFFING OF THE  
5 EDUCATION COORDINATING COUNCIL BUT IT WILL NEED THE EXPERTISE  
6 AND THE STAFFING TO GET THE COUNCIL OFF THE GROUND. AND,  
7 AGAIN, WE HAVE SOUGHT TO ENSURE THAT THAT FUNDING COME ABOUT  
8 THROUGH A PUBLIC/PRIVATE PARTNERSHIP WITH PRIVATE FUNDS THAT  
9 WOULD SUPPLEMENT COUNTY FUNDS.

10

11 **SUP. BURKE:** I HAVE JUST ONE OTHER QUESTION. HOW WILL YOU  
12 INTERFACE WITH POINT OF ENGAGEMENT STRATEGY IN SPA SIX AND THE  
13 COMPTON PROJECT?

14

15 **DR. DAVID SANDERS:** MR. CHAIR, SUPERVISOR BURKE, PART OF WHAT  
16 IS, THIS IS, IS BEGINNING TO ADDRESS IS THE -- AND PEOPLE HAVE  
17 MENTIONED IT BUT SOME OF THE CHALLENGES THAT HAVE BEEN FACED  
18 FOR MANY YEARS BY OUR DEPARTMENT CERTAINLY IN WORKING WITH  
19 OTHERS IN THAT ULTIMATELY WE NEED TO IMPROVE WHAT HAPPENS WITH  
20 OUR SOCIAL WORKERS AND THEIR INTERACTION WITH CHILDREN AND  
21 WITH FAMILIES IN ALLOWING THEM TO SPEND MORE TIME WITH  
22 CHILDREN AND FAMILIES AND TO BE FAR MORE DIRECTED IN THE WORK.  
23 POINT OF ENGAGEMENT IS REALLY A STRATEGY TO ACCOMPLISH THAT,  
24 TO REALLY BEGIN TO IMPROVE OUR PRACTICE AND WE THINK THAT, AS  
25 THAT HAPPENS, WE'LL ACTUALLY SEE IMPROVEMENTS IN EDUCATIONAL



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 ACHIEVEMENT FOR KIDS, TOO; THAT THE STAFF WILL BE MORE FOCUSED  
2 ON WORKING WITH CHILDREN IN THEIR HOMES, WORKING WITH CHILDREN  
3 AND THEIR FAMILIES AND WORKING IN -- GEOGRAPHICALLY IN THEIR  
4 COMMUNITIES AND SEE BETTER OUTCOMES. AND SO, HOPEFULLY, OVER  
5 TIME, IN ADDITION TO THE COORDINATION THAT WILL HAPPEN THROUGH  
6 THE COORDINATING COUNCIL, THE WORK THAT WE DO WILL ALSO  
7 ENHANCE THESE OUTCOMES.

8

9 **SUP. BURKE:** I WOULD REALLY BE INTERESTED IN SOME FOLLOW-UP AS  
10 YOU STARTED GOING, MAYBE IN 30 DAYS, AS TO WHETHER OR NOT  
11 YOU'RE GOING TO ACTUALLY -- IF THE COMPTON PROJECT, WHICH IS  
12 WITH THE L.A.U.S.D. AND THE SCHOOL DISTRICT OF COMPTON,  
13 WHETHER THAT WILL BE FOLDED INTO THIS OR WHETHER OR NOT THERE  
14 WILL BE SOME WORKING RELATIONSHIP ESTABLISHED IN THAT REGARD.  
15 AND I SAY THIS BECAUSE I THINK SPA SIX PROBABLY HAS THE  
16 LARGEST NUMBER OF FOSTER CHILDREN AND THIS PROJECT, EXISTING  
17 PROJECT WAS ONE THAT WAS WORKING WITH THEM IN THE SCHOOLS. SO  
18 I WOULD LIKE TO SEE IF WE COULD HAVE A REPORT BACK AFTER YOU  
19 GET STARTED AS TO HOW THAT IS INTERFACING.

20

21 **SUP. ANTONOVICH:** MR. CHAIRMAN?

22

23 **SUP. KNABE, CHAIR:** YEAH?

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. ANTONOVICH:** WHICH SCHOOL DISTRICTS WILL BE PARTICIPATING  
2    IN THE COUNCIL?

3

4    **MIRIAM KRINSKY:** I BELIEVE THAT THE FACT SHEET THAT WAS  
5    PREPARED RECOUNTS THOSE LARGEST SCHOOL DISTRICTS THAT THE AIM  
6    WOULD BE TO INCLUDE, BECAUSE THE POPULATION THERE IS THE  
7    HIGHEST, IT INCLUDES NOT SIMPLY L.A.U.S.D., WHICH, OBVIOUSLY,  
8    IS, YOU KNOW, A HUGE NUMBER OF THE YOUTH IN FOSTER CARE BUT  
9    ALSO ANTELOPE VALLEY, PASADENA, POMONA, COMPTON, AND LONG  
10   BEACH. AND, IN ADDITION TO THOSE, CLEARLY THE SUPPORT OF LACO  
11   AND INVOLVEMENT OF LACO WOULD BE PART OF THE COORDINATING  
12   COUNCIL AS WELL.

13

14   **SUP. ANTONOVICH:** HOW WILL THEY INTERFACE WITH THOSE AGENCIES  
15   WHERE FOSTER CHILDREN ARE ATTENDING NON-PUBLIC SCHOOLS BY  
16   THOSE GROUP HOMES?

17

18   **MIRIAM KRINSKY:** WELL, I THINK THAT THE ISSUES THAT YOU'VE  
19   IDENTIFIED AND OTHERS IN REGARD TO CONCERNS ASSOCIATED WITH  
20   NON-PUBLIC SCHOOLS WOULD VERY MUCH BE PART OF THE MANDATE OF  
21   THE COORDINATING COUNCIL TO ADDRESS, TO CONSIDER WHAT SORTS OF  
22   SOLUTIONS NEED TO BE FORGED. THE WHOLE ISSUE AND CONCERNS  
23   REGARDING NON-PUBLIC SCHOOLS WAS ONE OF THE BREAKOUTS AND ONE  
24   OF THE FOCUS AREAS AT THE EDUCATION SUMMIT LAST MAY AND THERE  
25   WERE A SERIES OF RECOMMENDATIONS THAT CAME FROM THAT AND,



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 OBVIOUSLY, THIS BOARD, AS WELL, HAS ENGAGED ON THAT ISSUE. SO  
2 IT WOULD BE MY HOPE THAT, WHEN THE COORDINATING COUNCIL IS UP  
3 AND RUNNING, THAT IT WOULD FORM SUBGROUPS OR WORKING GROUPS TO  
4 ADDRESS PARTICULAR ISSUES AND THAT WOULD BE ONE OF THEM.

5

6 **SUP. ANTONOVICH:** MR. CHAIRMAN, AUGUST 26TH LAST YEAR, OUR  
7 BOARD HAD DIRECTED THE DEPARTMENT OF CHILDREN AND FAMILY  
8 SERVICES, ALONG WITH PROBATION, IN COLLABORATION WITH THE  
9 CHILDREN'S LAW CENTER AND OTHER STAKEHOLDERS, TO CONVENE A  
10 WORKSHOP AND REPORT BACK REGARDING THE FEASIBILITY OF CREATING  
11 AN EDUCATIONAL COORDINATING COUNCIL TO ADDRESS THE VARIOUS  
12 EDUCATIONAL NEEDS OF OUR FOSTER AND PROBATION YOUTH, INCLUDING  
13 THE DEVELOPMENT OF A NEW EDUCATION UNIT WITHIN THE DEPARTMENT  
14 OF CHILDREN AND FAMILY SERVICES AND PROBATION. BACK IN OCTOBER  
15 29TH, OVER 80 INTERESTED STAKEHOLDERS MET TO DISCUSS HOW TO  
16 IMPROVE THE EDUCATIONAL OUTCOME AND I WAS ABLE TO BE THERE FOR  
17 THE MORNING PART. THE ATTENDEES AT THAT MEETING OVERWHELMINGLY  
18 ENDORSED THE CREATION OF THIS BODY. I'D LIKE TO MOVE THAT THE  
19 BOARD OFFICIALLY SUPPORT THE CREATION OF THE EDUCATIONAL  
20 COORDINATING COUNCIL AND DIRECT THE C.A.O. TO DETERMINE  
21 FUNDING NEEDS AND IDENTIFY FUNDING FOR THE COORDINATING  
22 COUNCIL AND REPORT BACK IN 60 DAYS ON THAT STATUS AND HAVE THE  
23 DEPARTMENT OF CHILDREN AND FAMILY SERVICES AND PROBATION MAKE  
24 QUARTERLY REPORTS ON THE PROGRESS OF E.D.C., WITH THE  
25 DEPARTMENT OF FAMILY AND CHILDREN SERVICES TO MAKE QUARTERLY



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   REPORTS ON THE CREATION, STAFFING AND EFFORTS OF THE NEWLY  
2   CREATED EDUCATION UNIT WITHIN THEIR DEPARTMENT AND PROBATION  
3   TO MAKE QUARTERLY REPORTS ON THE PROGRESS OF THE PROPOSED  
4   PROBATION EDUCATIONAL TASK FORCE.

5

6   **SUP. KNABE, CHAIR:** OKAY. MR. SCHUMSKY, DID YOU HAVE ANY  
7   COMMENTS THAT YOU WANTED TO MAKE?

8

9   **RICHARD SCHUMSKY:** THANK YOU, SUPERVISOR KNABE. YOU KNOW, WE'RE  
10  VERY SUPPORTIVE OF THE TASK FORCE AND WE WANT TO THANK JUDGE  
11  NASH AND MS. KRINSKY FOR BRINGING THIS INTO FOCUS, AS WELL AS  
12  THE BOARD. THIS IS VERY COMPATIBLE WITH OUR GOALS. WE REALIZE  
13  THAT, IF A YOUNGSTER IS FAILING IN SCHOOL, THAT'S ONE OF THE  
14  PRIMARY INDICATORS THAT DELINQUENCY AND OTHER PROBLEMS WILL  
15  ENSUE. TO THAT REGARD, WE'VE ALREADY ASSIGNED 130 PROBATION  
16  OFFICERS TO LOCAL SCHOOLS AND WE'RE FINDING THE RESULTS TO BE  
17  EXEMPLARY SO WE WANT TO CONTINUE WITH THAT EFFORT, WE WANT TO  
18  JOIN WITH THE MEMBERS OF THE COMMITTEE, AND I THINK THAT  
19  YOU'LL SEE MUCH PROGRESS IN THE FUTURE. THANK YOU.

20

21  **SUP. KNABE, CHAIR:** OKAY. ANY OTHER QUESTIONS? IF NOT, IT'S  
22  MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY SUPERVISOR  
23  YAROSLAVSKY. ZEV, DO YOU HAVE ANY COMMENTS ON THIS BOARD OR --  
24  NOT AS...

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. YAROSLAVSKY:** I THINK IT'S A GREAT MOTION, THOUGH.

2

3    **SUP. KNABE, CHAIR:** PARDON ME?

4

5    **SUP. YAROSLAVSKY:** I THINK IT'S A GREAT MOTION.

6

7    **SUP. KNABE, CHAIR:** I DO, TOO, AS I SAY, AND THE FACT THAT  
8    YOU'RE GOING TO IDENTIFY FUNDING. OBVIOUSLY THAT'S AN ONGOING  
9    CONCERN AS WELL, TOO, BUT IT'S A VERY IMPORTANT MOTION, I  
10    THINK, AND SO WITH THAT AND WITHOUT ANY OBJECTIONS...

11

12    **SUP. YAROSLAVSKY:** MR. CHAIRMAN, IF I COULD JUST THANK ALL  
13    THREE OF THE PEOPLE, BUT ESPECIALLY JUDGE NASH AND MIRIAM FOR  
14    THEIR HELP ON THIS. WE PAY SHUMSKY SO HE HAS TO DO WHAT WE SAY  
15    BUT THEY DON'T AND WE APPRECIATE IT. THANKS FOR YOUR HELP AND  
16    YOUR INPUT.

17

18    **SUP. BURKE:** I THINK THIS HAS A GREAT DEAL OF POTENTIAL. MY  
19    ONLY INTEREST IS THAT WE DON'T HAVE CONFLICTING, TWO DIFFERENT  
20    PEOPLE DOING TWO DIFFERENT THINGS AND CHILDREN GETTING  
21    CONFUSED. SO THAT THERE HAS TO BE A LOT OF COORDINATION  
22    BETWEEN THE EXISTING PROJECTS AND THIS ONE AS IT GOES FORWARD.

23

24    **SUP. KNABE, CHAIR:** OKAY. WITHOUT OBJECTION, SO ORDERED. AND I,  
25    TOO, PERSONALLY WANT TO THANK EACH OF YOU FOR YOUR TIME AND





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 EFFORT IN THIS AND, HOPEFULLY, WE CAN GET THIS THING OFF THE  
2 GROUND AND FIND SOME FUNDING SOURCES AND KEEP IT MOVING  
3 FORWARD. SO THANK YOU.

4

5 **MIRIAM KRINSKY:** THANK YOU.

6

7 **DR. DAVID SANDERS:** THANK YOU.

8

9 **SUP. KNABE, CHAIR:** WE ALSO HAD ITEM S-1 WHICH WAS A TIME  
10 CERTAIN ITEM AT 11:30 AND I THINK WE WILL PROCEED WITH S-1.

11

12 **SUP. YAROSLAVSKY:** WE'VE DONE EVERYTHING ELSE ALREADY?

13

14 **SUP. KNABE, CHAIR:** PARDON ME?

15

16 **SUP. YAROSLAVSKY:** HAVE WE DONE ALL THE OTHER ITEMS?

17

18 **SUP. KNABE, CHAIR:** WE HAVE ONE ITEM LEFT, I BELIEVE, ITEM 18-  
19 C. AND I THOUGHT THAT MIGHT TIE INTO...

20

21 **C.A.O. JANSSEN:** EITHER BEFORE OR AFTER THE HEALTH DISCUSSION.

22

23 **SUP. YAROSLAVSKY:** HAVE WE DONE THE ADJOURNING MOTIONS YET?

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. KNABE, CHAIR:** NO. WE'LL DO THAT AFTER WE -- WE HAVEN'T  
2    DONE ADJOURNMENT MOTIONS YET AS WELL BUT I THOUGHT THIS ITEM  
3    MIGHT TIE IN AND I -- MY RECORD REFLECTS THAT I DO HAVE SOME  
4    PEOPLE THAT HAVE SIGNED UP. OKAY.

5

6    **DR. THOMAS GARTHWAITE:** OKAY.

7

8    **SUP. KNABE, CHAIR:** OKAY, TOM, IF YOU'D GO AHEAD AND PROCEED  
9    THEN I WILL CALL THE PUBLIC SPEAKERS AFTER YOUR PRESENTATION.

10

11   **DR. THOMAS GARTHWAITE:** MR. CHAIRMAN, HONORABLE SUPERVISORS.  
12   OUR BUDGET FISCAL FORECAST IS SLIGHTLY BETTER THAN IT WAS THE  
13   LAST TIME WE REPORTED BASED, PRIMARILY, ON REVISED ASSUMPTIONS  
14   REGARDING SALARIES AND OTHER EMPLOYEE BENEFITS, INCREASED  
15   VACANCIES AND ANTICIPATED REDUCTIONS IN MALPRACTICE COSTS.  
16   HOWEVER, ANY TIME WE DO A BUDGET FORECAST, THERE ARE  
17   SIGNIFICANT UNCERTAINTIES AND WE CONTINUE TO HAVE THOSE. WE  
18   CONTINUE TO BE UNCERTAIN ABOUT LAWSUITS THAT HAVE -- AND  
19   INJUNCTIONS-- THAT HAVE NOT ALLOWED US TO CARRY OUT OUR  
20   SCENARIO THREE REDUCTIONS. IN ADDITION, THERE ARE ISSUES  
21   REMAINING WITH THE FEDERAL GOVERNMENT, WHETHER THOSE ARE  
22   RELATED TO THE F.Q.H.C. STATUS OF OUR CLINICS AND GETTING  
23   COST-BASED REIMBURSEMENT OR WHETHER THOSE ARE RELATED TO THE  
24   STATE AND ALL THE THINGS THAT ARE GOING ON IN THE BUDGET  
25   THERE. WE WOULD LIKE TO BE ABLE TO TELL YOU WHAT THE IMPACT OF



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 SOME OF THE PROPOSED GOVERNOR -- THE PROPOSED STATE  
2 RECOMMENDATIONS FROM THE GOVERNOR MIGHT HAVE ON OUR DEPARTMENT  
3 BUT, BECAUSE OF THE RELATIVE IMPRECISION OF THOSE AT THE  
4 PRESENT TIME, IT'S VERY HARD FOR US TO CALCULATE AN ACTUAL  
5 IMPACT. WE CONTINUE TO MAKE PROGRESS ON THE SCENARIO THREE  
6 REDUCTIONS AND WE'VE PROVIDED, IN THIS PACKET, AN UPDATE AND A  
7 CHART WITH REGARDS TO OUR PROGRESS IN ACHIEVING THOSE  
8 REDUCTIONS. AGAIN, THOSE -- ANY SUCCESS WE HAVE IN THAT IS, IN  
9 PART, RELATED TO THE -- IN THE LONG TERM IS, IN PART, RELATED  
10 TO THE ACTIONS IN THE COURTS. WITH THAT, I'LL STOP AND ASK IF  
11 THERE ARE ANY QUESTIONS.

12

13 **SUP. KNABE, CHAIR:** YES, ZEV?

14

15 **SUP. YAROSLAVSKY:** WELL, I READ YOUR REPORT. YOUR REPORT IS  
16 COMPARATIVELY STRAIGHTFORWARD AND HONEST AS FAR AS THE  
17 PREDICAMENT YOU FACE. SO WHERE DO WE GO FROM HERE? WHAT IS  
18 YOUR PLAN OF ATTACK? I MEAN, VIRTUALLY EVERY -- ALMOST EVERY,  
19 NOT ALL, BUT ALMOST ALL OF THE PROPOSALS THAT WERE IN SCENARIO  
20 THREE, WHETHER IT WAS PSYCH HOSPITALS WHETHER IT WAS THE TWO  
21 HOSPITALS THAT WE'VE BEEN STOPPED ON IN THE LAWSUIT, WHETHER  
22 IT WAS MARTIN LUTHER KING HOSPITAL, WHICH I ASKED YOU ABOUT  
23 LAST TIME WE HAD A SPECIAL MEETING AND NOW THE EVENTS HAVE  
24 OVERTAKEN THAT AND VIRTUALLY EVERY SAVINGS THAT WAS  
25 CONTEMPLATED IN SCENARIO THREE HAS FIZZLED. AND THE ONLY



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 SAVINGS WE HAVE IS IN THE -- WELL, THE BIGGEST SAVINGS WE HAVE  
2 IS IN THE SALARY ISSUE THAT YOU IDENTIFIED AND NOW, AS A  
3 RESULT OF NO C.O.L.A. THIS COMING -- THIS FISCAL YEAR, THIS  
4 CONTRACT YEAR, WHAT IS YOUR PROGNOSIS AND WHAT IS YOUR REMEDY  
5 GOING FORWARD? DO YOU HAVE A PLAN? DO YOU HAVE IDEAS?

6

7 **DR. THOMAS GARTHWAITE:** WELL, I THINK THAT, YOU KNOW, THE  
8 OVERALL SAVINGS IS NOT SO FAR OFF OF WHAT I PROJECTED. SOME OF  
9 THIS IS DEPENDENT ON BEING SUCCESSFUL WITH REGARDS TO RANCHO  
10 AND L.A. COUNTY U.S.C. DEPENDING ON HOW THOSE LAWSUITS GO, THE  
11 OPTIONS AVAILABLE TO US CHANGE RATHER DRAMATICALLY. IF WE'RE  
12 NOT SUCCESSFUL IN BEING ABLE TO CLOSE ANY BIDS ANYWHERE, IF  
13 THE INPATIENT CLOSURES ARE NOT POSSIBLE, WE DON'T HAVE THAT  
14 MANY OUTPATIENT FACILITIES LEFT OF THE SAME MAGNITUDE TO MEET  
15 MASSIVE DEFICITS IN THE FUTURE THAT WE HAD CONTEMPLATED WHEN  
16 WE LOOKED AT THE SCENARIO DEVELOPMENT A YEAR AND A HALF TO TWO  
17 YEARS AGO. WE CONTINUE TO LOOK AT OTHER THINGS THAT MAKE US  
18 MORE EFFICIENT. THIS EXERCISE WAS NOT IN ANY WAY DIRECTED AT  
19 EFFICIENCIES. THIS WAS LOOKING AT WHETHER WE'VE MADE THE  
20 REDUCTIONS AS PART OF SCENARIO THREE. THERE HAVE BEEN SOME  
21 IMPROVEMENTS IN OUR COLLECTIONS AND REVENUE GENERATION BUT  
22 WE'VE NOT TRIED TO USE THOSE TO OFFSET. I THINK THAT, IF PUSH  
23 COMES TO SHOVE, OUR FUTURE, IF WE GET TO IT AGAIN WHERE WE  
24 HAVE TO PROPOSE BIG CUTS TO MEET OUR BUDGET, THAT WE WOULD --  
25 WE DO NOT FEEL THERE'S BEEN A BIG CHANGE IN TERMS OF THE



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 PRIORITIES IN OUR SCENARIO DEVELOPMENT FROM WHERE WE WERE  
2 BEFORE. WE WOULD CONTINUE TO GO DOWN THAT LIST AND...

3

4 **SUP. YAROSLAVSKY:** YEAH. DR. GARTHWAITE, I APPRECIATE THAT BUT  
5 YOU'RE CONFINING YOURSELF TO KIND OF A TWO-DIMENSIONAL  
6 APPROACH. THE LAWSUITS DON'T STOP US FROM SAVING MONEY; THE  
7 LAWSUITS STOP US FROM REDUCING SERVICE. SO THE QUESTION  
8 PERHAPS THAT OUGHT TO BE ADDRESSED NOW IS HOW CAN WE SAVE  
9 MONEY AND STILL MAINTAIN SERVICE IN A MORE COMPREHENSIVE WAY,  
10 EITHER ON A HOSPITAL-BY-HOSPITAL BASIS OR SYSTEM-WIDE BASIS?

11

12 **DR. THOMAS GARTHWAITE:** WELL, I THINK, I THINK... SUP.  
13 YAROSLAVSKY: WE'VE GOT TO BE LOOKING AT THAT.

14

15 **DR. THOMAS GARTHWAITE:** YEAH, RIGHT. NO, WE'VE BEEN  
16 AGGRESSIVELY PURSUING -- PURSUING, I THINK, A MULTITUDE OF  
17 THINGS TO TRY TO MAKE THAT HAPPEN. FIRST OF ALL, WE HAVE VERY  
18 AGGRESSIVE EFFORTS AT BUYING AS A SYSTEM. SO WE CONSOLIDATE  
19 OUR PURCHASING, WHETHER FOR PHARMACEUTICALS OR SURGICAL  
20 SUPPLIES. WE HAVE A GROUP LOOKING AT STANDARDIZATION OF  
21 SURGICAL SUPPLIES, WHICH CAN SAVE US SIGNIFICANT AMOUNTS OF  
22 MONEY. WE'VE PUT IN PLACE A PERFORMANCE MANAGEMENT SYSTEM. IF,  
23 AT SOME POINT IN THE FUTURE, I'M ABLE TO TIE THAT PERFORMANCE  
24 MANAGEMENT TO THE SALARY OF OUR EMPLOYEES, I BELIEVE THAT WE  
25 CAN GET SIGNIFICANT MORE CARE DELIVERED PER DOLLAR BECAUSE



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 THAT'S THE WAY IT'S WORKED IN OTHER SYSTEMS. WE'RE LOOKING AT  
2 CONSOLIDATION OF PROGRAMS AND WE'VE HAD SOME CONVERSATION WITH  
3 VARIOUS BOARD MEMBERS BUT WE ARE ENTERING INTO, I THINK, A  
4 PHASE OF PROGRAM CONSOLIDATION AND FOCUS THAT WILL BE NEW TO  
5 THE DEPARTMENT AND CAN SAVE A SIGNIFICANT NUMBER OF DOLLARS.  
6 WE'RE PUSHING FORWARD WITH AUTOMATION. WE HAVE NOW A TARGETED  
7 IMPLEMENTATION OF AVAILABILITY OF ALL LABS, X-RAYS, AND  
8 DISCHARGE SUMMARIES ON THE COMPUTER BY DECEMBER OF NEXT YEAR.  
9 I THINK THAT CAN LEAD TO SIGNIFICANT IMPROVEMENTS IN  
10 EFFICIENCY AND EFFECTIVENESS. WE HOPE TO HAVE CONSULTS  
11 AVAILABLE ONLINE SHORTLY THEREAFTER. THAT'S ANOTHER KEY PIECE  
12 IN DRIVING EFFECTIVENESS AND EFFICIENCY. WE HAVE NUMEROUS  
13 EFFORTS AT IMPROVING OUR BILLING PROCESS AND I THINK SOME OF  
14 THOSE NUMBERS ARE REFLECTED IN THE FIGURES WE'VE SHOWN YOU  
15 OVER THE PAST SEVERAL MONTHS. I THINK, AS SOON AS WE'RE  
16 CONVINCED THAT THIS IS AN ONGOING AND REPRODUCIBLE IMPROVEMENT  
17 IN BILLING, WE'LL CLAIM MORE CREDIT FOR IT. THOSE ARE A FEW OF  
18 THE THINGS THAT WE'RE DOING TO ENHANCE OUR EFFECTIVENESS AND  
19 EFFICIENCY ACROSS THE DEPARTMENT.

20  
21 **SUP. YAROSLAVSKY:** BY WHAT PERCENTAGE ARE YOUR COLLECTIONS UP?  
22 AND OVER WHAT PERIOD OF TIME?





The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 **DR. THOMAS GARTHWAITE:** I DON'T HAVE THAT AT MY FINGERTIPS BUT  
2 WE CAN GET YOU THAT INFORMATION UNLESS GARY WANTS TO PROVIDE  
3 THAT NOW.

4

5 **SUP. YAROSLAVSKY:** WELL...

6

7 **SUP. KNABE, CHAIR:** IF WE HAVE IT, IT WILL BE NICE.

8

9 **SUP. YAROSLAVSKY:** WHY DON'T YOU HAVE GARY COME UP AND, WHILE  
10 HE'S COMING UP, CAN I ASK YOU, THE F.Q.H.C. ISSUE, FEDERAL  
11 QUALIFIED HEALTH CENTER ISSUE WHERE WE SEEM TO HAVE HIT A  
12 STONE WALL THERE. HAVE WE GIVEN UP ON THAT OR IS THAT -- CAN  
13 WE TAKE ANOTHER CRACK AT THAT IN SOME FASHION WITH THE  
14 ADMINISTRATION IN SACRAMENTO? WE WERE RUNNING INTO SOME  
15 TROUBLE WITH THE PREVIOUS ADMINISTRATION IN SACRAMENTO, WERE  
16 WE NOT, ON THAT ISSUE?

17

18 **DR. THOMAS GARTHWAITE:** I THINK -- I DON'T KNOW THERE WAS  
19 ADMINISTRATION. IF IT WAS MORE IN SACRAMENTO, I BELIEVE IT WAS  
20 IN WASHINGTON...

21

22 **DR. THOMAS GARTHWAITE:** AT THE LEVEL OF H.R.S.A AND IT RELATES  
23 TO THE FACT THAT THEY REQUIRE A DIFFERENT GOVERNANCE, A  
24 COMMUNITY OR A PATIENT-DRIVE GOVERNANCE.

25



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1    **SUP. YAROSLAVSKY:** BUT THAT IS NOT SOMETHING THAT IS ALIEN TO  
2    OUR WAY OF THINKING, IS IT? WE COULD DO THAT.

3

4    **DR. THOMAS GARTHWAITE:** WELL, WE'VE BEEN EXPLORING OTHER  
5    OPTIONS AND MEETING WITH THE H.R.S.A. OFFICIALS. WE'VE BEEN  
6    REVIEWING A SOLUTION THAT WAS FOUND IN PITTSBURGH. WE RECENTLY  
7    BECAME AWARE OF ANOTHER SOLUTION IN THE-- THE CHICAGO  
8    HOSPITALS USE TO GET AROUND THIS PROVISION AND, SHOULD ALL  
9    THAT FAIL, WE STILL BELIEVE THAT IT'S POSSIBLE TO POTENTIALLY  
10   GET A STATE PLAN AMENDMENT WHEN THE 11-15 WAIVER EXPIRES. SO  
11   THOSE ARE -- WE CONTINUE TO KEEP ALL THE OPTIONS IN FRONT OF  
12   US AND EXPLORE EACH OF THEM AS MUCH AS WE CAN.

13

14   **SUP. YAROSLAVSKY:** WASN'T THE F.Q.H.C. ISSUE SOMETHING WE  
15   RAISED IN THE CONTEXT OF THE LAST WAIVER WE GOT APPROVED IN  
16   2000? THAT WAS PART OF THE -- THAT WAS SOMETHING WE WERE GOING  
17   TO TRY TO DO SUBSEQUENT TO THE...

18

19   **DR. THOMAS GARTHWAITE:** RIGHT, AND WE REMAIN COMMITTED TO  
20   FINDING A WAY AROUND THIS.

21

22   **COUNSEL PELLMAN:** YEAH, SUPERVISOR, THE 2000 WAIVER INCLUDES  
23   LANGUAGE THAT REQUIRES HRSA TO WORK WITH US TO OBTAIN F.Q.H.C.  
24   STATUS. SO WHAT WE'RE DOING IS WE'RE WORKING THROUGH EVERY  
25   POSSIBLE OPTION WITH THEM. THE LATEST ONE IS THE CO-APPLICANT



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 BOARD WHICH WOULD GET AROUND THE ISSUE THAT WE REALLY HAVE,  
2 WHICH IS TO -- WE CAN'T TAKE THE BOARD OUT OF ITS -- REMOVE  
3 THE BOARD'S AUTHORITY FOR MANAGING THE DEPARTMENT AND BEING  
4 RESPONSIBLE FOR EMPLOYEES. THIS CO-APPLICANT BOARD IS A WAY TO  
5 GET AT THAT. WE'RE WORKING THROUGH THAT WITH HRSA. WHILE IT  
6 LOOKS LIKE IT PROBABLY -- MIGHT WORK IN THE NON-HOSPITAL  
7 SETTING, OUTPATIENT SETTING, IT LOOKS LIKE IT MIGHT BE A  
8 PROBLEM IN THE HOSPITAL SETTING. WE'RE HOPING TO MOVE THE  
9 HOSPITALS UNDER THAT UMBRELLA. WE'RE ASKING FOR THAT. AND THAT  
10 WOULD KIND OF BE THE LAST MOVE WE COULD MAKE THROUGH THE  
11 AVAILABLE OPTIONS UNDER THE REGS. AND, AT THAT POINT, THEN WE  
12 WOULD PROBABLY HAVE TO GO FOR A STATE PLAN AMENDMENT ALLOWING  
13 US COST-BASED REIMBURSEMENT.

14

15 **SUP. YAROSLAVSKY:** GARY, DO YOU WANT TO ADDRESS THE COLLECTIONS  
16 ISSUE?

17

18 **GARY WELLS:** YEAH, I CAN'T PROVIDE YOU WITH A COMPREHENSIVE  
19 NUMBER OFF THE TOP OF MY HEAD, SUPERVISOR, BUT I'D BE HAPPY TO  
20 BE PUT SOMETHING TOGETHER IN FAIRLY SHORT ORDER. I DO KNOW  
21 THAT OUR INSURANCE COLLECTIONS ARE UP. I KNOW OUR MEDI-CAL  
22 COLLECTIONS ARE DOWN A LITTLE BIT BECAUSE THE STATE HAS GOTTEN  
23 STINGIER WITH RESPECT TO APPROVING MEDICALLY NECESSARY DAYS,  
24 NOT ONLY IN OUR HOSPITALS BUT HOSPITALS THROUGHOUT THE  
25 STATE...



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **SUP. YAROSLAVSKY:** ALL RIGHT. DR. GARTHWAITE SAID THAT ONE OF  
3 THE BRIGHT SPOTS WAS THAT COLLECTIONS WERE UP. HE DIDN'T SAY  
4 FROM WHERE BUT, OVERALL, COLLECTIONS WERE UP. IS THAT YOUR  
5 ASSESSMENT?

6

7 **DR. THOMAS GARTHWAITE:** WHAT I WAS TRYING TO REFER TO, I  
8 BELIEVE, IS THAT WE'VE PUT INTO PLACE NUMEROUS PROCESSES TO  
9 IMPROVE THE IDENTIFICATION OF PEOPLE WITH INSURANCE AND TO  
10 TRACK THEIR COST AND TO MAKE SURE THAT ALL THE BILLS THAT WE  
11 ARE ENTITLED TO SUBMIT ARE SUBMITTED.

12

13 **SUP. YAROSLAVSKY:** BUT ARE COLLECTIONS UP OR NOT AT THIS POINT?  
14 IS IT TOO EARLY TO KNOW?

15

16 **GARY:** YEAH. AND DEPENDING ON WHAT YOU INCLUDE, I MEAN, IF YOU  
17 INCLUDE 1255, FOR EXAMPLE. I MEAN, 1255 IS OBVIOUSLY UP.

18

19 **SUP. YAROSLAVSKY:** I THOUGHT THAT, WHEN HE SAID COLLECTIONS,  
20 AND MAYBE I'M -- IT'S A TERMINOLOGY ISSUE, I THOUGHT YOU WERE  
21 TALKING ABOUT FROM PATIENTS OR THEIR INSURANCE. I DIDN'T THINK  
22 IN TERMS OF FEDERAL DOLLARS OR DRAW DOWN ON 1255 MONEY.

23



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **GARY WELLS:** I THINK OUR INSURANCE COLLECTIONS ARE UP. I'M NOT  
2   SURE ABOUT OUR SELF-PAID COLLECTIONS. I'D HAVE TO LOOK AT  
3   THAT.

4

5   **SUP. YAROSLAVSKY:** COULD YOU GIVE US A MEMORANDUM ON WHERE WE  
6   ARE ON COLLECTIONS?

7

8   **GARY WELLS:** SURE.

9

10   **SUP. YAROSLAVSKY:** SO THAT STATEMENT HE MADE, I WANT TO KNOW  
11   WHETHER, YOU KNOW, IF IT'S TRUE, BY HOW MUCH IT'S AND IS IT  
12   NEGLIGIBLE? IS IT SIGNIFICANT? IS IT TRUE? I'LL STOP.

13

14   **SUP. KNABE, CHAIR:** YEAH. I WOULD JUST -- IN LIGHT OF THE  
15   GOVERNOR'S, YOU KNOW, MID-YEAR BUDGET CHANGES AND THE BUDGET  
16   NEXT YEAR, I MEAN, AT WHAT POINT DO YOU THINK YOU'LL HAVE SOME  
17   SOLID ESTIMATES OR SOLID NUMBERS AS IT RELATES TO POTENTIAL  
18   IMPACT?

19

20   **FRED LEAF:** WELL SUPERVISOR, GARY-- HE CAN TALK MORE ABOUT IT  
21   IF HE'D LIKE BUT HE WAS IN SACRAMENTO YESTERDAY AND, TO SHOW  
22   YOU HOW MURKY IT IS RIGHT NOW, THE LATEST DOCUMENT FROM THE  
23   STATE SAID THEIR WORK GROUPS ARE NOW TALKING ABOUT WHAT THEY  
24   MIGHT DO AND ONE STATEMENT WAS: WE'RE GOING TO REBUILD  
25   PROGRAMS FROM THE GROUND UP, WHICH PROVIDES A PRETTY BROAD



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 SPECTRUM OF ACTIONS THEY COULD TAKE. SO, AT THIS POINT, I  
2 DON'T BELIEVE, GARY, UNLESS YOU HAVE MORE INFORMATION, THAT WE  
3 REALLY...

4

5 **SUP. KNABE, CHAIR:** I MEAN, DO WE HAVE AN IDEA, THEN? I MEAN,  
6 WHEN YOU SAY FROM THE GROUND UP, DO WE HAVE AN IDEA WHEN WE  
7 HAVE SOME SOLID ESTIMATES AS TO WHAT THE IMPACT...

8

9 **GARY WELLS:** THERE WAS TALK, FOR INSTANCE, SUPERVISOR,  
10 YESTERDAY, ABOUT SWALLOWING UP THE S.B.C. PROGRAM IN THE L.A.  
11 COUNTY'S 11-15 WAIVER INTO A STATEWIDE WAIVER. THERE WERE  
12 SIGN-UP SHEETS TO SIGN UP FOR ELIGIBILITY BENEFITS AND SERVICE  
13 PROVISION COMMITTEES TO TRY TO GET STAKEHOLDERS INVOLVED IN  
14 THE PROCESS. THERE WERE A SERIES OF PROBABLY A HUNDRED  
15 DIFFERENT QUESTIONS THAT RANGED FROM THE MOST MINUTE THING YOU  
16 COULD THINK OF IN THE MEDI-CAL PROGRAM TO THE MOST GLOBAL.  
17 QUITE FRANKLY, OTHER THAN A DIRECTION TO TRY TO PUT MORE  
18 PEOPLE IN MANAGED CARE AND TO TIER THE BENEFITS FROM THE MOST  
19 NEEDY TO THE LEAST NEEDY IN THE MEDICAL PROGRAM, THE STATE  
20 REALLY DOESN'T HAVE A VERY DEFINED DIRECTION WITH RESPECT TO  
21 THE MEDI-CAL RESTRUCTURING PROCESS. THEY'RE MARKETING IT AS A  
22 CHANCE FOR STAKEHOLDERS AND THE LEGISLATURE TO BECOME INVOLVED  
23 AND HELP THEM DEVELOP WHAT THEY HOPE WILL BE A PROGRAM THAT  
24 WILL SAVE THEM \$400 MILLION STARTING IN '05/'06, BUT THE  
25 SPECIFICS ARE REALLY UP FOR GRABS AT THIS POINT.





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE, CHAIR:** OKAY. THANK YOU. YES, YVONNE?

3

4 **SUP. BURKE:** I'D LIKE TO GO BACK TO THE F.Q.H.C. ISSUE. I MET  
5 WITH SOME OF THE CLINICS IN MY DISTRICT AND ONE OF THE PEOPLE  
6 THERE HAD ABOUT THREE OR FOUR DIFFERENT EXAMPLES OF PLACES, I  
7 BELIEVE CLEVELAND WAS ONE OF THEM, OF WHERE THEY HAVE  
8 ADDRESSED THIS WHOLE ISSUE OF GOVERNANCE AND ARRIVED AT  
9 VARIOUS DIFFERENT SCENARIOS AS FAR AS THE GOVERNANCE ISSUE,  
10 WHICH I GUESS THE BASIC IS THAT YOU HAVE TO HAVE A MAJORITY OF  
11 CONSUMERS ON THAT BOARD. SO I WOULD REALLY LIKE TO BE KEPT UP  
12 TO DATE IN TERMS OF WHERE WE ARE AND MAYBE ONE OF THE PEOPLE  
13 THERE WHO HAD WORKED ON ARRIVING AT A SOLUTION, I'D LIKE TO  
14 SHARE WITH YOU THAT PERSON'S NAME. ACTUALLY, HE'S AT U.H.L., I  
15 THINK, IS BILL HOBSON.

16

17 **FRED LEAF:** YOUR DEPUTY, PAT MILLER, INDICATED THAT YOU HAD  
18 THAT KIND OF INFORMATION AND WE'RE SCHEDULING A MEETING WITH  
19 YOU. WE HAVE ONE SCHEDULED -- I BELIEVE WE MIGHT HAVE ONE.

20

21 **SUP. BURKE:** RIGHT. OKAY. I'D LIKE TO DO THAT. NOW, OF COURSE,  
22 HE DID NOT HAVE A SOLUTION TO THE HOSPITAL-BASED CLINICS, I  
23 MEAN...

24

25 **FRED LEAF:** RIGHT.



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **SUP. BURKE:** ...THAT WAS NOT SOMETHING THAT HE KNEW HAD BEEN  
3 SOLVED.

4

5 **FRED LEAF:** RIGHT.

6

7 **SUP. BURKE:** AND THAT MAY NOT BE ONE THAT WE CAN SOLVE. IT MAY  
8 HAVE TO BE RECONSTRUCTION OF OUR WHOLE SYSTEM IN ORDER TO MEET  
9 THE FEDERAL REQUIREMENTS BUT I CERTAINLY WOULD LIKE TO  
10 PARTICIPATE IN THAT. I ALSO WANT TO FIND OUT A COUPLE OF  
11 THINGS. WHAT IS OUR TIMETABLE WITH WASHINGTON AS FAR AS  
12 GETTING WHAT I UNDERSTOOD WAS SOMETHING FROM THE STATE TO  
13 WASHINGTON TO RENEW EITHER OUR WAIVER 11-15 OR TO MOVE FORWARD  
14 WITH THE STATE WAIVER? AND WHAT IS THE POSITION IN WASHINGTON?  
15 AT ONE TIME, WHEN SCULLY WAS THERE, I GOT THE IMPRESSION THAT  
16 HE WANTED ALL STATE WAIVERS. IS THAT STILL THE SITUATION?

17

18 **DR. THOMAS GARTHWAITE:** IT'S OUR BELIEF THAT THAT'S A -- THE  
19 IDEA THAT THEY WOULD NOT HAVE A SUB-STATE WAIVER, THERE WOULD  
20 ONLY BE STATE WAIVERS AND OUR 11-15 WAIVER WAS TECHNICALLY A  
21 FULL-STATE WAIVER BUT WE BELIEVE THAT'S A C.M.S. POSITION, NOT  
22 MR. SCULLY'S POSITION. I THINK THAT'S STRONGLY HELD THROUGHOUT  
23 THE DEPARTMENT.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. BURKE:** THAT IS A C.M.S. -- WHAT IS OUR TIMETABLE? BECAUSE  
2   WE HAVE UNTIL 2006. WHAT IS OUR TIMETABLE TO GET SOMETHING IN?  
3   OUR DEADLINE TO START GETTING SOME KIND OF DECISIONS? OR  
4   SOMETHING BEFORE THEM?

5

6   **DR. THOMAS GARTHWAITE:** YOU KNOW, OUR DISCUSSIONS WITH THE  
7   FEDERAL GOVERNMENT WERE THAT, WHEN THE 11-15 WAIVER EXPIRED,  
8   THAT WOULD BE OVER BUT THAT ANY FURTHER NEGOTIATIONS WOULD BE  
9   -- MOVE BACK INTO THE S.P.C.P. WAIVER WHICH DOES COME UP  
10   DECEMBER OF '04.

11

12   **SUP. KNABE, CHAIR:** DECEMBER OF '04. NEXT YEAR.

13

14   **SUP. BURKE:** DECEMBER 2004. DOES THAT MEAN IT WOULD HAVE TO BE  
15   GRANTED BY THEN OR THE REQUEST HAS TO GO IN BY THEN?

16

17   **DR. THOMAS GARTHWAITE:** WELL, IT'S A STATE...

18

19   **SUP. BURKE:** THE STATE HAS TO GET THEIRS IN BY THAT TIME...

20

21   **DR. THOMAS GARTHWAITE:** RIGHT.

22

23   **SUP. BURKE:** ...OR IT HAS TO BE...

24



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 **DR. THOMAS GARTHWAITE:** RIGHT, WHICH OBVIOUSLY WOULD BE  
2 IMPACTED IF THEY PLAN TO RETHINK THIS ALL AND PUSH ALL THE  
3 STATE WAIVERS TOGETHER INTO A SINGLE RETHINKING OF THE MEDI-  
4 CAL PROGRAM.

5

6 **FRED LEAF:** SO WE'LL HAVE TO START GOING FORWARD WITH OUR  
7 PLANNING ON THAT VERY QUICKLY, PRETTY SOON, NEXT COUPLE OF  
8 MONTHS.

9

10 **SUP. BURKE:** AND I WOULD THINK WE'D HAVE TO GET ALL OF OUR  
11 LEGISLATORS AND EVERYONE AWARE OF WHAT OUR TIME PROBLEM IS SO  
12 THAT THEY CAN PUSH THE ADMINISTRATION. I DON'T THINK THAT WE  
13 HAVE THE ABILITY, MAYBE A COUPLE PEOPLE HERE MIGHT HAVE THE  
14 ABILITY TO PUSH THE ADMINISTRATION IN SACRAMENTO TO MOVE  
15 FORWARD BUT CERTAINLY I DON'T AND I JUST THINK WE HAVE TO  
16 REALLY PUT A PUSH ON TO TRY AND GET THIS GOING.

17

18 **FRED LEAF:** YES, I AGREE.

19

20 **C.A.O. JANSSEN:** I WAS JUST GOING TO INDICATE PART OF THE  
21 SIMPLE PROBLEM IS, IS THAT THERE ARE NO PEOPLE THERE YET. KEN  
22 BELLSHAY IS IN POSITION AS SECRETARY OF THE AGENCY BUT THE  
23 HEALTH DIRECTOR IS NOW GONE, THAT CRITICAL POSITION, THEY'RE  
24 NOT GOING TO MOVE UNTIL THEY APPOINT SOMEONE THERE. STAN IS  
25 STILL THERE BUT WE'RE NOT SURE EXACTLY WHAT HIS STATUS IS.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 HE'S FROM THE PRIOR ADMINISTRATION. AND WE CAN'T GO DIRECTLY  
2 TO WASHINGTON SO THE CHANGE IN ADMINISTRATION IN SACRAMENTO  
3 HAS SLOWED EVERYTHING DOWN, UNDERSTANDABLY. THEY NEED TO GET  
4 THEIR PEOPLE IN PLACE AND WE'RE GOING TO BE CONSTRICTED BY THE  
5 TIME WE GET UP THERE ON TIME. BUT THE LAST TIME WE DID S.P.C.  
6 WAIVER, THE FEDS CONTINUED IT, AND CONTINUED IT, AND CONTINUED  
7 IT, AND I THINK IT ACTUALLY EXPIRED IN JULY. IT EVENTUALLY WAS  
8 DONE IN DECEMBER. SO THERE IS THE ABILITY, I THINK, TO EXTEND  
9 NEGOTIATIONS BUT THE FIRST THING IS TO GET AN ADMINISTRATION  
10 IN PLACE THAT WE CAN WORK WITH.

11

12 **SUP. KNABE, CHAIR:** YEAH, 'CAUSE DEANNA'S NOW GONE AND THERE'S  
13 NO HEALTH DIRECTOR IN PLACE.

14

15 **SUP. BURKE:** I'M GOING TO HAVE SOME OTHER QUESTIONS ABOUT  
16 MARTIN LUTHER KING BUT AFTER EVERYONE FINISHES THEIR QUESTIONS  
17 ON THE BUDGET ISSUE.

18

19 **SUP. KNABE, CHAIR:** YEAH. MIKE?

20

21 **SUP. ANTONOVICH:** WHAT IS THE DEPARTMENT'S FALL-BACK POSITION  
22 IF THE PROBLEMS CONTINUE IN PROVIDING PSYCHIATRIC SERVICES  
23 WITHIN THE COUNTY?

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **DR. THOMAS GARTHWAITE:** WELL, WE CONTINUE TO WORK WITH  
2 DEPARTMENT OF MENTAL HEALTH AND WE'VE HAD SEVERAL MEETINGS  
3 OVER THE LAST MONTH AND A HALF. WE HAVE PROPOSED SOME CHANGES  
4 INTO FINANCING. THEY HAVE COUNTERED. I THINK WE CAN WRAP THIS  
5 UP. I JUST TALKED TO DR. SOUTHARD AND I THINK WE CAN WRAP THIS  
6 UP IN LESS THAN A A MONTH AND COME BACK TO YOU WITH EITHER AN  
7 AGREEMENT OR A VERY CLEAR DELINEATION OF WHAT OUR DIFFERENCES  
8 ARE AND WHAT ARE -- BETWEEN THE -- FUNDING BETWEEN THE TWO  
9 AGENCIES. FOR US TO, FOR INSTANCE, SAY WE'RE JUST GOING TO GET  
10 OUT OF THE BUSINESS OF DELIVERING PSYCHIATRIC CARE IS NOT A  
11 OVERALL SOLUTION FOR HOW THIS BOARD OF THE DEPARTMENT OF  
12 MENTAL HEALTH AND I THINK THE MAIN PIECE WE'RE STILL GOING  
13 BACK AND FORTH ON IS THE FUNDING OF EMERGENCY ROOM VISITS AND  
14 WHETHER THAT GETS LUMPED IN OR IS BILLED SEPARATELY AND THEY  
15 THINK WE PHILOSOPHICALLY HAVE HAD SOME DIFFERENCES. I THINK  
16 WE'RE COMING CLOSER TOGETHER.

17

18 **SUP. KNABE, CHAIR:** MENTAL HEALTH E.R.? IS THAT WHAT YOU ARE  
19 TALKING ABOUT, MENTAL HEALTH E.R.?

20

21 **DR. THOMAS GARTHWAITE:** YES.

22

23 **SUP. ANTONOVICH:** AND YOU'RE SAYING WITHIN FOUR WEEKS?

24

25 **DR. THOMAS GARTHWAITE:** YES.





The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **SUP. ANTONOVICH:** BUT YOU HAVEN'T BEEN ABLE TO GET THAT  
3 AGREEMENT YET?

4

5 **DR. THOMAS GARTHWAITE:** NO. I THINK WE'VE -- SEVERAL GOOD  
6 THINGS HAVE COME OUT OF OUR NEGOTIATING BACK AND FORTH  
7 ALTHOUGH, YOU KNOW, BECAUSE OF THE LENGTH OF IT, YOU MAY NOT  
8 APPRECIATE THAT. I THINK, FIRST OF ALL, WE'VE GOTTEN TOGETHER.  
9 WE'VE SHARED DATA ELEMENTS. WE'VE BEEN ABLE TO LOOK AT THEIR  
10 DATABASE. WE'VE LOOKED AT THE RECIDIVISM OF PATIENTS AND HOW  
11 LONG PATIENTS STAY OUT OF THE HOSPITAL AFTER THEY'VE BEEN  
12 TREATED. SO, ALTHOUGH WE HAVE A LONGER LENGTH OF STAY, WE NOW  
13 HAVE PRETTY GOOD EVIDENCE THAT OUR PATIENTS DON'T GET  
14 READMITTED TO A PSYCHIATRIC FACILITY QUITE AS QUICKLY AS SOME  
15 OTHER SYSTEMS. WE'VE DETERMINED SOME ISSUES ABOUT CUSTODIAL  
16 CARE AND HOW LONG IT TAKES TO GET A HEARING AND HOW THEY  
17 IMPACT OUR LENGTH OF STAY AND THE NUMBER OF DENIED DAYS WE  
18 HAVE. SO WE'VE BEEN ABLE TO GET DOWN INTO THE WEEDS AND  
19 UNDERSTAND THE FUNCTIONING OF OUR TWO DEPARTMENTS AND HAVE  
20 REACHED, I THINK, A VERY GOOD STAGE OF COLLABORATION. BUT WE  
21 STILL FUNDAMENTALLY ARE SOMEWHAT APART ON HOW MUCH WE SHOULD  
22 GET PAID FOR WHAT WE'RE DOING AND MOST OF THAT REVOLVES AROUND  
23 THIS EMERGENCY ROOM FUNDING.

24



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1   **SUP. ANTONOVICH:** HOW IS THE DEPARTMENT GOING TO BE RESOLVING  
2   THE ISSUE THAT YOU'RE HAVING WITH THE STATE WITH THE SELECT A  
3   PROVIDER CONTRACTING PROGRAM, WHICH EXPIRES IN 11 MONTHS?

4

5   **FRED LEAF:** WELL, HOPEFULLY, SUPERVISOR, AS MR. JANSSEN JUST  
6   SAID AND WE HAVE SAID, YOU KNOW, WE DIDN'T MOVE ON THAT AS  
7   QUICKLY AS POSSIBLE ONCE WE GET PLAYERS IN PLACE AT THE STATE  
8   LEVEL. BUT GARY HAS INFORMED ME THAT THE PLANS WITH THE STATE  
9   IN TERMS OF REFORM COULD IN FACT COMPLETELY CHANGE THE NATURE  
10  OF EVEN USING S.B.C. WAIVER AS PART OF OUR SOLUTION. IT COULD  
11  BE FOLDED INTO AN OVERALL WAIVER. SO WE'RE REALLY NOT CLEAR ON  
12  WHAT WE'LL FACE AT THAT TIME. BUT, AS IT IS RIGHT NOW, IF  
13  NOTHING CHANGED, ONE OF OUR BIGGEST CONCERNS, OF COURSE, IS,  
14  AS WE GO FORWARD WITH THE CURRENT WAIVER, AS TO WHETHER THEY  
15  WOULD REDEFINE THE LIMITS AS PART OF OUR RENEGOTIATIONS WHICH  
16  COULD SEVERELY LIMIT OUR ABILITY TO COLLECT CERTAIN FORMS OF  
17  MEDI-CAL.

18

19  **C.A.O. JANSSEN:** IN ADDITION, OUR LEGISLATIVE STRATEGY GROUP IS  
20  PLANNING A TRIP TO SACRAMENTO TO PUT THESE ISSUES FORWARD TO  
21  THE ADMINISTRATION IN THE NEXT COUPLE OF MONTHS SO...

22

23  **SUP. KNABE, CHAIR:** WHAT IS THE DEPARTMENT DOING TO ENHANCE  
24  PRODUCTIVITY AND EFFICIENCIES WITHIN YOUR OPERATIONS?

25



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1   **DR. THOMAS GARTHWAITE:** I DETAILED A FEW OF THOSE JUST A FEW  
2   MINUTES AGO AND I THINK THOSE REPRESENT SOME OF THE MAJOR  
3   PIECES THAT WE HAVE DONE. A PIECE THAT I DIDN'T MENTION YET  
4   THAT I THINK HAS BEEN VERY IMPORTANT HAS BEEN TO TACKLE SOME  
5   OF THE ISSUES WITH REGARDS TO THE COST OF CARE AT KING DREW  
6   MEDICAL CENTER AND WE HAVE HAD SIGNIFICANT SUCCESS IN  
7   IMPROVING THE EFFICIENCY THERE. WE STILL HAVE SOME WORK TO DO  
8   AND I THINK THAT THE EXPERIENCE WE'VE HAD OVER THE PAST MONTH  
9   OR SO HAVE CONVINCED US THAT THERE ARE POTENTIAL ADDITIONAL  
10  EFFICIENCIES AS WELL AS IMPROVEMENTS THAT CAN BE MADE AND THAT  
11  -- BUT -- AND THAT WE'LL BE PURSUING THOSE. BUT WE'VE ALSO  
12  LEARNED A LOT MORE ABOUT THE COMPLEXITIES OF THAT AS WELL.

13

14  **SUP. ANTONOVICH:** SO WHAT IS THE DEPARTMENT'S PLANS IN  
15  COMMITTING TO MINIMIZE CHRONIC ILLNESSES AS FAR AS YOUR  
16  EFFORTS IN SAVING -- COST SAVINGS?

17

18  **DR. THOMAS GARTHWAITE:** ONE OF THE OTHER STRATEGIES THAT THE  
19  DEPARTMENT HAS PURSUED FOR THE LAST PROBABLY THREE OR FOUR  
20  YEARS HAS BEEN WHAT WE CALL OUR C.R.M., OUR CLINICAL RESOURCE  
21  MANAGEMENT PROGRAM. MANY PEOPLE WOULD CALL THAT CASE  
22  MANAGEMENT. I PREFER TO CALL IT CARE MANAGEMENT. AND WHAT  
23  THAT, IN ESSENCE, MEANS IS THAT CERTAIN CONDITIONS HAVE BEEN  
24  FOUND TO BE AMENABLE TO MORE INTENSIVE OUTPATIENT CARE, WHICH  
25  MEANS MORE NURSE TO PATIENT PHONE CALLS, PREVENTIVE SERVICES,



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 BETTER EDUCATION, MORE RAPID ASSESSMENT OF PROBLEMS AS THE  
2 PATIENT'S ILLNESS DETERIORATES OR BECOMES UNSTABLE. CONDITIONS  
3 THAT RESPOND TO THIS KIND OF TREATMENT WOULD INCLUDE THINGS  
4 LIKE DIABETES, CONGESTIVE HEART FAILURE, ASTHMA AND CHRONIC  
5 LUNG DISEASE, AMONG OTHERS. AND WE HAVE IMPLEMENTED SEVERAL OF  
6 THOSE PROGRAMS, ANTICIPATE ANOTHER SEVERAL BE IMPLEMENTED THIS  
7 YEAR.

8

9 **SUP. ANTONOVICH:** WHAT IS THE STATUS OF THE DEPARTMENT  
10 ELIMINATING THOSE SERVICES THAT ARE NOT REQUIRED WHICH OTHER  
11 COUNTIES IN THE STATE HAVE ELIMINATED AND WE ARE PROVIDING?

12

13 **DR. THOMAS GARTHWAITE:** I GUESS IT DEPENDS ON WHO YOU TALK TO  
14 AS TO WHAT SERVICES AREN'T REQUIRED. I WILL SAY THAT, IN OUR  
15 REVIEW OF BENEFIT TO PROGRAM, THAT OUR IMPLEMENTATION OF THE  
16 COUNTY-ONLY RESIDENCY REQUIREMENT THAT, FOR US TO GIVE YOU  
17 SUBSIDIZED CARE, YOU NEED TO BE A RESIDENT OF L.A. COUNTY, I  
18 THINK THAT IMPLEMENTATION IS GOING WELL AND I THINK THAT  
19 SOMEWHAT UNEXPECTEDLY TO ME, ANYWAY, THAT, AS WE APPLY THAT  
20 CRITERIA IN OUR EMERGENCY TRANSFER, OUR M.A.C., OUR MEDICAL  
21 ASSISTANCE CENTER WHERE WE ARRANGE TRANSFERS OF PATIENTS, WE  
22 FOUND A SIGNIFICANT NUMBER OF PATIENTS FROM OUT OF COUNTY WHO  
23 PEOPLE WANT TO TRANSFER IN WHO HAVE USUALLY LONG-TERM  
24 HOSPITALIZATIONS IN FRONT OF THEM. AND WE HAVE BEEN TURNING  
25 THOSE DOWN BECAUSE THEY'RE NOT L.A. COUNTY'S RESPONSIBILITY TO



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 PROVIDE THAT SUBSIDIZED CARE. I THINK THAT'S GOING TO HAVE AN  
2 IMPACT.

3

4 **SUP. ANTONOVICH:** WHAT ABOUT ELIMINATING THOSE SERVICES THAT  
5 ARE NOT REQUIRED BY LAW THAT ARE ASSUMING A PORTION OF YOUR  
6 BUDGET?

7

8 **DR. THOMAS GARTHWAITE:** I THINK, IN TERMS OF WHAT'S REQUIRED BY  
9 LAW AND WHAT'S NOT, I THINK SECTION 17000 IS ONE AREA THAT WE  
10 HAVE TO GO ON AND MY UNDERSTANDING OF THAT STATUTE IS THAT'S  
11 EXTREMELY VAGUE AND REALLY GIVES US RELATIVELY LITTLE  
12 GUIDANCE. WE'VE ATTEMPTED TO, SO FAR, FOLLOW...

13

14 **SUP. ANTONOVICH:** BUT YOU HAVE THE ABILITY, IN YOUR DISCUSSIONS  
15 WITH OTHER MEDICAL DIRECTORS ACROSS THE STATE WITH YOUR  
16 DISCUSSIONS WITH THOSE AT THE STATE LEVEL IN THE DEPARTMENT OF  
17 HEALTH, TO RECOGNIZE WHAT SERVICES ARE BEING PROVIDED THAT  
18 OTHERS ARE NOT REQUIRING. SO DO YOU HAVE A COMMITMENT TO MAKE  
19 THAT COST SAVINGS IN ORDER TO BALANCE YOUR BUDGET?

20

21 **DR. THOMAS GARTHWAITE:** YEAH, ALTHOUGH I THINK THAT, YOU KNOW,  
22 WHEN YOU GET DOWN TO WHAT SPECIFIC SERVICES YOU WOULD  
23 ELIMINATE OR NOT ELIMINATE, THERE ARE-- IT'S A RELATIVELY  
24 SHORT LIST, AND MY...

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. ANTONOVICH:** I KNOW IT'S A SHORT LIST BUT ARE YOU  
2    FOLLOWING UP ON THAT LIST?

3

4    **DR. THOMAS GARTHWAITE:** WELL, WE ALREADY DON'T DO TRANSPLANTS  
5    AND WE ALREADY DON'T DO PLASTIC SURGERY EXCEPT UNDER VERY  
6    LIMITED, YOU KNOW, IMPORTANT REASONS. WE'VE ALREADY, I THINK,  
7    ELIMINATED MOST OF THE SIMPLE THINGS THAT YOU WOULD ELIMINATE  
8    EASILY. WE'VE HAD A DISCUSSION. WE'VE MET WITH, FOR INSTANCE,  
9    THE MEDICAL DIRECTOR FOR SAN DIEGO AND LOOKED AT THE BENEFIT  
10    PACKAGE THAT THEY TRY TO ADMINISTER AND WE HAVE HAD LONG  
11    DISCUSSIONS INTERNALLY ABOUT OTHER BENEFITS. I THINK OUR  
12    BENEFIT PROGRAM IS ABOUT AT -- RIGHT WHERE IT SHOULD BE. I  
13    THINK THAT, IF WE CUT MUCH DEEPER, WE WILL DO SIGNIFICANT HARM  
14    TO PEOPLE'S HEALTH AND IT WILL BE VERY HARD TO DEFEND AND TO  
15    CUT SIGNIFICANTLY DEEPER WILL BE ADMINISTRATIVELY VERY  
16    DIFFICULT IF WE HAVE TO DISTINGUISH, FOR EVERY PATIENT THAT WE  
17    TREAT, WHETHER THEY GET THIS SERVICE OR NOT GET THIS SERVICE.  
18    ADMINISTRATIVELY, THAT BECOMES VERY BURDENSOME. SO WE HAD  
19    PLANNED TO COME BACK SOMETIME SOON, I GUESS, WITH FOLLOW-UP ON  
20    THE OVERALL BENEFIT PACKAGE, YOU KNOW, BEYOND THE L.A. COUNTY  
21    RESIDENT ISSUE.

22

23    **SUP. ANTONOVICH:** WE'VE BEEN TALKING ABOUT THAT FOR ABOUT A  
24    YEAR AND A HALF NOW, TWO YEARS. RIGHT?

25





The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 **DR. THOMAS GARTHWAITE:** YEAH, BUT I THINK, IN TERMS OF  
2 PRIORITIES, WE PRIORITIZED IT LOWER SIMPLY FOR THE REASONS I  
3 JUST STATED AND THAT IS THAT THERE ARE RELATIVELY FEW THINGS  
4 THAT WE BELIEVE WE CAN SAFELY AND HUMANELY ELIMINATE AND THAT  
5 THE ADMINISTRATIVE BURDEN OF HAVING TO DISTINGUISH, IN EVERY  
6 PERSON, WHETHER THEY'RE ELIGIBLE FOR A PARTICULAR SERVICE OR  
7 NOT WOULD BE MORE BURDENSOME THAN THE SAVINGS.

8

9 **SUP. ANTONOVICH:** WE KNOW THE STATE'S GOING TO BE HAVING  
10 ADDITIONAL 10% RATE REDUCTION FOR SPECIFIED MEDI-CAL PROVIDERS  
11 WHICH WILL IMPACT THE COUNTY.

12

13 **DR. THOMAS GARTHWAITE:** YEAH. OUR FOLKS TELL ME THAT THAT  
14 DOESN'T HAVE A LOT OF IMPACT BECAUSE OUR RATES ARE NEGOTIATED  
15 DIRECTLY WITH C.M.A.C., BUT IT WOULD HAVE A EFFECT ON OUR  
16 C.H.P., OUR COMMUNITY HEALTH PLAN, THE PLAN ITSELF, WHICH  
17 WOULD PROBABLY DECREASE THAT BY ABOUT 4% OVERALL.

18

19 **SUP. ANTONOVICH:** BUT IF YOU HAVE A SIZEABLE DEFICIT HITTING  
20 YOU BETWEEN THE EYES, AS THE WAIVER IS GOING TO EXPIRE,  
21 WOULDN'T IT BE IN YOUR BEST INTERESTS AND THE PATIENTS THAT  
22 YOU SERVE THAT WE HAVE THE BALANCED BUDGET, WE ELIMINATE THOSE  
23 SERVICES THAT ARE NOT REQUIRED SO THAT WE CAN CONCENTRATE ON  
24 THOSE SERVICES THAT ARE REQUIRED TO PROVIDE THE MOST MEDICAL  
25 CARE AS CAN BE PROVIDED?



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **DR. THOMAS GARTHWAITE:** YEAH, AND I THINK, TO THE LARGE EXTENT,  
3 THAT WE DO THAT. LET ME COME BACK TO YOU WITH A PAPER THAT  
4 KIND OF LAYS OUT THE ACTUAL REQUIREMENTS AS BEST WE CAN  
5 UNDERSTAND THEM VERSUS WHAT WE'RE ACTUALLY PROVIDING AND SOME  
6 OF THE THINGS THAT MAYBE WOULD BE NICE TO PROVIDE BUT THAT WE  
7 ALREADY DON'T PROVIDE. I THINK ANOTHER LITTLE LAYER OF THAT  
8 DETAIL MIGHT BE HELPFUL.

9

10 **SUP. ANTONOVICH:** WHAT IS YOUR PROGRAM IN HAVING THOSE PEOPLE  
11 THAT ARE HERE WITH SPONSORS, HAVING THEM REIMBURSE THE COUNTY  
12 FOR SERVICES THAT WE'RE PROVIDING THEM?

13

14 **DR. THOMAS GARTHWAITE:** I THINK I PROBABLY SHOULDN'T COMMENT ON  
15 THAT WHILE THERE'S A LAWSUIT PENDING. I'LL ASK THE GENERAL  
16 COUNSEL...

17

18 **FEMALE SPEAKER:** SUPERVISOR, AS YOU KNOW, WE ARE IN THE MIDDLE  
19 OF LITIGATION ON THAT ISSUE AND WE HAVE A CLOSED SESSION THIS  
20 AFTERNOON WHERE WE CAN DISCUSS THAT.

21

22 **SUP. ANTONOVICH:** I GUESS WE HAVE THE OTHER HELD ITEM ON THE  
23 MEDICAL SCHOOLS BUT IT'S BEEN A COUPLE YEARS AND THERE ARE  
24 SUBSTANTIAL SAVINGS IN HAVING THE MEDICAL SCHOOLS WORKING  
25 COOPERATIVELY TOGETHER AND ELIMINATING PROBLEMS THAT HAVE



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 OCCURRED IN THE PAST. THAT HAS A SIZABLE IMPACT ON OUR BUDGET  
2 AS WELL. I DON'T UNDERSTAND WHY THAT HASN'T BEEN AT THE FRONT  
3 OF THE PLATE.

4

5 **DR. THOMAS GARTHWAITE:** YEAH, CERTAINLY THE IDEA OF  
6 CONSOLIDATING PROGRAM, BOTH THE CLINICAL SERVICE PROGRAMS AND  
7 THEN THE EDUCATIONAL PROGRAMS THAT ARE ASSOCIATED WITH THOSE  
8 HAS BEEN A SIGNIFICANT ISSUE FOR US. WE NEED TO ENTER INTO  
9 THOSE DISCUSSIONS WELL IN ADVANCE OF JULY EVERY YEAR AND WE  
10 HAVE TO NOTIFY THE SCHOOLS THAT WE'RE GOING TO ENTER INTO A  
11 MAJOR NEGOTIATION BY FEBRUARY 1ST, I BELIEVE IT IS. LAST YEAR,  
12 AROUND THIS TIME, WE WERE NOT QUITE YET CERTAIN HOW MANY  
13 HOSPITALS WE WERE GOING TO BE RUNNING AS WE WERE STILL, I  
14 THINK, AT THE LAST MOMENTS OF THE FEDERAL NEGOTIATION AND DEAL  
15 THAT I THINK BROUGHT US THE \$250 MILLION. SINCE THAT TIME,  
16 THROUGH THE LATE SPRING AND EARLY SUMMER, I HAD FOUND SOME, I  
17 THOUGHT, NATIONAL LEVEL INDIVIDUALS TO HELP WITH THAT DIALOGUE  
18 IN DISCUSSION AND WAS REALLY IN THE PROCESS OF FORMING THAT  
19 TASK FORCE WHEN MOST OF THE DEPARTMENT'S EFFORTS GOT PUT INTO  
20 A DIFFERENT TASK FORCE RELATED TO THE ACCREDITATION AND G.M.E.  
21 ISSUES AT KING. SO I'M ANXIOUS TO GET BACK AND CONCENTRATE  
22 SPECIFICALLY ON THOSE BROADER ISSUES AND I DO BELIEVE IT WILL  
23 BE A VERY DIFFICULT AND PROTRACTED ISSUE TO CHANGE SOME OF  
24 THOSE PROGRAMS. THERE ARE RESIDENTS IN SOME OF THOSE PROGRAMS  
25 WHO TRAIN FOR THREE TO FIVE YEARS. THERE ARE LONG-TERM



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 COMMITMENTS, THERE ARE SEVERAL SIGNIFICANT ISSUES AHEAD BUT  
2 THAT'S NOT TO SAY WE SHOULDN'T DO IT OR THAT WE WON'T DO IT.  
3 WE WANT TO DO IT AND WE ARE PROCEEDING ALONG THOSE LINES.

4

5 **SUP. ANTONOVICH:** WE DISCUSSED THIS WHEN WE INTERVIEWED YOU FOR  
6 THIS POSITION AND YOU HAD A COMMITMENT THAT YOU WERE GOING TO  
7 PURSUE THAT AND, GOING BACK TO 2002, THERE WAS A COMMITMENT  
8 THAT NEGOTIATIONS WERE TAKING PLACE. WE HAD COMMITMENTS FROM  
9 YOU IN 2003 THAT NEGOTIATIONS WERE TAKING PLACE. AND THEN WE  
10 GET A MEMO FROM YOU JUST RECENTLY THAT WE'RE GOING TO BEGIN  
11 PURSUING THIS. WHAT HAS BEEN HAPPENING IN THE MEANTIME? WHY DO  
12 WE WAIT WHEN THE CONTRACTS ARE EXPIRING IN A WEEK?

13

14 **DR. THOMAS GARTHWAITE:** RIGHT. WE DID NOTIFY THE SCHOOLS LAST  
15 YEAR THAT WE INTENDED TO RENEGOTIATE THOSE SCHOOL CONTRACTS. I  
16 THINK, AS I MENTIONED, THAT, YOU KNOW, AT THE TIME WE DID  
17 THAT, WE DID THAT WITH THE IDEA THAT -- NOT KNOWING HOW THE  
18 BUDGET WAS GOING TO COME OUT, THAT THE RAPIDITY WITH WHICH WE  
19 NEEDED TO NEGOTIATE THOSE CONTRACTS WAS AS YET UNCERTAIN.

20

21 **SUP. ANTONOVICH:** WE KNEW WHERE THE BUDGET WAS. WE ALREADY KNOW  
22 WE HAVE A SIZABLE DEFICIT. THIS BOARD HAS BEEN TO WASHINGTON  
23 AND SACRAMENTO DISCUSSING THIS DEFICIT. WE KNOW THAT WE HAVE A  
24 CRITICAL PROBLEM AND THAT'S WHY WE DISCUSSED THIS VERY  
25 ELABORATELY WITH YOU WHEN YOU WERE HIRED FOR THIS POSITION AS



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 MAKING THIS A PRIORITY. AND YOU HAD INDICATED THAT IT, YOU  
2 KNOW, FROM YOUR BACKGROUND AND ALL, YOU HAD THE EXPERIENCE AND  
3 ALL TO MOVE FORWARD. NOW WE FIND OUT WE'RE JUST BEGINNING TO  
4 GET AROUND TO IT BECAUSE THIS BOARD HAS BEEN ASKING WHY AND  
5 WHY AND THE MEMOS THAT WE'VE BEEN RECEIVING AND HAVE BEEN  
6 IMPLEMENTED AND WE FIND OUT, IN FEBRUARY, THE CONTRACTS ARE  
7 GOING TO BE EXPIRING AND YOU NEED TO HAVE, WHAT, A FIVE-YEAR  
8 LEAD TIME OR WHATEVER? AND YOU'RE LEAVING US HOLDING THE BAG.  
9 AND THERE'S BEEN A BREAKDOWN IN LEADERSHIP IN THIS AREA. IT  
10 APPEARS TO BE A BREAKDOWN IN CONCERN. IT APPEARS TO BE A  
11 BREAKDOWN IN COMMITMENT. IT'S A VERY CRITICAL PROBLEM. WE HAVE  
12 ONE MEDICAL SCHOOL THAT HAS HAD A VERY CRITICAL PROBLEM --  
13 CREATED A CRITICAL PROBLEM AND WHERE WE HAVE STUDENTS WHO ARE  
14 FAILING. WE NEED ATTENTION AND WE THOUGHT THAT ATTENTION WAS  
15 BEING GIVEN AND PROVIDED. AND NOW WE FIND OUT IT HASN'T BEEN.  
16  
17 **DR. THOMAS GARTHWAITE:** WELL, I DO BELIEVE THAT ATTENTION HAS  
18 BEEN PAID TO THE AFFILIATIONS. I DO NOT BELIEVE THAT WE HAVE  
19 RENEGOTIATED THE CONDITIONS OF THOSE AFFILIATIONS. I DO  
20 BELIEVE THERE'S SIGNIFICANT MORE WORK TO DO. WE HAVE BEEN  
21 WORKING EXTREMELY HARD TO UNDERSTAND THE CLINICAL WORK THAT WE  
22 GET FROM -- BACK FROM THE FACULTY THAT WE PAY IN THOSE  
23 NEGOTIATIONS. WE CERTAINLY ARE AWARE OF THE ISSUES AT KING  
24 DREW, SOME OF WHICH, YOU KNOW, I WISH I HAD KNOWN A LITTLE  
25 SOONER, SOME OF WHICH...



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **SUP. ANTONOVICH:** THOSE REPORTS WERE ALREADY BEING PROVIDED.

3

4 **DR. THOMAS GARTHWAITE:** THE SPECIFIC ISSUE, IN TERMS OF  
5 SURGERY, WAS NOT KNOWN TO US AND I DON'T BELIEVE EVEN KNOWN TO  
6 THE BOARD OF TRUSTEES OF DREW FOR MUCH OF THE TIME.

7

8 **SUP. ANTONOVICH:** WE'VE HAD LITIGATION WHERE WE'VE BEEN  
9 SETTLING CLAIMS WHICH HAVE BEEN GOING ON FOR AN EXTENDED  
10 PERIOD OF TIME. DON'T YOU -- WHEN WE ASKED THAT WHEN WE WANT  
11 TO HAVE CHANGES IN PROCEDURES BEING DONE WHEN WE SETTLED THESE  
12 CLAIMS. WE EXPECT THOSE PROCEDURES TO BE CHANGED.

13

14 **DR. THOMAS GARTHWAITE:** I THINK WE HAVE CHANGED A SIGNIFICANT  
15 NUMBER OF PROCEDURES WITH REGARDS TO MALPRACTICE CLAIMS.

16

17 **SUP. ANTONOVICH:** DON'T YOU, AS THE DIRECTOR OF HEALTH, DON'T  
18 YOU WANT TO OVERSEE THAT STUDENTS WHO ARE IN THESE TRAINING  
19 PROGRAMS ARE PASSING?

20

21 **DR. THOMAS GARTHWAITE:** ABSOLUTELY.

22

23 **SUP. ANTONOVICH:** AND YET WE FIND OUT THEY WEREN'T.

24





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **DR. THOMAS GARTHWAITE:** IN SOME SELECT PROGRAMS AT ONE  
2   UNIVERSITY, THE RATES ARE TOO LOW, AND THE -- OUR CONTRACTOR  
3   WAS NOT LIVING UP TO THEIR OBLIGATION.

4

5   **SUP. ANTONOVICH:** RIGHT. THEN WHY ARE WE NOW GETTING ONTO IT?  
6   WHY HADN'T WE BEEN ON TOP OF THE SITUATION IN THE BEGINNING?  
7   WHEN WE-- AGAIN, WHEN YOU WERE BEING INTERVIEWED, WE WERE  
8   TALKING ABOUT THE MEDICAL SCHOOL CONTRACTS.

9

10   **DR. THOMAS GARTHWAITE:** WELL, ALL I CAN SAY I THINK WE HAD SOME  
11   INFORMATION THAT THERE WERE A COUPLE PROGRAMS AT KING DREW  
12   THAT WERE IN TROUBLE. THE SUMMARY WITHDRAWAL, I THINK, TOOK ME  
13   BY SURPRISE AS THAT WAS NOT PUT ON OUR RADAR SCREEN BY OUR  
14   CONTRACTORS. AND, LIKE I SAY, EVEN AT DREW UNIVERSITY, THERE  
15   WERE SIGNIFICANT PARTS OF THE UNIVERSITY THAT WERE UNAWARE  
16   THAT THAT WAS ABOUT TO HAPPEN. I THINK, IN OUR OTHER  
17   FACILITIES, THERE'S EVIDENCE THAT THEY -- THAT THE EDUCATIONAL  
18   IS -- THE EDUCATION IS PROCEEDING WELL, THAT THE RESIDENTS WHO  
19   WE TRAIN CONTINUE TO DO WELL ON THEIR BOARDS, AND, IN MANY OF  
20   THE PROGRAMS AT DREW, THE RESIDENTS DO WELL THERE.

21

22   **SUP. ANTONOVICH:** SEE, THE LAST REPORT, I HAVE ONE MEMO WHERE,  
23   JUNE 2003, YOU TALK ABOUT "RENEGOTIATE THE AFFILIATION  
24   AGREEMENTS" PERTAINING TO MEDICAL SCHOOLS, "IN PROGRESS". IN



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    PROGRESS. THAT'S JUNE OF 2003. AND WE HAD BEEN EXPECTING THAT  
2    TO BE TAKING PLACE PRIOR TO THAT AS WELL.

3

4    **DR. THOMAS GARTHWAITE:** WELL, I APOLOGIZE FOR NOT -- FOR MAKING  
5    -- IF YOU BELIEVE THAT WE WERE FARTHER ALONG THAN WE ARE.

6

7    **SUP. ANTONOVICH:** WE SHOULD HAVE HAD A DRAFT PROPOSAL BEFORE US  
8    BY THIS TIME WHEN THE CONTRACTS ARE EXPIRING IN FEBRUARY.

9

10    **DR. THOMAS GARTHWAITE:** NO, THEY DON'T EXPIRE, THEY -- THEY ARE  
11    ESSENTIALLY RENEWED, I THINK, EVERY JULY 1ST...

12

13    **SUP. ANTONOVICH:** RIGHT. BUT WE HAVE TO NOTIFY THEM BY...

14

15    **DR. THOMAS GARTHWAITE:** BUT WE HAVE TO NOTIFY BY FEBRUARY 1ST.

16

17    **SUP. ANTONOVICH:** FEBRUARY RIGHT? ,

18

19    **DR. THOMAS GARTHWAITE:** RIGHT.

20

21    **SUP. ANTONOVICH:** FEBRUARY IS MONDAY. RIGHT?

22

23    **DR. THOMAS GARTHWAITE:** RIGHT.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. ANTONOVICH:** AND, IF YOU DON'T, THEN THEY'RE IN FOR  
2    ANOTHER FIVE YEARS.

3

4    **DR. THOMAS GARTHWAITE:** I'M SORRY, FEBRUARY 15TH, I'M TOLD.

5

6    **DR. THOMAS GARTHWAITE:** FEBRUARY 15TH.

7

8    **SUP. ANTONOVICH:** OKAY. 15TH.

9

10   **DR. THOMAS GARTHWAITE:** RIGHT. YEAH.

11

12   **SUP. ANTONOVICH:** TWO WEEKS...AND A HALF.SO THEY HAVE ANOTHER  
13   FIVE YEARS WHERE THEY CAN OPERATE STATUS QUO AND THE STATUS  
14   QUO HAS NOT BEEN ACCEPTABLE.

15

16   **DR. THOMAS GARTHWAITE:** I THINK...

17

18   **SUP. ANTONOVICH:** AND THAT'S WHY YOU CAME IN, AS A FIREMAN, TO  
19   PUT OUT THE FIRE.

20

21   **DR. THOMAS GARTHWAITE:** WELL, WITH ALL DUE RESPECT, I DON'T  
22   NECESSARILY BELIEVE THAT THAT IS THE BIGGEST PORTION OF THE  
23   FIRE THAT WE'VE BEEN FIGHTING THE LAST TWO YEARS.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. ANTONOVICH:** LOSING PATIENTS. IF YOU'RE HAVING INTERNS  
2   THAT ARE FAILING THEIR COURSES, THEY'RE FAILING THEIR  
3   PATIENTS. THEY'RE FAILING THE TAXPAYERS.

4

5   **DR. THOMAS GARTHWAITE:** WELL, I THINK WE'RE FAILING THE  
6   RESIDENTS IF WE'RE NOT GIVING THEM A GOOD EDUCATION. THE  
7   FAILURE TO PASS THE BOARDS DOES NOT NECESSARILY EQUATE TO THE  
8   QUALITY OF CARE RENDERED BY THOSE INDIVIDUALS, AS LONG AS  
9   THEY'RE PROPERLY SUPERVISED.

10

11   **SUP. ANTONOVICH:** THANK YOU.

12

13   **SUP. KNABE, CHAIR:** WELL, I THINK PART OF THAT, TOO, I THINK  
14   WHAT SUPERVISOR ANTONOVICH IS REFERRING TO WAS, A YEAR AGO, WE  
15   WERE, BASICALLY AT THIS POINT IN TIME, WERE TOLD TO BE  
16   PREPARED FOR PHONE CALLS BECAUSE THE NOTIFICATION PROCESS WAS  
17   GOING TO BE GIVEN TO THE VARIOUS MEDICAL SCHOOLS AND THAT WE  
18   WOULD BE GETTING PHONE CALLS. AND IF YOU REMEMBER THAT BACK  
19   THEN. AND SO WE WERE SORT OF PREPARED TO MOVE FORWARD THINKING  
20   FULL WELL AND AWARE THAT THESE NEGOTIATIONS WERE GOING TO BE  
21   ONGOING AND GOING TO HAPPEN BECAUSE WE WERE -- YOU PUT US ON  
22   NOTICE THAT THAT WAS GOING TO BE HAPPENING. SO I THINK IT'S A  
23   VERY SIGNIFICANT ISSUE. IF THERE ARE NO OTHER QUESTIONS, WE  
24   HAVE SOME PEOPLE IN THE PUBLIC SIGNED UP. DO YOU HAVE ANY  
25   QUESTIONS AT THIS TIME?



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. BURKE:** I WOULD LIKE TO GO TO THE KING DREW ISSUE, IF  
3 THERE'S NO OTHER QUESTIONS ON THE BUDGET PORTION.

4

5 **SUP. KNABE, CHAIR:** OKAY. I DO HAVE PEOPLE SIGNED UP ON THE  
6 BUDGET, THOUGH, OKAY?

7

8 **SUP. BURKE:** OKAY. GO RIGHT AHEAD.

9

10 **SUP. KNABE, CHAIR:** AND, AS IT RELATES TO THE KING DREW ISSUE,  
11 ALSO, IN YOUR SCENARIO THREE THAT YOU BROUGHT BEFORE THIS  
12 BOARD, THERE WAS SOMETHING LIKE A 16% SAVINGS AT KING DREW. I  
13 MEAN, YOU INDICATED THERE ARE SOME NOW -- DO YOU THINK YOU'RE  
14 ON TARGET FOR THAT OR...

15

16 **DR. THOMAS GARTHWAITE:** WELL, ALTHOUGH I THINK -- WE THINK THE  
17 TARGET REMAINS THE SAME BUT WE'RE DOING SEVERAL ADDITIONAL  
18 THINGS. WE HAVE A COMPREHENSIVE REVIEW OF THE FINANCES THERE  
19 BY OUR FINANCE STAFF AND, YOU KNOW, AS YOU KNOW, MULTIPLE  
20 THINGS ARE GOING ON THERE IN TERMS OF UNDERSTANDING THE HUMAN  
21 RESOURCE ISSUES, UNDERSTANDING THE NURSING NEEDS. THERE'S  
22 SIGNIFICANT ISSUES WITH REGARDS TO THE AFFILIATION AGREEMENT  
23 THAT ARE ONGOING AT THE PRESENT TIME. SO WE WILL KNOW MORE IN  
24 THE NEXT COUPLE MONTHS, I THINK, ON THAT PARTICULAR ISSUE. OUR



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 TARGET IS WE STILL BELIEVE THEY'RE DOABLE. WHETHER THEY'RE  
2 DOABLE IN THE SAME TIME FRAME, I THINK IT'S TOO EARLY TO TELL.

3

4 **SUP. KNABE, CHAIR:** OKAY. ALL RIGHT. TOO EARLY TO TELL. THAT'S  
5 -- OKAY. CLARA YARBROUGH AND DR. GWEN HARBERT AND DR. RICHARD  
6 MOON. COME BACK UP, PLEASE, THE PUBLIC PEOPLE THAT SIGNED UP.  
7 THAT'S IT. THREE.

8

9 **GWENDOLYN HARBERT:** HELLO. MY NAME IS GWENDOLYN HARBERT AND I'M  
10 A PEDIATRIC RESIDENT AT KING DREW MEDICAL CENTER IN THE  
11 DEPARTMENT OF PEDIATRICS. I AM HERE TODAY TO REPRESENT THE  
12 COMMITTEE OF INTERNS AND RESIDENTS AND THE UNION-- I'M  
13 REPRESENTING THE 1,600 INTERN RESIDENTS FOR THOSE UNIONS AT  
14 KING DREW, HARBOR/U.C.L.A. AND L.A./U.S.C. MEDICAL CENTER. I'M  
15 HERE TODAY TO TELL YOU FIRSTHAND THE IMPORTANCE OF THE  
16 N.I.C.U. AT KING DREW AND HOW VITAL THE SERVICES ARE TO THE  
17 COMMUNITY WE SERVE. AS A FRONTLINE PROVIDER OF THE CARE, I SEE  
18 ROUGHLY, WHEN I'M IN THE N.I.C.U., USUALLY HAVE ROUGHLY  
19 BETWEEN NINE TO 17 N.I.C.U. PATIENTS AND THAT'S JUST THE  
20 CRITICAL CARE SIDE OF N.I.C.U. THERE'S ALSO THE OTHER SIDE,  
21 WHICH IS ROUGHLY A LOWER GRADE OF ACUITY AND THEY USUALLY HAVE  
22 ROUGHLY HAVE BETWEEN, I WOULD SAY, SIX TO -- SOMETIMES, AT  
23 MOST, 17 PATIENTS ON THAT SITE AS WELL. IF THE N.I.C.U.  
24 SERVICES ARE CONSOLIDATED WITH THE COUNTY, WITH OTHER COUNTY  
25 HOSPITALS, OUR PATIENTS WOULD BE FORCED TO TRAVEL LONGER





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 DISTANCE AND MANY OF THE PATIENTS WILL PROBABLY NOT BE ABLE TO  
2 SURVIVE THE AMBULANCE TRIP FROM THE 105 TO THE 110 TO HARBOR  
3 U.C.L.A. THERE ARE SEVERAL INSTANCES WHERE I BELIEVE THAT WE  
4 HAVE SEVERAL MOTHERS THAT ARE UNAWARE THAT THEY'RE PREGNANT. I  
5 KNOW THAT, WHEN I WAS IN AN N.I.C.U. IN SEPTEMBER, THERE WERE  
6 SEVERAL INSTANCES WHERE WE HAD MOTHERS COME IN, NOT REALIZING  
7 THEY WERE PREGNANT, AND DELIVERED 500 GRAM BABIES AND THERE  
8 ACTUALLY WERE TWO INCIDENTS BACK-TO-BACK WITHIN A FEW DAYS OF  
9 EACH OTHER. AND THESE BABIES WERE ON VENTILATORS AND THEY ARE  
10 CRITICALLY, CRITICALLY ILL. A LOT OF TIMES, WE WERE UP ALL  
11 NIGHT SERVING THESE PATIENTS, ALONG WITH THE ATTENDINGS.  
12 USUALLY THERE ARE ATTENDINGS IN THE N.I.C.U., DO NOT GO HOME.  
13 THEY SPEND THE WHOLE NIGHT WITH THE RESIDENTS, SUPERVISING THE  
14 RESIDENTS AND TAKING CARE OF THESE SEVERELY ILL PATIENTS. SO A  
15 LOT OF TIMES I DON'T THINK IT'S ACTUALLY -- YOU CAN'T ACTUALLY  
16 CONSIDER TRANSFERRING THESE MOTHERS, WHO ARE PRE-TERM, TO  
17 OTHER SERVICES BECAUSE A LOT OF TIMES, THESE MOTHERS DON'T  
18 REALIZE THEY ARE PREGNANT BECAUSE WE HAVE A LOT OF HIGH-RISK  
19 MOTHERS. A LOT OF THESE MOTHERS ARE DRUG ABUSERS, THEY'RE  
20 HOMELESS, AND THEY DON'T REALIZE AT THE TIME WHEN THEY PRESENT  
21 TO THE EMERGENCY, THAT THEY'RE PREGNANT. THEY'RE JUST  
22 COMPLAINING OF ABDOMINAL, SEVERE ABDOMINAL PAIN. WE'VE HAD  
23 ALSO, DURING JUST THAT ONE MONTH THAT I WAS THERE, TEENAGE  
24 PREGNANCIES WHERE THE TEENAGERS DID NOT RECEIVE PRENATAL CARE,  
25 THEY WERE TRYING TO HIDE A PREGNANCY FROM THEIR PARENTS AND



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 JUST, ALL OF A SUDDEN, PRESENTED TO THE EMERGENCY ROOM WITHIN  
2 MINUTES DELIVERING THEIR BABIES. SO, IN THAT CASE, AGAIN, IT'S  
3 VERY DIFFICULT TO TRANSFER THESE PATIENTS BECAUSE, A LOT OF  
4 TIMES, THE COMMUNITY THAT WE SERVE, MANY TIMES, IT'S NOT  
5 FEASIBLE TO DO SO BECAUSE THE PATIENTS ARE COMING IN AT THE  
6 LAST MINUTE TO DELIVER THESE BABIES. I KNOW THAT THE TIME I  
7 WAS THERE, WE HAD ROUGHLY SEVEN, EIGHT, NINE, 10, AT MOST,  
8 SOMETIMES, BABIES ON THESE VENTILATORS. SO I DON'T BELIEVE --  
9 WE SEE QUITE A FEW CRITICAL BABIES IN THE N.I.C.U. AND OUR  
10 ATTENDINGS ARE VERY WELL TRAINED. THE COUNTY NEEDS TO FOCUS ON  
11 BRINGING A LOT OF MOTHERS TO THE COUNTY SYSTEM. I KNOW THAT, A  
12 LOT OF TIMES, RIGHT NOW, JUST BASED ON THE WAY THE HEALTHCARE  
13 SYSTEM IS, THAT WE'RE NOT SEEING THE NUMBERS THAT WE'VE SEEN  
14 IN THE PAST AT M.L.K., BUT WE DO SEE QUITE A FEW -- I MEAN, I  
15 WOULD SAY THE MAJORITY OF OUR DELIVERIES ARE HIGH-RISK  
16 MOTHERS. I KNOW THAT THE TIME THAT I WAS THERE, THE MAJORITY  
17 OF THE DELIVERIES, THE MAJORITY OF THE PATIENTS HAD TO BE  
18 HOSPITALIZED BECAUSE THEY WERE DELIVERED FROM HIGH-RISK  
19 MOTHERS. I BELIEVE THAT WE NEED TO WORK TOGETHER TO FIND A WAY  
20 TO EITHER CONSOLIDATE OUR SERVICES WITH HARBOR U.C.L.A. AT  
21 KING BECAUSE, ACTUALLY, OUR N.I.C.U. IS PRETTY MUCH BRAND-NEW.  
22 WE HAVE VERY GOOD SERVICES THERE. IT WAS RENOVATED BACK, I  
23 BELIEVE, IN 1995. AND WE HAVE QUITE A FEW -- WE HAVE,  
24 ACTUALLY, TWO SIDES THAT CAN HOLD QUITE A FEW PATIENTS. I'LL  
25 JUST FINISH UP RIGHT NOW BUT I CAME TO KING DREW TO SERVE THIS



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 COMMUNITY. I'VE BEEN IN THE L.A. AREA FOR QUITE A LONG TIME  
2 AND WE SERVE A GOOD PATIENT POPULATION HERE AT KING DREW. AND  
3 I BELIEVE THAT, WITHOUT THE N.I.C.U. AT M.L.K., THE COMMUNITY  
4 WOULD BE WITHOUT A VITAL SERVICE. THANK YOU FOR YOUR TIME.

5

6 **SUP. KNABE, CHAIR:** THANK YOU. YES.

7

8 **CLARA YARBOROUGH:** YES, SIR, TO THE HONORABLE BOARD AND TO THE  
9 HONORABLE SUPERVISORS. FIRST OF ALL, I WANT TO SAY THAT I WAS  
10 THOROUGHLY IMPRESSED WITH THE PRAYER. THAT MADE ME FEEL A  
11 LITTLE BIT EASIER BECAUSE ANYONE WHO IS ABLE TO PRAY IS ALSO  
12 ABLE TO BE PROTECTED AND I WANT TO SAY AT THIS MOMENT, O, GIVE  
13 THANKS UNTO THE LORD FOR HE IS GOOD. I DID NOT COME TO BE  
14 POLITICALLY CORRECT. I JUST COME TO GIVE YOU A PROPOSAL IN  
15 WHICH I CAN HELP. I AM A PHYSICIAN'S ASSISTANT. I GRADUATED  
16 FROM DR. CHARLES R. DREW MEDICAL SCHOOL. I TRAINED AT KING, I  
17 TRAINED AT HARBOR. ALSO, I WANT TO SAY THAT I MUST SAY, BEFORE  
18 I GO, THAT IT IS ALSO GOOD TO SEE THE HONORABLE SUPERVISOR  
19 BURKE. WHEN I WAS IN MY LAST YEAR OF HIGH SCHOOL, I WAS  
20 WALKING DOWN THE STREET ON RODEO ROAD AND MY ASSIGNMENT IN  
21 ENGLISH WAS TO SELECT AN ATTORNEY IN WHICH I WANTED TO BE AT  
22 THE TIME, BUT YOU HAD TO READ TOO MANY BOOKS AFTER I FOUND --  
23 AFTER I TALKED WITH YOU, SO I JUST WANT TO LET YOU KNOW THAT  
24 YOUR IMPRESSION ON ME AS A YOUNG PERSON HAS BEEN EVERLASTING  
25 AND I HAVE FOLLOWED YOUR CAREER AND I HAVE PRAYED FOR YOU AND



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 CONTINUE TO PRAY. NOW, WHAT I AM BRINGING TO YOUR ATTENTION  
2 IS...

3

4 **SUP. KNABE, CHAIR:** MA'AM, YOU'RE CLARA YARBROUGH, RIGHT?

5

6 **CLARA YARBOROUGH:** YES, SIR, I'M CLARA YARBOROUGH LAST I  
7 CHECKED. WHAT I'M BRINGING TO YOU IS A SOLUTION. I DON'T KNOW  
8 IF YOU'RE AWARE OF THE AMERICAN ACADEMY OF HOME- CARE  
9 PHYSICIANS. I JOINED THIS ACADEMY IN YEAR 2000. AT THAT TIME,  
10 THERE WAS 21 DOCTORS WHO WERE PROVIDING HOME CARE SERVICES TO  
11 THE PATIENTS. AS OF NOW, THERE ARE 40 STATES AROUND THE  
12 COUNTRY THAT IS PROVIDING DOCTOR'S VISITS TO THE HOME. THEY  
13 ARE ALSO HELPING TO PREVENT CHRONIC ILLNESSES AND TO OVERFLOW  
14 INTO THE EMERGENCY ROOMS AND TO THE HOSPITALS. I BELIEVE, WITH  
15 ALL OF MY HEART, THAT THIS IS A SOLUTION TO HELP THE PEOPLE. I  
16 HAVE GONE INTO THE COMMUNITY. I HAVE A BUSINESS. I JUST  
17 STARTED. I WORKED FOR THE V.A. FOR 25 YEARS AND, IN THE LAST  
18 THREE YEARS, I HAVE STARTED A LITTLE BUSINESS CALLED DOCTORS  
19 TO YOU AND WE HAVE GONE TO THE COMMUNITY AND THERE ARE MANY  
20 PATIENTS IN THE COMMUNITY THAT CAN'T GET TO THE CLINICS, THAT  
21 CANNOT GET TO THE HOSPITALS. AND IF YOU WOULD BE SO KIND, I  
22 WOULD LIKE TO, SUPERVISOR BURKE, IF I COULD HAVE A MOMENT OF  
23 TIME WITH YOU TO SHOW YOU SOME OF THE DOCUMENTATION AS MONEY  
24 SPENT BY THE STATE, BY THE COUNTY FOR THESE KINDS OF PROGRAMS.  
25 THEY ARE TREATING, AT HOME DIABETES, THEY ARE TREATING, AT



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 HOME, HEART CONGESTIVE FAILURE. THERE ARE PROTOCOLS FOR THAT.  
2 THERE ARE MOBILE CLINICS FOR THAT. THIS ONE PARTICULAR DOCTOR  
3 IN PORTLAND, HERSELF, LAST YEAR, HER PROGRAM LAST YEAR SAW  
4 7,100 DOCTOR'S HOUSE CALLS. 85 TO 90% WAS MEDICARE, 60% WAS  
5 MEDI-CAL. MEDICARE HAS, SINCE 1997, PUT A C.P.T. CODE FOR  
6 DOCTORS, PHYSICIANS ASSISTANTS AND NURSE PRACTITIONERS GOING  
7 TO THE HOME AND THEY HAVE INCREASED THAT IMBURSEMENT UP ONTO  
8 THE DAY'S TIME. SO I'VE GOT FOUR MORE MINUTES SO THERE IS ONE  
9 -- THERE'S -- I'M NERVOUS PLUS SEE I AM EXCITED. OKAY. SO  
10 THERE'S ONE COMPANY CALLED VISITING PHYSICIANS. THEY STARTED  
11 IN CHICAGO. THEY NOW HAVE 16 CLINICS AROUND THE STATE. IT IS  
12 WIDESPREAD BACK EAST. IT IS VERY LOW KEYED IN CALIFORNIA.  
13 CEDAR SINAI HAS A PROGRAM, U.C. SAN DIEGO HAS A PROGRAM. THERE  
14 ARE OTHER SMALL MEDICAL DOCTORS THAT HAVE PROGRAMS IN BEVERLY  
15 HILLS AND WHAT HAVE YOU BUT THERE'S NOTHING INTO OUR  
16 COMMUNITY. I HAVE SEEN IT AND I AM HERE TO REPRESENT WHAT I'VE  
17 SEEN AND, FOR THE PEOPLE, I KNOW THAT IT CAN HEAL, I KNOW THAT  
18 IT CAN MAINTAIN, I KNOW THAT IT CAN SAVE MONEY, AND I KNOW  
19 THAT IT CAN MAKE MONEY. AND I'M JUST ASKING FOR AN OPPORTUNITY  
20 TO SHARE WITH YOU THESE FINDINGS AND TO COME TOGETHER WITH YOU  
21 TO BRING THE HELP TO THE PEOPLE. THERE ARE A NUMBER OF PEOPLE  
22 WHO CAN'T GET TO A CLINIC. SO WHAT HAPPENS IS, THEY GET SO  
23 SICK, THEY OVERRIDE THE CLINIC AND END UP IN THE EMERGENCY  
24 ROOMS. AND THEN THEY OVERRIDE THE EMERGENCY ROOMS AND END UP



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 TO THE HOSPITALS. SO MY TIME IS OUT. DO ALL THINGS DECENTLY IN  
2 ORDER. HOW CAN I TALK WITH YOU LATER SO THAT...

3

4 **SUP. BURKE:** PAT MILLER WILL TALK TO YOU AND GET SOME OF THE  
5 INFORMATION AND -- SO THAT WE CAN TAKE A LOOK AT IT.

6

7 **CLARA YARBOROUGH:** THANK YOU. GOD BLESS ALL OF YOU. I DID NOT  
8 COME TO COMPLAIN; I COME TO HELP.

9

10 **SUP. KNABE, CHAIR:** OKAY. THANK YOU. OKAY. SUPERVISOR BURKE,  
11 YOU HAD SOME QUESTIONS NOW ABOUT M.L.K. DO YOU WANT TO BRING  
12 THE DEPARTMENT FOLKS BACK AS WELL?

13

14 **SUP. BURKE:** RIGHT. I'D LIKE TO BRING THEM BACK. AND THEN I  
15 HAVE A COUPLE OF MOTIONS THAT I'D LIKE TO INTRODUCE. ONE FOR  
16 NEXT WEEK BUT I'LL START WITH THAT ONE. MAYBE I'LL START WITH  
17 THE ONE THAT -- REALLY, THAT I'D LIKE TO SEE IF WE CAN TAKE UP  
18 RIGHT NOW. AND THEN I'D LIKE TO BRING UP THE ISSUE ON THE  
19 N.I.C.U. CAN WE PASS OUT THE MOTIONS?

20

21 **SUP. MOLINA:** I'M SORRY, MS. BURKE. DO YOU HAVE A MOTION?

22

23 **SUP. BURKE:** YES. I THINK THAT I SHOULD -- SINCE THE ISSUE HAS  
24 BEEN BROUGHT UP, I HAVE A MOTION FOR NEXT WEEK TO REVIEW THE  
25 NUMBERS THAT HAVE BEEN PRESENTED ON THE INTENSIVE CARE UNIT,





The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 THE NATAL -- THE N.I.C.U. AT MARTIN LUTHER KING AND THIS IS  
2 FOR NEXT WEEK BUT, SINCE YOU'RE HERE, PERHAPS YOU CAN GIVE US  
3 SOME UPDATE ON WHERE YOU ARE. WHAT I'M REALLY GOING TO ASK IN  
4 THIS MOTION FOR NEXT WEEK IS THAT TO GET A VERIFICATION OF THE  
5 NUMBERS OF PATIENTS THAT ARE TREATED. AND I DON'T THINK THAT  
6 WE NEED TO GO BACK OVER ALL OF THE TASK FORCE RECOMMENDATIONS.  
7 WHAT I'M SUGGESTING, SINCE THERE DOES NOT SEEM TO BE AN ISSUE  
8 RAISED IN TERMS OF OLIVE VIEW AND U.S.C., THAT WE SIMPLY GO  
9 BACK AND LOOK AT THE NUMBERS AS IT RELATES TO HARBOR AND  
10 MARTIN LUTHER KING. THOSE ARE THE ONES THAT HAVE BEEN  
11 CHALLENGED. NOW, BUT MAYBE YOU COULD GIVE US SOME BACKGROUND  
12 SO EVERYONE HERE UNDERSTANDS. WHAT IS THE PRESENT  
13 RECOMMENDATION? THIS WAS A TASK FORCE THAT WAS FORMED IN ORDER  
14 TO EVALUATE EMERGENCY CARE OR, RATHER, INTENSIVE CARE FOR  
15 BABIES, LOW-WEIGHT BABIES AND ALSO INTERMEDIATE CARE. COULD  
16 YOU GIVE US JUST SOME BACKGROUND SO THAT EVERYBODY CAN BE ON  
17 THE SAME PAGE?

18

19 **DR. THOMAS GARTHWAITE:** ALL RIGHT. WE FORMED A TASK FORCE THAT  
20 WAS HEADED, I THINK, BY DR. BOB WATERS AND DR. JEFFREY  
21 GUTTERMAN, BUT INCLUDED REPRESENTATIVES FROM ALL FOUR  
22 HOSPITALS AND FROM THE NEONATAL SERVICES AT THOSE FOUR  
23 HOSPITALS. THEY BASICALLY LOOKED AT THE DATA WE HAD, CAME TO  
24 SOME EARLY CONCLUSIONS BUT DECIDED THAT THE DATA WE HAD WAS  
25 NOT STRONG ENOUGH OR, IN THEIR MIND, ACCURATE ENOUGH TO REALLY



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 BASE ALL THE CONCLUSIONS ON AND WE ACTUALLY SENT SOME OF THE  
2 NURSE STAFF FROM LAURA SARF'S OFFICE OUT TO PULL SOME OF THE  
3 DATA, MORE UPDATED DATA, TO HELP INFORM THE DECISION- MAKING.  
4 FOLLOWING THAT, THEY DEBATED, DISCUSSED, GOT SOME FINANCIAL  
5 DATA, AND THEN PRESENTED TO OUR HEALTH LEADERSHIP BOARD, WHICH  
6 INCLUDES THE C.E.O.S, THE MEDICAL DIRECTORS, THE CHIEF NURSES,  
7 THE PRESIDENTS OF THE MEDICAL STAFF AND MUCH OF THE  
8 HEADQUARTERS OFFICES -- LEADERSHIP, I'M SORRY, AND THEY  
9 PRESENTED TO THE BOARD, THE HEALTH LEADERSHIP BOARD, WHO VOTED  
10 THAT WE SHOULD MOVE ON THEIR TWO MAIN RECOMMENDATIONS. FIRST  
11 RECOMMENDATION WAS THAT, WHEREVER WE DID OBSTETRICS, WE SHOULD  
12 HAVE AT LEAST AN INTERMEDIATE LEVEL OF AN N.I.C.U. OR A  
13 NEONATAL INTENSIVE CARE UNIT, AND SECONDLY, THAT WE SHOULD  
14 ONLY TRY TO RUN TWO REGIONAL N.I.C.U.S. WE PREVIOUSLY HAD  
15 THREE. AND WE ACCEPTED THE -- I ACCEPTED THOSE RECOMMENDATIONS  
16 AND THEN THE DIFFICULT DECISION AND HARD DECISION, I GUESS...

17

18 **SUP. YAROSLAVSKY:** WHERE ARE THE -- JUST SO I KNOW, WHERE ARE  
19 THE THREE, THE THREE N.I.C.U'S?

20

21 **DR. THOMAS GARTHWAITE:** HARBOR, KING, AND...

22

23 **SUP. YAROSLAVSKY:** COUNTY L.A.C.?

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **DR. THOMAS GARTHWAITE:** ...L.A. COUNTY, YEAH. THEN THE HARD  
2   DECISION, THEN, IS, GIVEN L.A. COUNTY IS THE LARGEST, MOST  
3   CENTRALLY LOCATED, WE FELT THAT THE REAL DECISION, IN TERMS OF  
4   CONSOLIDATION OR REGIONALIZATION, IF YOU WILL, OF THIS SERVICE  
5   WAS BETWEEN M.L.K. AND HARBOR. AND THEN, BASICALLY, MADE THE  
6   DECISION TO MOVE FORWARD IN LOCATING THAT AT HARBOR, BASED ON  
7   A SERIES OF THINGS FROM C.C.S. CERTIFICATION, THROUGH COST,  
8   THROUGH VARIOUS OTHER CRITERIA, INCLUDING THE FELLOWSHIP  
9   TRAINING OPPORTUNITIES AND RESIDENCY TRAINING OPPORTUNITIES,  
10   SUPPORT SERVICES AND SO FORTH. NOT AN EASY DECISION, NOT A  
11   SIMPLE ONE. ONE OF THE THINGS THAT PEOPLE HAVE BEEN CONCERNED  
12   ABOUT IS WHETHER IT'S SAFE TO TRANSFER BABIES WHO ARE THIS  
13   SMALL. AND I CAN JUST TELL YOU THAT THE VERY SICKEST OF THE  
14   SICK BABIES GET TRANSFERRED TO CHILDREN'S HOSPITAL THAT DOES  
15   NOT HAVE AN OBSTETRIC SERVICE. SO ALL THOSE GET TRANSFERRED  
16   IN. THAT SEEMS TO BE STANDARD OF CARE FOR THE PREEMINENT  
17   CHILDREN'S HOSPITAL.

18

19   **SUP. BURKE:** BUT WHAT HOSPITALS TRANSFER INTO CHILDREN'S  
20   HOSPITAL FOR NEONATAL?

21

22   **DR. THOMAS GARTHWAITE:** I COULD GET YOU THAT INFORMATION. I  
23   JUST DON'T KNOW SPECIFICALLY WHICH HOSPITALS BUT MANY. AND  
24   THEN THERE ARE OTHER -- THERE ARE CERTAINLY OTHER BABIES THAT  
25   GET TRANSFERRED FROM HOSPITALS THAT DON'T RUN A REGIONAL



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 CENTER TO ONES WHO DO. SO THIS TRANSFERRING OF BABIES IS NOT  
2 UNCOMMON AT ALL AND, IF WE MAKE THE DECISION TO REGIONALIZE,  
3 WE'RE GOING TO BE TRANSFERRING ABOUT THE SAME NUMBER OF  
4 BABIES, ONE DIRECTION OR THE OTHER. THERE WILL BE PEOPLE --  
5 PARENTS WHO WILL BE INCONVENIENCED IN TERMS OF TRYING TO GET  
6 TO THAT INTENSIVE CARE UNIT. THE SAME WOULD BE TRUE IF YOU  
7 HAD, YOU KNOW, IF YOU'RE COVERED UNDER KAISER, THE SAME WOULD  
8 BE TRUE IN MANY OF THE HOSPITALS WHERE YOU WOULD GIVE BIRTH  
9 THAT, IF YOU HAD A VERY LOW BIRTH WEIGHT BABY, YOU KNOW, THEY  
10 WOULD SPEND SOME TIME IN A NEONATAL INTENSIVE CARE UNIT,  
11 WHEREVER THAT WAS REGIONALLY LOCATED.

12

13 **SUP. BURKE:** ARE THERE PRIVATE CENTERS AS WELL? OR DO SOME OF  
14 THE PRIVATE HOSPITALS, ASIDE FROM CHILDREN, HAVE THEM?

15

16 **DR. THOMAS GARTHWAITE:** RIGHT. MANY RUN DIFFERENT LEVEL  
17 NEONATAL UNITS NOW AND SO I THINK, SOMEWHERE IN OUR ANALYSIS,  
18 WE ACTUALLY PULLED A MAP OF WHERE THE REGIONAL ONES ARE AND  
19 WHERE THE OTHER ONES ARE AND WE COULD PROVIDE THAT FOR THE  
20 RECORD.

21

22 **SUP. BURKE:** WELL, THE ISSUE THAT CAME UP IS THERE WAS REALLY A  
23 QUESTION RAISED IN TERMS OF THE NUMBERS OF BABIES THAT WERE  
24 ACTUALLY TREATED AT CHARLES DREW MEDICAL CENTER AND THE NUMBER  
25 OF -- I SHOULD SAY MARTIN LUTHER KING HOSPITAL -- AND THE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 NUMBER OF CHILDREN THAT WERE ACTUALLY TREATED AT HARBOR. AND  
2 THIS HAS BECOME A BIG ISSUE, CERTAINLY, IT'S BECOME AN  
3 EMOTIONAL ISSUE. AND ONE OF THE THINGS IS, I THINK, IS BECAUSE  
4 IT IS A NEW FACILITY AT MARTIN LUTHER KING HOSPITAL AND ONE  
5 THAT HAS ATTRACTED A LOT OF ATTENTION. AND I DON'T BELIEVE  
6 THERE'S EVER BEEN ANY QUESTION BUT THAT IT HAD EXCELLENT CARE  
7 THERE.

8

9 **DR. THOMAS GARTHWAITE:** NO ONE RAISED THAT IN ANY OF OUR  
10 DISCUSSIONS, THAT THERE WAS A PROBLEM WITH QUALITY OF CARE.

11

12 **SUP. BURKE:** THE QUALITY OF CARE HAS ALWAYS RECEIVED A LOT OF  
13 RECOGNITION. SO WHAT MY MOTION, WHICH I'LL INTRODUCE FOR NEXT  
14 WEEK, WILL BE TO GO BACK AND VERIFY THE NUMBERS, SINCE THERE'S  
15 BEEN SUCH AN ISSUE RAISED AS TO WHETHER OR NOT THE NUMBERS  
16 WERE CORRECT. AND I WOULD SUGGEST THAT THE NUMBERS BE BROUGHT  
17 UP FROM 2001. THE NUMBERS THAT THE TASK FORCE LOOKED AT WERE  
18 2001 NUMBERS. I BELIEVE, FOR THOSE TWO HOSPITALS, IT SHOULD BE  
19 VERY EASY TO VERIFY AND GET SOME IDEA OF WHAT THE NUMBERS ARE  
20 FOR 2001, 2002, AND 2003.

21

22 **DR. THOMAS GARTHWAITE:** CORRECT, AND I THINK WE REALLY WANT TO  
23 FOCUS ON THE VERY LOW BIRTH WEIGHT BABIES, WHICH WOULD BE THE  
24 ONES THAT WOULD BE THE SUBJECT OF BEING TRANSFERRED TO A  
25 REGIONAL CENTER. WE'D BE HAPPY TO DO THAT.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY:** MR. CHAIRMAN?

3

4 **SUP. KNABE, CHAIR:** YEAH? CAN YOU WAIT -- SUPERVISOR BURKE, ARE  
5 YOU FINISHED?

6

7 **SUP. BURKE:** IS IT...

8

9 **SUP. YAROSLAVSKY:** YOU COULD...

10

11 **SUP. BURKE:** COUNTY COUNSEL HAD ORIGINALLY TOLD ME I COULD NOT  
12 BRING THIS UP FOR TODAY.

13

14 **COUNSEL:** MY UNDERSTANDING IS IT'S JUST A REQUEST FOR A REPORT  
15 BACK SO I BELIEVE THAT YOU CAN.

16

17 **SUP. BURKE:** WELL, I THINK WE ALSO ASKED THAT THE VERIFICATION  
18 AND REVIEW ALSO THEIR RECOMMENDATIONS.

19

20 **COUNSEL:** BUT THEY WOULD BE REPORTING BACK WITH THAT.

21

22 **SUP. BURKE:** ALL RIGHT. SO I'LL INTRODUCE THIS MOTION, THEN,  
23 TODAY TO GET A VERIFICATION OF THE NUMBERS, BUT  
24 SPECIFICALLY...

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. KNABE, CHAIR:** THIS IS IN REGARDS TO THE NEONATAL, THIS...

2

3    **SUP. BURKE:** THE NEONATAL, RIGHT.

4

5    **SUP. KNABE, CHAIR:** OKAY.

6

7    **SUP. BURKE:** YES.

8

9    **SUP. YAROSLAVSKY:** ARE YOU GOING TO MODIFY YOUR MOTION SO THAT  
10    THE 30 DAYS WOULD BE ONE WEEK FROM TODAY INSTEAD OF A 30-DAY--  
11    BECAUSE THE LAST PART OF YOUR MOTION SAYS "INFORMATION REPORT  
12    BACK WITHIN 30 DAYS". SHOULD IT BE REPORT BACK NEXT WEEK?

13

14    **DR. THOMAS GARTHWAITE:** WELL, IF WE'RE ACTUALLY GO OUT AND  
15    VERIFY NUMBERS...

16

17    **SUP. BURKE:** GET THE NUMBERS...

18

19    **DR. THOMAS GARTHWAITE:** ...AND PULL CHARTS, IT WILL TAKE US A  
20    LITTLE LONGER.

21

22    **SUP. YAROSLAVSKY:** THIS GETS TO MY QUESTION -- I'M SORRY.

23

24    **SUP. KNABE, CHAIR:** NO, I WAS JUST GOING TO COMMENT. I MEAN,

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. YAROSLAVSKY:** BUT YOU'VE ALREADY DONE THE WORK.

2

3    **SUP. KNABE, CHAIR:** THAT'S ALL WE'RE TALKING ABOUT HERE, I  
4    MEAN. I DON'T UNDERSTAND WHY...

5

6    **SUP. YAROSLAVSKY:** YOU'VE ALREADY DONE -- I MEAN, I UNDERSTAND  
7    -- IF I COULD JUST ASK A QUESTION.

8

9    **SUP. KNABE, CHAIR:** SURE. GO AHEAD.

10

11    **SUP. YAROSLAVSKY:** I UNDERSTOOD THAT YOU WERE IMPLEMENTING THIS  
12    CHANGE, I THINK YOU SO NOTIFIED THE BOARD. I'M NOW READING  
13    BETWEEN THE LINES AND I GUESS I SHOULD ASK, INSTEAD OF  
14    ASSUMING SOMETHING, ARE YOU NOW GOING TO DELAY THE  
15    IMPLEMENTATION OF YOUR MEDICAL RECOMMENDATION BY 30 DAYS?

16

17    **DR. THOMAS GARTHWAITE:** WE HAD PLANNED TO IMPLEMENT ABOUT ON --  
18    ON OR ABOUT JULY 1ST. WE HAVE SIGNIFICANT SERIES OF STEPS THAT  
19    WE HAVE TO GO THROUGH TO SET UP TRANSPORTATION, TO -- I THINK  
20    WE HAVE THIS MAYBE THE BEILENSON HEARING AND SO FORTH SO WE  
21    HAVE SIGNIFICANT ADDITIONAL WORK TO DO.

22

23    **SUP. BURKE:** IS BEILENSON REQUIRED FOR THIS?

24

25    **DR. THOMAS GARTHWAITE:** YES.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. BURKE:** OKAY. SO WE WILL HAVE -- WHEN WILL THE BEILENSEN  
3 BE SET, PROBABLY?

4

5 **DR. THOMAS GARTHWAITE:** WELL, WE HAVE A TASK FORCE NOW LAYING  
6 OUT THOSE STEPS...

7

8 **SUP. BURKE:** ALL RIGHT.

9

10 **DR. THOMAS GARTHWAITE:** ...AND MAY HAVE IT DONE IN...

11

12 **SUP. YAROSLAVSKY:** SO -- SO WHETHER THIS MOTION IS APPROVED OR  
13 HAD IT NEVER BEEN BROUGHT IN, IT WOULDN'T CHANGE BY ONE DAY  
14 YOUR IMPLEMENTATION SCHEDULE? IS THAT WHAT YOU'RE SAYING?

15

16 **DR. THOMAS GARTHWAITE:** CORRECT.

17

18 **SUP. YAROSLAVSKY:** YOU WERE SCHEDULED TO IMPLEMENT THIS  
19 EFFECTIVE JULY 1?

20

21 **DR. THOMAS GARTHWAITE:** RIGHT.

22

23 **SUP. YAROSLAVSKY:** THE NEONATAL UNIT WAS PART OF YOUR SO-CALLED  
24 EFFICIENCIES AT M.L.K. AS OPPOSED TO ANYTHING IN RESPONSE TO  
25 THE C.M.S. STUDY?



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **DR. THOMAS GARTHWAITE:** UMM... YEAH I THINK-- YOU KNOW,  
3 TRUTHFULLY, WE JUST STARTED LOOKING AT CONSOLIDATIONS --

4

5 **SUP. YAROSLAVSKY:** THIS IS A CONSOLIDATION PURSUANT TO --

6

7 **DR. THOMAS GARTHWAITE:** WE STARTED WITH THAT IN MIND, THE IDEA,  
8 WE JUST SAID WE'RE RUNNING FOUR N.I.C.U.S, I UNDERSTAND THE  
9 OPTIM--

10

11 **SUP. YAROSLAVSKY:** I UNDERSTAND, SO THE ANSWER TO MY QUESTION  
12 IS "YES."

13

14 **DR. THOMAS GARTHWAITE:** YES.

15

16 **SUP. BURKE:** WELL, IS IT REALLY? OR I THOUGHT THIS TASK FORCE  
17 WAS STARTED -- WHEN WAS THE TASK FORCE STARTED? IT WAS BEFORE  
18 THE EFFICIENCY ISSUE IN TERMS OF MARTIN LUTHER KING, WASN'T  
19 IT?

20

21 **FRED LEAF:** THIS HAS TO DO WITH THE NOTION THAT WE PUT FORWARD  
22 IN OUR STRATEGIC PLAN OF CONSOLIDATING SERVICES THROUGHOUT THE  
23 DEPARTMENT, NOT NECESSARILY-- THE EFFICIENCY ISSUE AT KING, IS  
24 A SEPARATE ISSUE.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. YAROSLAVSKY:** MR. CHAIRMAN, I JUST ASKED MY STAFF, WHEN  
2   DID THE NEONATAL INTENSIVE CARE UNIT AT OLIVE VIEW GET CLOSED?

3

4   **DR. THOMAS GARTHWAITE:** IT'S NOT CLOSED.

5

6   **FRED LEAF:** IT'S NOT CLOSED.

7

8   **SUP. YAROSLAVSKY:** YOU JUST TOLD ME THERE WERE ONLY THREE  
9   SITES: MLK --

10

11   **DR. THOMAS GARTHWAITE:** AS A REGIONAL-- AS A REGIONAL-- THERE  
12   ARE DIFFERENT LEVELS. A REGIONAL IS ONE THAT REALLY TRIES TO  
13   TAKE REFERRALS IN. OTHER UNITS MAY REFER THE SICKEST BABY TO A  
14   REGIONAL CENTER. THEY REQUIRE SOME ADDITIONAL CAPABILITIES.

15

16   **SUP. YAROSLAVSKY:** SO THE REGIONAL IS FOR THE MORE ACUTE CASES?

17

18   **DR. THOMAS GARTHWAITE:** RIGHT, AND USUALLY SMALLER BABIES AND  
19   REQUIRE YOU TO HAVE ON STAFF CERTAIN OTHER CAPABILITIES IN  
20   TERMS OF SURGEONS AND SO FORTH.

21

22   **SUP. YAROSLAVSKY:** ALL RIGHT. THAT EXPLAINS IT, THEN. SO THE --  
23   SO YOU'RE PROPOSING TO CONSOLIDATE A REGIONAL CENTER AT  
24   HARBOR?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **DR. THOMAS GARTHWAITE:** CORRECT.

2

3    **SUP. YAROSLAVSKY:** WOULD THERE BE ANY NEONATAL ICU UNIT LEFT AT  
4    M.L.K.?

5

6    **DR. THOMAS GARTHWAITE:** YES, YES, BE AN INTERMEDIATE LEVEL.

7

8    **SUP. MOLINA:** CHAIRMAN?

9

10   **SUP. KNABE, CHAIR:** YES?

11

12   **SUP. BURKE:** WHAT ABOUT OLIVE VIEW? IS THERE -- WOULD THERE --  
13   IT'S AN INTERMEDIATE NOW, RIGHT?

14

15   **DR. THOMAS GARTHWAITE:** RIGHT. WE WOULD HAVE THE NEXT LEVEL  
16   DOWN IN NEONATAL INTENSIVE CARE UNITS WHEREVER WE'RE DOING  
17   OBSTETRICS. WE BELIEVE THAT THAT'S IMPORTANT TO STABILIZE THE  
18   BABY AND TO NOT BE TRANSFERRING ANYTHING BUT THE SICKEST WHO  
19   REQUIRE THOSE EXTRA SERVICES.

20

21   **SUP. KNABE, CHAIR:** SUPERVISOR MOLINA HAD...

22

23   **SUP. KNABE, CHAIR:** ALL RIGHT. YOU GO...

24





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. YAROSLAVSKY:** THE ACUTE CASES THAT YOU HAVE, THAT REQUIRE  
2    REGIONAL, IF THEY'RE IN THE SAN FERNANDO VALLEY, THEY GET  
3    TRANSPORTED TO COUNTY USC, TO BOYLE HEIGHT...

4

5    **DR. THOMAS GARTHWAITE:** CORRECT.

6

7    **SUP. YAROSLAVSKY:** ...WHICH IS 20 TO 30 MILES AWAY...

8

9    **DR. THOMAS GARTHWAITE:** RIGHT.

10

11    **SUP. YAROSLAVSKY:** ...DEPENDING ON WHERE IN THE SAN FERNANDO  
12    VALLEY THEY ARE?

13

14    **DR. THOMAS GARTHWAITE:** THAT'S CORRECT.

15

16    **SUP. YAROSLAVSKY:** HOW FAR IS HARBOR FROM M.L.K.?

17

18    **FRED LEAF:** I THINK IT'S FIVE TO SEVEN MILES.

19

20    **SUP. BURKE:** I THINK IT'S 10 MILES, ISN'T IT?

21

22    **SUP. YAROSLAVSKY:** NO, IT'S ABOUT SIX.

23

24    **SUP. KNABE, CHAIR:** SUPERVISOR MOLINA THEN SUPERVISOR  
25    ANTONOVICH.



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **SUP. MOLINA:** MR. GARTHWAITE, I JUST WANT TO GET AN  
3 UNDERSTANDING AND A CLARIFICATION WITH THIS MOTION BECAUSE  
4 IT'S VERY UNCLEAR TO ME. DO I UNDERSTAND THAT YOU ARE  
5 PROCEEDING WITH THE STRATEGIC PLAN AS YOU HAD ORIGINALLY  
6 OUTLINED TO US, WHICH WAS TO CREATE THE SHIFTING AS YOU'RE  
7 DOING AND MORE THAN LIKELY THAT THE N.I.C.U. WILL NOW BECOME A  
8 INTERMEDIATE? CORRECT? THAT WAS THE PROPOSAL A LONG TIME AGO?

9

10 **DR. THOMAS GARTHWAITE:** CORRECT.

11

12 **SUP. MOLINA:** SO THAT THIS MOTION, WHAT MS. BURKE IS ASKING  
13 FOR, IS BASICALLY ASKING YOU TO LOOK AT THE STATISTICS AND --  
14 BUT THE CONCERN THAT I HAVE IS A WORD "IMPLEMENTATION". THIS  
15 IS NOT GOING TO CHANGE THE IMPLEMENTATION AT ALL UNLESS THOSE  
16 STATISTICS SHOULD BE DRAMATICALLY DIFFERENT FROM WHAT YOU  
17 VIEWED INITIALLY, IS THAT CORRECT?

18

19 **DR. THOMAS GARTHWAITE:** CORRECT. IT WOULD NOT CHANGE OUR  
20 RECOMMENDATION UNLESS THERE WERE DRAMATICALLY DIFFERENT -- I  
21 THINK THAT WE BELIEVE THAT WE SENT OUT A TEAM TO GET NEW AND  
22 RECENT DATA BUT WE REMAIN ALWAYS OPEN TO OTHER PEOPLE THAT CAN  
23 BRING US DATA THAT WE CAN VERIFY.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA:** BECAUSE THE REASON IS, IS THAT, YOU KNOW, WHEN  
2   YOU'RE HEARING FROM THE COMMUNITY AND THEY ARE SCREAMING, "IT  
3   LOOKS LIKE THEY'RE CLOSING IT DOWN PART BY PART," THE PART  
4   THAT IS IN JEOPARDY IS -- THIS IS SOMETHING THAT'S BEEN PART  
5   OF A STRATEGIC PLAN AND A REORGANIZATION AND THE REALITY OF  
6   HAVING TO DOWNSCALE SO MANY OF THE NUMEROUS SERVICES THAT SORT  
7   OF MAKES SENSE, IT'S A LARGER STRATEGIC PLAN? BUT THE ISSUE  
8   THAT I THINK THAT WE'RE DEALING WITH IS THAT THERE HAS BEEN  
9   NOTICE THAT HAS BEEN GIVEN TO M.L.K. ON -- NOT BY US, BUT BY  
10   ACCREDITATION FOR -- IS IT ACCREDITATION OR -- IS IT  
11   ACCREDITATION OR CERTIFICATION OR WHOEVER ACCREDITS THE  
12   RESIDENCY PROGRAM FOR THE NEONATAL. IS THAT CORRECT?

13

14   **DR. THOMAS GARTHWAITE:** CORRECT. THE FELLOWSHIP IN NEONATOLOGY  
15   HAS BEEN PROPOSED WITHDRAWAL STATUS NOW.

16

17   **SUP. MOLINA:** WHICH ISN'T YET OUR DECISION. THAT IS CORRECT?

18

19   **DR. THOMAS GARTHWAITE:** RIGHT.

20

21   **SUP. MOLINA:** WE HAVE NOT MADE THAT DECISION. AND I THINK...

22

23   **DR. THOMAS GARTHWAITE:** WELL, NO, THIS -- THE PROPOSED  
24   WITHDRAWAL IS OF THE ACCREDITATION BY A.C.G.M.E.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. BURKE:** THAT'S ACCREDITATION ISSUES?

2

3    **DR. THOMAS GARTHWAITE:** YEAH. SO THAT WOULD BE TO WITHDRAW.

4

5    **SUP. MOLINA:** I'M SORRY. LET ME UNDERSTAND. WHAT?

6

7    **DR. THOMAS GARTHWAITE:** THE PROPOSED WITHDRAWAL OF THE TRAINING  
8    PROGRAMS' ACCREDITATION HAS BEEN MADE BY THE BOARD IN CHICAGO.

9

10    **FRED LEAF:** NOT US.

11

12    **DR. THOMAS GARTHWAITE:** NOT US.

13

14    **SUP. MOLINA:** WELL, THAT'S WHAT I'M TRYING TO SAY IS WE'VE NOT  
15    MADE THIS DECISION. IT HAS BEEN IMPOSED ON US AND THERE'S A  
16    PERCEPTION OUT THERE THAT THIS IS PART OF THAT DECISION WHEN,  
17    IN FACT, IT WAS PART OF A STRATEGIC PLAN OVERALL. GRANTED, MS.  
18    BURKE IS CORRECT IN THAT YOU SHOULD REVIEW THE NEW FIGURES IF  
19    THERE ARE DIFFERENT FIGURES IN ORDER TO GET TO THAT  
20    CONCLUSION. BUT WE HAD VISITED THIS ALREADY ONCE BEFORE AND IT  
21    WAS PART OF AN OVERALL STRATEGY. AND I THINK THAT'S WHAT KEEPS  
22    GETTING CONFUSED OUT THERE. AT LEAST, IT CONFUSED TO ME  
23    BECAUSE I'M NOT SO SURE WHO IS DOING WHAT AND I THINK IT'S  
24    IMPORTANT THAT WE LET THE COMMUNITY KNOW THAT THIS ACTION IS  
25    NOT PART OF ANYTHING NEW TO M.L.K. THIS WAS PART OF AN ONGOING



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1   PROCESS TO CREATE A BETTER MECHANISM OF MANAGEMENT FOR THESE  
2   CHILDREN -- FOR THESE PATIENTS, FOR THESE BABIES, AND -- BUT  
3   THAT AS MS. BURKE'S MOTION IS STATED NOW, ALL THIS WOULD DO IS  
4   GET US TO LOOK AT THAT DATA, BRING IT BACK, AND IT SHOULDN'T  
5   CHANGE IMPLEMENTATION AT ALL UNLESS THERE'S SOME DRAMATIC  
6   DIFFERENCE IN THE DATA. IS THAT THE WAY YOU SEE IT, MS. BURKE?

7

8   **SUP. BURKE:** YES. WHAT THEY ARE SAYING IS THAT, WHEN THE  
9   HOSPITAL AT MARTIN LUTHER KING REPORTED THE NUMBERS TO THAT  
10   TASK FORCE, THEY ONLY REPORTED A HALF OF THE NUMBERS. AND PART  
11   OF THIS WHOLE ISSUE, THE DETERMINATION WAS BASED UPON, WELL,  
12   THE NUMBER WAS 92, IS MY RECOLLECTION, THAT THEY THOUGHT WERE  
13   BABIES THAT WERE TREATED AT MARTIN LUTHER KING AND THEY'RE  
14   SAYING IT'S 160. SO, YOU KNOW, IT'S A MATTER THAT'S ALMOST  
15   TWICE AS -- NOT TWICE AS MANY, BUT THE DIFFERENCE BETWEEN 92  
16   AND 160 WHICH WOULD MAKE IT PROBABLY MANY MORE THAN WE'RE  
17   ACTUALLY AT HARBOR.

18

19   **DR. THOMAS GARTHWAITE:** AND WE'RE QUITE -- WE'RE VERY OPEN TO  
20   RECEIVING THE INFORMATION THAT THOSE NUMBERS ARE DIFFERENT.  
21   WE'VE USED OUR DATABASES AND NURSE REVIEW TO TRY TO FIND THE  
22   NUMBERS.

23

24   **SUP. BURKE:** SO IT'S A DIFFERENCE OF NUMBERS, RIGHT, BUT  
25   THEY'RE-- THAT...



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **DR. THOMAS GARTHWAITE:** YEAH.

3

4 **SUP. MOLINA:** I KNOW BUT, AS I'M...

5

6 **SUP. BURKE:** ...HOSPITAL IS SAYING.

7

8 **SUP. MOLINA:** ...GETTING THAT INFORMATION, I'M BEING TOLD  
9 SOMETHING ELSE, AND I WANT TO UNDERSTAND THAT. I JUST WANT TO  
10 KNOW WHO IS TELLING WHO WHAT TO DO. NOW, THE STATE HAS NOW  
11 TOLD US THAT THEY ARE REMOVING THE REGIONAL -- THE REGIONAL...

12

13 **SUP. BURKE:** NO.

14

15 **SUP. MOLINA:** MS. BURKE, I'M JUST TRYING TO GET INFORMATION,  
16 OKAY?

17

18 **SUP. BURKE:** OKAY.

19

20 **DR. THOMAS GARTHWAITE:** WELL, THERE IS A SEPARATE DESIGNATION  
21 NOT RELATED TO THE TRAINING PROGRAM THAT WE HAD DISCUSSED IN  
22 NEONATOLOGY...

23

24 **SUP. MOLINA:** RIGHT.

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **DR. THOMAS GARTHWAITE:** ...BUT CALIFORNIA CHILDREN'S SERVICES  
2   DESIGNATE HOSPITALS AS REFERRAL OR TERTIARY IN THEIR LEVEL OF  
3   CARE, THEY DESIGNATE PEDIATRIC INTENSIVE CARE UNITS LEVEL OF  
4   CARE, AND NEONATAL INTENSIVE CARE UNITS LEVEL OF CARE AND SO,  
5   CURRENTLY, HARBOR IS A -- PROVISIONALLY A TERTIARY CARE OF THE  
6   HIGHEST LEVEL FOR HOSPITAL. MARTIN LUTHER KING, I BELIEVE, IS  
7   THE NEXT RUNG DOWN FROM THAT, AND IN TERMS OF THE NEONATAL  
8   INTENSIVE...

9

10   **SUP. MOLINA:** WELL, EXCUSE ME, MR. GARTHWAITE, LET ME JUST STOP  
11   YOU RIGHT THERE BECAUSE I'M NOT SURE. HAS THAT ALWAYS BEEN  
12   TRUE OR IS THIS A NEW REVELATION TO US? HAS HARBOR ALWAYS BEEN  
13   THE REGIONAL AND M.L.K. HAS ALWAYS BEEN THE INTERMEDIATE?

14

15   **DR. THOMAS GARTHWAITE:** I DON'T KNOW THE TIMING ON THAT. I MAY  
16   HAVE TO -- WE BELIEVE THAT'S TRUE. WE'LL FIND OUT.

17

18   **SUP. ANTONOVICH:** HAS IT ALWAYS BEEN?

19

20   **DR. THOMAS GARTHWAITE:** LIKE I SAY, I'M NOT SURE OF THE DATE OF  
21   THESE DETERMINATIONS.

22

23   **SUP. ANTONOVICH:** BUT HAS IT BEEN, REGARDLESS OF THE DATE OF  
24   DETERMINATION?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **DR. THOMAS GARTHWAITE:** IT IS NOW PROVISIONALLY A TERTIARY. MY  
2 UNDERSTANDING IS THAT KING IS ONE LEVEL BELOW THAT IN TERMS OF  
3 NEONATAL INTENSIVE CARE UNITS, THAT HARBOR IS PROVISIONALLY A  
4 REGIONAL AND THE LEVEL FOR KING IS AT COMMUNITY LEVEL IN TERMS  
5 OF THE C.C.S.

6

7 **SUP. MOLINA:** WELL, THEN MS. BURKE'S MOTION IS NOT GOING TO  
8 CHANGE THIS ACTION AT ALL BECAUSE IT SEEMS AS THOUGH IT'S NOT  
9 IN OUR HANDS AND THAT'S WHAT I WANT TO UNDERSTAND... GEE, THE  
10 SILENCE IS INTERESTING.

11

12 **DR. THOMAS GARTHWAITE:** YEAH.

13

14 **SUP. BURKE:** I'M REFERRING TO...

15

16 **DR. THOMAS GARTHWAITE:** YEAH, WE JUST -- WE JUST...

17

18 **SUP. BURKE:** I'M REFERRING TO DIFFERENT RECOMMENDATIONS. THERE  
19 ARE AT LEAST THREE DIFFERENT RECOMMENDATIONS -- ISSUES THAT  
20 ARE HERE. ONE RELATES TO THE A.C.G.M.E. WHICH, AS I  
21 UNDERSTAND, RELATES TO THE FELLOWSHIPS THAT ARE THREE PEOPLE  
22 WHO HAVE FELLOWSHIPS IN NEONATAL THAT ARE THERE AT KING AND  
23 THAT A.C.G.M.E., AND YOU MAY HAVE RECEIVED THAT REPORT,  
24 RELATES TO THE ACCREDITATION OF THAT FELLOWSHIP PROGRAM. NOW,  
25 THERE'S BEEN A RESPONSE SINCE TO A.C.G.M.E. AS IT RELATES TO



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 THAT PROGRAM. THEN THERE'S ANOTHER ISSUE THAT RELATES TO THE  
2 REIMBURSEMENT AS FOR C.C.S. AND THAT IS WHAT I THINK YOU JUST  
3 ARE REFERRING TO...

4

5 **DR. THOMAS GARTHWAITE:** RIGHT, RIGHT.

6

7 **SUP. BURKE:** ...IN TERMS OF REIMBURSEMENT AND THE AMOUNT OF  
8 REIMBURSEMENT. THE THIRD THING THAT I'M TALKING ABOUT IS A  
9 TASK FORCE THAT WAS FORMED BY THE DEPARTMENT OF HEALTH  
10 SERVICES TO LOOK AT HOW THE NEONATAL WITHIN THE COUNTY OF LOS  
11 ANGELES SHOULD BE STRUCTURED. AND, AS PART OF THAT, THEY  
12 BROUGHT TOGETHER AND THEY GAVE YOU THE NAMES OF THE PEOPLE WHO  
13 WERE INVOLVED IN THIS TASK FORCE AND THAT TASK FORCE PUT  
14 TOGETHER NUMBERS. IT ASKED EACH HOSPITAL TO SUBMIT NUMBERS OF  
15 WHO -- HOW MANY PATIENTS THEY WERE SEEING UNDER 2500 GRAMS,  
16 THOSE WHO WERE BEING SEEN UNDER 1,500 GRAMS. THEY THEN PUT  
17 THIS ALL IN A REPORT, THAT TASK FORCE REPORT. THE ISSUE THAT  
18 HAS BEEN RAISED AT KING IS THAT THE NUMBERS THEY USED FOR THE  
19 NUMBER OF CHILDREN BEING TREATED FOR UNDER 2500 GRAMS WAS  
20 INCORRECT BECAUSE THERE ARE TWO DIFFERENT DEPARTMENTS. AND  
21 THIS IS WHAT I UNDERSTAND. THERE IS AN OB/GYN WHERE CHILDREN  
22 ARE BORN ON A FLOOR UPSTAIRS OR SOMEPLACE AND THAT ARE NOT  
23 ALWAYS TRANSFERRED DOWN TO THAT NEONATAL UNIT. WHEN THEY TOOK  
24 THE NUMBERS, THEY ONLY TOOK THOSE THAT WERE ACTUALLY BEING  
25 SEEN WITHIN THAT NEONATAL UNIT, EVEN THOUGH SOME OF THE LOW



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 BIRTH BABIES WERE UPSTAIRS IN THIS OTHER UNIT. THAT'S WHAT --  
2 AND SO THAT'S WHY THEIR ARGUMENT, AND THEY MAY NOT BE CORRECT  
3 OR IT MAY BE CORRECT, BUT THE ARGUMENT STEMS FROM WHETHER OR  
4 NOT THEY HAD THE CORRECT INFORMATION BEFORE THEM WHEN THEY  
5 MADE THE DETERMINATION TO TRANSFER -- TO REDUCE DOWN FROM, AS  
6 I UNDERSTOOD IT, FROM THREE TO TWO FACILITIES FOR INTENSIVE  
7 CARE AND THAT THOSE TWO WOULD BE AT U.S.C. AND HARBOR.

8

9 **DR. THOMAS GARTHWAITE:** RIGHT.

10

11 **SUP. BURKE:** THAT IS A SEPARATE DIFFERENT ISSUE AND THAT'S THE  
12 ISSUE I'M ADDRESSING. AND I'M ASKING FOR THE CORRECT NUMBERS  
13 AND IT SEEMS TO ME THAT EVERYONE WOULD WANT TO HAVE THOSE WHEN  
14 YOU'RE IMPACTING SOMETHING LIKE THIS.

15

16 **DR. THOMAS GARTHWAITE:** WELL, WE CERTAINLY DO WANT THE CORRECT  
17 NUMBERS.

18

19 **SUP. ANTONOVICH:** WOULD THE MEDICAL EQUIPMENT BE THE SAME FOR  
20 BOTH FLOORS?

21

22 **DR. THOMAS GARTHWAITE:** I THINK THE BIG ISSUE -- THERE ARE A  
23 COUPLE ISSUES THAT -- WHY THIS MAKES SENSE. FIRST OF ALL,  
24 BECAUSE THERE ARE SPECIAL ADDITIONAL SERVICES THAT ARE  
25 NECESSARY TO RUN A REGIONAL N.I.C.U., WE -- WHICH MIGHT



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 INCLUDE CONTRACTS FOR CERTAIN TYPES OF SURGICAL EXPERTISE, ON  
2 CALL AND THOSE SORT OF THINGS, YOU'D LIKE TO DO THAT FOR --  
3 YOU'D LIKE TO SIMPLIFY IT AND DO THAT FOR ONE HOSPITAL.

4

5 **SUP. ANTONOVICH:** BUT A CHILD...

6

7 **DR. THOMAS GARTHWAITE:** YEAH, GO AHEAD.

8

9 **SUP. ANTONOVICH:** ...WHO IS IN THE NEONATAL INTENSIVE CARE  
10 UNIT, THE UNIT THAT DEALS WITH THAT TYPE OF INFANT WOULD HAVE  
11 ALL TYPES OF SOPHISTICATED EQUIPMENT.

12

13 **DR. THOMAS GARTHWAITE:** CORRECT.

14

15 **SUP. ANTONOVICH:** YOU WOULDN'T FIND THAT TYPE OF EQUIPMENT ON  
16 ANOTHER LEVEL?

17

18 **DR. THOMAS GARTHWAITE:** RIGHT. THERE MIGHT BE SOME SIGNIFICANT  
19 DIFFERENCES IN THE AMOUNT, CERTAINLY, AND THE TYPE OF  
20 EQUIPMENT AND HOW OFTEN YOU HAVE TO...

21

22 **SUP. ANTONOVICH:** AND IN STAFFING?

23

24 **DR. THOMAS GARTHWAITE:** RIGHT.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. ANTONOVICH:** AND STAFFING?

2

3    **DR. THOMAS GARTHWAITE:** RIGHT. BE DIFFERENCES IN STAFFING. ALL  
4    REGIONAL -- THE BABIES IN THE REGIONAL INTENSIVE CARE UNITS  
5    WOULD BE AT A ONE TO TWO STAFFING. WE CAN APPLY FOR  
6    FLEXIBILITY IN THE LESS ACUTE AREAS AND DECREASE THAT STAFFING  
7    MAYBE TO ONE TO THREE OR ONE TO FOUR.

8

9    **SUP. ANTONOVICH:** BUT IF WE WERE HAVING THOSE TYPES OF  
10    CHILDREN, THEN WE WOULD BE PROVIDING A MALPRACTICE BECAUSE  
11    THEY WOULDN'T BE RECEIVING THE TYPE OF ATTENTION, CARE, AND  
12    MEDICAL EQUIPMENT FOR THEIR SURVIVAL.

13

14    **DR. THOMAS GARTHWAITE:** RIGHT. WE WOULD HAVE TO INVEST IN  
15    HAVING THE RIGHT EQUIPMENT IN ALL THREE PLACES AS OPPOSED TO  
16    REGIONAL ONES.

17

18    **SUP. ANTONOVICH:** NO, NO, NO. I KNOW THAT BUT WE'RE TALKING  
19    ABOUT THE CHILDREN ON ONE FLOOR WERE NOT BEING BROUGHT DOWN TO  
20    THE OTHER FLOOR, AND THEY...

21

22    **SUP. KNABE, CHAIR:** YOU'RE TALKING ABOUT THE COUNTY?

23

24    **DR. THOMAS GARTHWAITE:** OH, RIGHT. RIGHT.

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. ANTONOVICH:** THAT'S WHAT I'M TALKING ABOUT.

2

3    **DR. THOMAS GARTHWAITE:** OH, I SEE. RIGHT. SO YOU'RE SAYING IF  
4    THE BABIES WERE ACTUALLY IN ANOTHER UNIT...

5

6    **SUP. ANTONOVICH:** RIGHT.

7

8    **DR. THOMAS GARTHWAITE:** NO, I DON'T BELIEVE WE'VE MISSED ANY OF  
9    THE VERY SICK PATIENTS -- BABIES, ESPECIALLY THOSE ON  
10   RESPIRATORS I'M SURE WE...

11

12   **SUP. ANTONOVICH:** BECAUSE...

13

14   **DR. THOMAS GARTHWAITE:** I'M SURE WE COUNTED THOSE.

15

16   **SUP. ANTONOVICH:** ...IN INTENSIVE CARE, YOU HAVE A DIFFERENT  
17   TYPE OF OPERATION FROM STAFFING TO EQUIPMENT?

18

19   **DR. THOMAS GARTHWAITE:** CORRECT.

20

21   **SUP. ANTONOVICH:** THAT'S...

22

23   **DR. THOMAS GARTHWAITE:** I'M SORRY. THAT'S MY FAULT. I WASN'T  
24   FOLLOWING. YOU'RE ABSOLUTELY RIGHT.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. ANTONOVICH:** AND I UNDERSTAND THAT, AT SAINT FRANCIS  
2    HOSPITAL, THEY HAVE ABOUT 5,000 INTENSIVE CARE NEONATAL VERSUS  
3    ABOUT 4,000 BABIES FOR ALL FOUR COUNTY...

4

5    **DR. THOMAS GARTHWAITE:** ACTUALLY, JUST 5,000 BIRTHS VERSUS  
6    4,000...

7

8    **SUP. BURKE:** BIRTHS. PER YEAR.

9

10   **DR. THOMAS GARTHWAITE:** COUNTY-WIDE...

11

12   **SUP. ANTONOVICH:** 4,000?

13

14   **DR. THOMAS GARTHWAITE:** YEAH. YOU KNOW, 10 YEARS AGO, THE  
15   COUNTY DID PROBABLY THE MOST BIRTHS OF ANY COUNTY IN THE  
16   COUNTRY OR ANY COUNTY IN THE STATE OR -- OUR SYSTEM DID, WHAT,  
17   20 SOME THOUSAND BIRTHS A YEAR. AND WE'RE DOWN TO 4,000.

18

19   **SUP. ANTONOVICH:** AND YOUR STRATEGIC PLAN IS TO IDENTIFY AN  
20   EFFECTIVE CONFIGURATION OF HIGH END SERVICES THROUGH  
21   CONSOLIDATION AND COORDINATION?

22

23   **DR. THOMAS GARTHWAITE:** RIGHT, YES.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. ANTONOVICH:** AND, AGAIN, TO REPEAT, THIS MOTION IN NO WAY  
2    IMPACTS THAT IMPLEMENTATION OF THAT STRATEGIC PLAN?

3

4    **DR. THOMAS GARTHWAITE:** CORRECT.

5

6    **SUP. ANTONOVICH:** AND DOESN'T DELAY YOU BY ONE DAY?

7

8    **DR. THOMAS GARTHWAITE:** CORRECT.

9

10   **SUP. ANTONOVICH:** SO YOU'RE GOING TO BE PURSUING IT  
11   AGGRESSIVELY AS WE ARE SPEAKING, REGARDLESS OF THE MOTION?

12

13   **DR. THOMAS GARTHWAITE:** CORRECT. RIGHT.

14

15   **SUP. BURKE:** WELL, IF YOU FIND OUT THAT YOU MADE THE DECISION  
16   ON ERRONEOUS DATA, YOU WOULD REVIEW IT, WOULDN'T YOU?

17

18   **DR. THOMAS GARTHWAITE:** OF COURSE. YOU KNOW, IF THAT WERE  
19   SIGNIFICANT TO SWING THE INTERPRETATION, THEN WE WOULD  
20   OBVIOUSLY COME BACK AND DISCUSS THAT. EITHER WAY, I THINK THAT  
21   THE KIND OF DISCUSSION WE'RE HAVING NOW WOULD ALLOW US TO DO  
22   THAT.

23

24   **SUP. BURKE:** AND, REALLY, WE'RE NOT TALKING ABOUT WHETHER OR  
25   NOT YOU GO THROUGH THE PLAN. THE QUESTION GETS TO BE AT WHAT



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 HOSPITAL -- DO YOU TAKE THEM TO THE NEWER HOSPITAL OR DO YOU  
2 TAKE THEM -- TO THE HOSPITAL WHERE IT HAS THE NEWER UNIT OR DO  
3 YOU TAKE THEM TO THE ONE WHICH HAS THE OLDER UNIT? THAT'S THE  
4 QUESTION. THAT'S REALLY THE ISSUE I'M TALKING ABOUT.

5

6 **SUP. ANTONOVICH:** MR. CHAIRMAN?

7

8 **SUP. KNABE, CHAIR:** YOU HAD A QUESTION, MIKE?

9

10 **SUP. BURKE:** MAY I ASK ONE QUESTION SINCE YOU BROUGHT UP SAINT  
11 FRANCIS? DO THEY HAVE INTENSIVE CARE FOR LOW BIRTH WEIGHT  
12 BABIES OR FOR NEONATAL OR N.I.C.U.?

13

14 **DR. THOMAS GARTHWAITE:** I WOULD NEED TO CONFIRM THIS, BUT MY  
15 RECOLLECTION IS THAT THEY DO TRANSFER SOME BABIES OUT.

16

17 **SUP. BURKE:** WELL, THEY TRANSFER THEM OUT TO WHERE? CHILDREN'S?

18

19 **DR. THOMAS GARTHWAITE:** SOME, YES. I BELIEVE TO SOMEWHERE IN  
20 ORANGE COUNTY AND TO CEDARS.

21

22 **SUP. BURKE:** OH.

23

24 **SUP. KNABE, CHAIR:** OKAY. ORANGE COUNTY. PROBABLY TO THEIR OWN  
25 HOSPITAL, THOUGH, RIGHT? THEIR OWN SYSTEM?



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **DR. THOMAS GARTHWAITE:** POTENTIALLY.

3

4 **SUP. KNABE, CHAIR:** AREN'T THEY PART OF CATHOLIC HEALTH?

5

6 **SUP. BURKE:** WHICH ONE IS THEIRS?

7

8 **SUP. KNABE, CHAIR:** ZEV, DID YOU HAVE...

9

10 **SUP. YAROSLAVSKY:** I'LL PASS.

11

12 **SUP. KNABE, CHAIR:** YOU'LL PASS? OKAY.

13

14 **SUP. YAROSLAVSKY:** FOR NOW.

15

16 **SUP. KNABE, CHAIR:** ANYBODY ELSE? ALL RIGHT. ANY OTHER

17 QUESTIONS? WE HAVE TWO MOTIONS BEFORE US OR ONE?

18

19 **SUP. BURKE:** NO, JUST ONE RIGHT NOW.

20

21 **SUP. KNABE, CHAIR:** OKAY.

22

23 **SUP. YAROSLAVSKY:** I JUST WANT TO BE CLEAR ON THE MOTION. THIS

24 IS THAT -- HERE IS MY PROBLEM. YOU MADE A RECOMMENDATION BASED

25 ON MEDICAL -- YOUR MEDICAL JUDGMENT AND YOU'VE INFORMED US,



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 YOU'VE EXPLAINED IT TO US IN VARIOUS VENUES AND YOU'RE MOVING  
2 ALONG. I JUST DON'T WANT THIS ACTION TO BE INTERPRETED AS OUR  
3 MEDDLING IN YOUR MEDICAL JUDGMENT ABOUT SLOWING THAT DOWN. I  
4 MEAN, THE BOARD IS ENTITLED TO KNOW WHAT YOUR NUMBERS ARE IN  
5 RESPONSE TO THE ISSUES THAT HAVE BEEN RAISED BY PEOPLE WHO  
6 COME TO US, ONE OR MORE OF US ON THIS STUFF, BUT I ASSUMED  
7 THAT, WHEN YOU MADE THIS RECOMMENDATION, THAT YOU HAD NUMBERS?

8

9 **DR. THOMAS GARTHWAITE:** RIGHT.

10

11 **SUP. YAROSLAVSKY:** THAT YOU HAD -- YOU, YOU MADE AN ANALYSIS,  
12 THAT YOU MADE A MEDICAL JUDGMENT THAT WAS BASED ON SCIENCE, ON  
13 HARD SCIENCE, NOT ON WHIM. IS THAT A FAIR ASSUMPTION ON MY  
14 PART OR WAS THIS A SHOOT FROM THE HIP DECISION?

15

16 **DR. THOMAS GARTHWAITE:** NO, I DON'T THINK IT'S A SHOOT FROM THE  
17 HIP. WE HAD NUMBERS THAT INFORMED THE COMMITTEE, THAT THE  
18 COMMITTEE PRESENTED ALL THOSE NUMBERS TO THE LEADERSHIP BOARD,  
19 AND I THINK THE RECOMMENDATION WAS VERY CLEAR AND VERY WELL-  
20 FOUNDED THAT REGIONALIZATION OF THIS SERVICE MAKES SENSE, THAT  
21 IT'S COMMON PRACTICE IN THE COMMUNITY. THIS IS HAPPENING EVERY  
22 DAY ALL OVER THE PLACE. THIS MAKES PERFECT SENSE. IT'S A  
23 COMMUNITY STANDARD. SO THE ISSUE, THEN, IS DECIDE WHICH  
24 FACILITY MAKES THE MOST SENSE. ONE'S A LITTLE NEWER, THE OTHER  
25 -- AND HAS, YOU KNOW, GOOD CARE; THE OTHER HAS, ALSO HAS GOOD





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 CARE AND HAS SOME OTHER PLUSES AND MINUSES. AND THEN SO, WHEN  
2 YOU ARRAY ALL THOSE VALUE THINGS, PLUSES AND MINUSES TO MAKE  
3 THE ADMINISTRATIVE DECISION OF WHERE TO PUT IT I COME TO THE  
4 CONCLUSION, AND I THINK OTHERS WHO HAVE LOOKED AT IT COME TO  
5 THE SAME CONCLUSION, THAT IT MAKES SENSE TO PUT IT AT HARBOR.  
6 WE COULD LOOK AT OTHER PROGRAMS WITH OTHER CRITERIA AND MAYBE  
7 DECIDE DIFFERENTLY BUT, IN THIS PARTICULAR CASE, YEAH, I THINK  
8 THESE ARE RELATIVELY OBJECTIVE THINGS. THERE'S THE C.C.S.  
9 CERTIFICATION ISSUE, COST IS, TO SOME DEGREE, IS AN ISSUE, THE  
10 POTENTIAL TO ATTRACT INSURANCE PATIENTS BACK, THE RELATIVE  
11 RATE AT WHICH THEY'RE USING OBSTETRICAL BUSINESS, THE  
12 STABILITY OF MEDICAL AND MEDICARE FUNDING IN THE INSTITUTIONS,  
13 THE SUPPORT SERVICES AVAILABLE AND THE TRAINING PROGRAMS AND  
14 THE PASS RATES OF THE RESIDENTS IN THOSE TRAINING PROGRAMS ALL  
15 WEIGH IN ON MAKING THE FINAL DETERMINATION.

16

17 **SUP. YAROSLAVSKY:** OKAY. I'M GOING TO MAKE AN AMENDMENT TO MS.  
18 BURKE'S MOTION AND SEE WHERE IT LANDS HERE. I WOULD MOVE THAT  
19 THE LAST FOUR WORDS OF THE MOTION BE STRICKEN AND THAT THE  
20 PERIOD BE PUT "AT THE END OF 30 DAYS", "WITH RECOMMENDATIONS  
21 FOR IMPLEMENTATION" BE STRICKEN BECAUSE I THINK THAT THAT  
22 IMPLIES THAT YOU'RE NOT COMMITTED DOWN THIS ROAD. IF, WHEN YOU  
23 COME BACK IN 30 DAYS AND YOU HAVE SOME NEW INFORMATION THAT  
24 SHOWS THAT YOUR ORIGINAL JUDGMENT WAS FLAWED AND YOU'VE GOT TO  
25 REVERSE COURSE, THE ISSUE OF HOW TO IMPLEMENT OR WHETHER TO



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 IMPLEMENT CAN BE RAISED AT THAT TIME, AS IT WILL BE WHEN  
2 THERE'S A BEILENSEN HEARING. BUT, STARTING OUT TODAY, I'M  
3 UNCOMFORTABLE WITH THAT PHRASE AND I TOLD THAT TO MS. BURKE  
4 AND I HEARD THAT IN MS. MOLINA'S QUESTIONS, TOO, AND JUST, TO  
5 ME, IT MAKES -- I THINK IT'S IMPORTANT, ESPECIALLY IN LIGHT OF  
6 EVERYTHING ELSE THAT'S GOING ON, THAT WE NOT -- THAT, A MONTH  
7 FROM NOW OR A YEAR FROM NOW, WHEN SOMEBODY LOOKS BACK AT THIS  
8 MOTION, THAT SOMEBODY INTERPRET THIS TO MEAN THAT WE WERE  
9 TRYING TO SLOW YOU DOWN BECAUSE I'M NOT. I'M SATISFIED THAT  
10 YOU MADE THE RIGHT JUDGMENT. I'M ALSO SATISFIED THAT MS.  
11 BURKE, HAS HAD INFORMATION BROUGHT TO HER ATTENTION, WHETHER  
12 THE BOARD HAS -- WANTS TO HAVE MORE VALIDATION OF WHAT YOUR  
13 BASIS WAS, THAT'S FINE WITH ME, TOO, AS LONG AS IT DOESN'T  
14 SLOW THE PROCESS DOWN. SO I'M GOING TO MOVE THAT THOSE LAST  
15 FOUR WORDS BE STRICKEN.

16

17 **SUP. KNABE, CHAIR:** I REALLY DON'T HAVE A PROBLEM WITH THAT,  
18 ZEV, AND I HAVE SAME CONCERN. I MEAN, MY CONCERN WAS JUST  
19 REPORTING BACK IN 30 DAYS. AGAIN, YOU KNOW, IT'S THE ISSUE OF  
20 YOU MADE A RECOMMENDATION AND YOU MADE THIS RECOMMENDATION  
21 SUPPOSEDLY BASED ON NUMBERS AND THAT ANY ACCUMULATION OF  
22 NUMBERS, WHETHER IT BE '02, '03, THE REST OF '01 OR WHATEVER  
23 IT MAY BE SHOULD BE AT YOUR FINGERTIPS AND I DON'T UNDERSTAND,  
24 A RECOMMENDATION AS SIGNIFICANT AS THIS, WHY IT WOULD TAKE YOU  
25 30 DAYS TO REPORT BACK.



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2     **SUP. BURKE:** LET ME, LET...

3

4     **SUP. KNABE, CHAIR:** UNLESS YOU'RE ASKING FOR MORE INFORMATION  
5     THAN...

6

7     **SUP. BURKE:** NO, I'M NOT, NO. MY UNDERSTANDING IS THAT EACH  
8     HOSPITAL DOES NOT NECESSARILY KEEP THE NUMBERS THE SAME WAY.  
9     ONE ALLEGATION THAT WAS MADE, WHICH I HAVE FOUND NOT  
10    NECESSARILY TRUE, WAS THAT, IF -- AND WE TALKED, AGAIN, ABOUT  
11    THE TWO DIFFERENT DEPARTMENTS AT HARBOR WHEN YOU HAD THE TWO.  
12    ONE ALLEGATION WAS THAT THEY COUNTED THEM TWICE. THEY COUNTED  
13    THEM WHEN THEY WERE ADMITTED AND THEN THEY COUNTED THEM WHEN  
14    THEY WERE TRANSFERRED TO THE NEONATAL. I FOUND OUT THAT HARBOR  
15    USES THE DISMISSAL NUMBERS, IS THAT'S WHAT I'VE BEEN TOLD. SO  
16    THAT IT'S NOT POSSIBLE TO COUNT THEM TWICE BECAUSE THEY USE  
17    DISMISSAL. HOWEVER, AT MARTIN LUTHER KING, THEY DON'T USE  
18    DISMISSAL NUMBERS. SO WHAT THEY'RE GOING TO BE DOING IS TO  
19    LOOK AT THE ACTUAL NUMBERS AND WITH -- USING THE SAME  
20    MECHANISM TO DETERMINE HOW MANY PATIENTS. AS I UNDERSTAND,  
21    THEY'RE JUST GOING TO GO AND TAKE THE FILES AND JUST DETERMINE  
22    IT.

23



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. KNABE, CHAIR:** SO, SO YOU'RE OKAY. AND THEN -- WE SHOULD  
2   KEEP IT 30 DAYS BUT YOU'RE OKAY WITH RECOMMENDATIONS FOR  
3   IMPLEMENTATION BEING REMOVED?

4

5   **SUP. BURKE:** I WOULD HOPE THAT, IF THEY FOUND OUT THAT IT WAS  
6   BASED ON WRONG NUMBERS, THAT THEY WOULD REVIEW IT.

7

8   **SUP. KNABE, CHAIR:** WELL -- BUT THEY'RE REPORTING BACK IN 30  
9   DAYS WITH THOSE NUMBERS.

10

11   **SUP. BURKE:** RIGHT. THAT'S RIGHT.

12

13   **SUP. KNABE, CHAIR:** YES, MIKE?

14

15   **SUP. ANTONOVICH:** IF YOU HAVE THE NUMBERS, WHY CAN'T YOU REPORT  
16   BACK NEXT WEEK, FEBRUARY 2ND?

17

18   **DR. THOMAS GARTHWAITE:** WE COULD GIVE YOU OUR NUMBERS AN HOUR  
19   FROM NOW, THE NUMBERS WE'VE USED TO BASE THIS ON. THE  
20   QUESTION, I THINK, THAT HAS BEEN RAISED IS, ARE THERE...

21

22   **SUP. BURKE:** I HAVE THE NUMBERS RIGHT HERE THAT THEY BASED IT  
23   ON.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **DR. THOMAS GARTHWAITE:** ...ARE THERE ADDITIONAL NUMBERS? WE'VE  
2 ASKED -- CERTAINLY THIS HAS BEEN RAISED BEFORE AND WE'VE ASKED  
3 FOR SPECIFICS SO THAT WE CAN INVESTIGATE. WE'RE COMMITTED TO  
4 INVESTIGATING ANY QUESTION THAT ANYONE HAS ABOUT THESE  
5 NUMBERS.

6

7 **SUP. ANTONOVICH:** WHEN THE ACCREDITATION TEAM WENT IN TO SURVEY  
8 THIS OPERATION AND MAKE A VERY DAMNING REPORT, WHAT NUMBERS  
9 WERE THEY USING?

10

11 **DR. THOMAS GARTHWAITE:** THE...

12

13 **SUP. ANTONOVICH:** IT WAS PROBABLY MORE VISUAL, WASN'T IT?  
14 AND...

15

16 **DR. THOMAS GARTHWAITE:** RIGHT. WELL...

17

18 **SUP. ANTONOVICH:** SO THE WERE PRACTICES THAT WERE TAKING PLACE?

19

20 **DR. THOMAS GARTHWAITE:** YEAH, I -- THE MAJOR ISSUE THAT THE  
21 INSPECTORS HAVE USED HAS, I THINK, BEEN MORE RELATED TO THE  
22 STAFFING OF NURSES PER BABY, NOT THE NUMBERS OF BABIES IN THIS  
23 INSTITUTION THAT MIGHT BE NEEDING REFERRAL -- REGIONAL CARE  
24 AND THE NUMBERS AT ANOTHER INSTITUTION THAT MIGHT BE REGIONAL  
25 CARE. THEY DON'T REALLY -- AS LONG AS THE BABY IS GETTING



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 REGIONAL CARE OR GETTING GOOD CARE, THEY DON'T CONCERN  
2 THEMSELVES WITH THOSE TWO DIFFERENT NUMBERS.

3

4 **SUP. ANTONOVICH:** SO THEIR CONCERNS ARE ON THE QUALITY OF CARE?

5

6 **DR. THOMAS GARTHWAITE:** RIGHT. MUCH MORE ON THE QUALITY OF  
7 CARE. THEY RAISED NO PARTICULAR ISSUES AND MY UNDERSTANDING IS  
8 -- AND FRED WOULD KNOW THIS BETTER ABOUT NICU...

9

10 **SUP. ANTONOVICH:** AND THE QUALITY OF CARE AT HARBOR IS HIGHER?

11

12 **DR. THOMAS GARTHWAITE:** I CAN'T TELL YOU THAT. I CAN TELL YOU  
13 THAT THE CARE IN BOTH OF THE NEONATAL INTENSIVE CARE UNITS,  
14 FROM THE DATA WE'VE SEEN, APPEARS TO BE QUITE GOOD. BABIES DO  
15 WELL, BASED ON THEIR BIRTH WEIGHT. IF YOU'RE UNDER 1,500  
16 GRAMS, YOU HAVE AN 80 TO 85% CHANCE OF SURVIVAL AND, IF YOU'RE  
17 OVER THAT, IT CLOSES IN ON A HUNDRED PERCENT VERY QUICKLY.

18

19 **SUP. ANTONOVICH:** I THINK WHEN I WAS AT HARBOR, WE WOULD SAY  
20 ABOUT ONE POUND...

21

22 **DR. THOMAS GARTHWAITE:** AND I WOULD SAY THEY'RE LARGELY  
23 COMPARABLE.

24

25 **SUP. ANTONOVICH:** ONE POUND INFANTS WERE SURVIVING?





The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

**DR. THOMAS GARTHWAITE:** I THINK THEY'RE BASICALLY COMPARABLE BETWEEN THE TWO INSTITUTIONS. ONE CHALLENGE, OF COURSE, IS UNDERSTANDING, YOU KNOW, HOW SICK THE BABIES ARE AT A GIVEN BIRTH WEIGHT. THERE ARE SOME THAT HAVE OTHER COMPLICATIONS AND ILLNESSES, SO THERE ARE -- IT'S NOT REALLY EASY TO ADJUST FOR THE RISK OF THE BABY WHEN THEY COME IN. THAT'S A HOTLY DEBATED MEDICAL TOPIC. BUT I THINK THE BOTTOM LINE IS THAT THE DATA WE'VE SEEN SAYS THAT BABIES ARE DOING VERY WELL IN ALL OF OUR NEONATAL INTENSIVE CARE UNITS SO WE HAVE VERY GOOD SURVIVAL STATISTICS. SO IT'S NOT ABOUT QUALITY OF CARE HERE. MAYBE THAT'S WHAT MAKES THE DECISION EVEN HARDER.

13

**SUP. ANTONOVICH:** BUT, FOR ACCREDITATION, IF YOU LOSE THAT, THEN WHAT HAPPENS?

16

**DR. THOMAS GARTHWAITE:** YEAH. CERTAINLY IN TERMS OF HAVING THE ADVANTAGES OF HAVING A NEONATOLOGY FELLOW, YOU CAN RUN IT WITHOUT A NEONATOLOGY FELLOW BUT THAT MAKES A DIFFERENCE. THERE ARE SOME DIFFERENCES IN THE PEDIATRIC PROGRAMS IN TERMS OF...

22

**SUP. ANTONOVICH:** THAT WOULD BE LIKE ADVERTISING YOU RECEIVED A D-MINUS FROM THE DEPARTMENT OF HEALTH BUT COME IN, OUR FOOD IS STILL GOOD. RIGHT?



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **DR. THOMAS GARTHWAITE:** YEAH. ALTHOUGH THE...

3

4 **SUP. ANTONOVICH:** SO YOU'D HAVE A LOT OF CONFIDENCE GOING TO A  
5 D-MINUS RESTAURANT? SO WHAT IS A MOTHER AND FATHER, WHAT TYPE  
6 OF CONFIDENCE DO THEY HAVE IF THERE'S A ACCREDITATION PROBLEM?

7

8 **DR. THOMAS GARTHWAITE:** THE OVERALL RESPONSIBILITY FOR THE  
9 QUALITY OF CARE RESTS IN THE FACULTY BETWEEN THE TWO  
10 INSTITUTIONS. WHAT WE CAN SAY IS THAT RESIDENTS UNDERGOING  
11 PEDIATRIC TRAINING DO BETTER ON THEIR BOARDS AT HARBOR THAN  
12 THEY DO AT KING BUT WHETHER THAT RELATES TO ANYTHING TO DO  
13 WITH THE QUALITY OF CARE IS TOTALLY DEPENDENT ON THE  
14 INDIVIDUALS INVOLVED.

15

16 **SUP. ANTONOVICH:** IF YOU WENT TO A DOCTOR AND THE DOCTOR SAYS,  
17 "I ONLY, YOU KNOW, KILL 10 PATIENTS A YEAR VERSUS MY NEIGHBOR  
18 HERE, WHO KILLS NONE," YOU'D HAVE A LITTLE BIT OF CONFIDENCE  
19 GOING TO THE ONE THAT HAD A HUNDRED PERCENT SURVIVAL RATE.

20

21 **DR. THOMAS GARTHWAITE:** YEAH. WELL, I DO THINK THAT -- I USE  
22 THE FACT THAT THE HARBOR PEDIATRIC RESIDENCY, WHICH ROTATES  
23 ITS RESIDENTS THROUGH THIS NEONATAL INTENSIVE CARE UNIT, IS  
24 THE FACT THAT THEY'RE DOING QUITE WELL IN TERMS OF PASS RATES  
25 AND THE NATIONAL BOARDS AND KING REALLY HAS A PROBLEM THERE



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 RIGHT NOW. THAT THAT WAS CERTAINLY SOMETHING THAT WEIGHED INTO  
2 THE DECISION.

3

4 **SUP. ANTONOVICH:** COULD YOU DO THIS IN SEVEN DAYS INSTEAD OF 30  
5 DAYS?

6

7 **FRED LEAF:** LET ME JUST SAY THAT THE -- I THINK IT'S POSSIBLE  
8 WE CAN BUT THE PROBLEM IS, WE HAVEN'T SEEN THE NUMBERS YET.  
9 REMEMBER, THEY'RE SAYING THAT WE MISSED NUMBERS OF ACTIVITIES  
10 THAT OCCURRED ON ANOTHER FLOOR, PERFORMING VERY SPECIFIC  
11 PROCEDURES. SO IT'S NOT JUST COUNTING THE NUMBERS. THE NUMBERS  
12 IN THE NICU ARE FINE. WE HAVE TO ACTUALLY GO IN, ONCE THE  
13 NUMBERS ARE IDENTIFIED AND THE CHARTS ARE IDENTIFIED, AND  
14 CONDUCT AN ACTUAL CLINICAL REVIEW TO SEE IF, IN FACT, THE  
15 PROCEDURES THEY'RE TALKING ABOUT WERE ACTUALLY PERFORMED. SO  
16 IS IT'S A LITTLE MORE IN-DEPTH ANALYSIS.

17

18 **SUP. ANTONOVICH:** ONE OF THE PROBLEMS I HAVE -- YOU HAVE A LOT  
19 OF PEOPLE WITH BIG MOUTHS RUNNING ON EMPTY. THERE HAVE BEEN  
20 PROBLEMS OF MANAGEMENT THAT PEOPLE HAVE RECOGNIZED. THERE HAVE  
21 BEEN SEVERE MALPRACTICE CASES. THERE HAVE BEEN -- THERE'S A  
22 PATTERN OF SOME STUDENTS NOT MAKING THEIR GRADE AND THESE  
23 INDIVIDUALS WEREN'T THERE SAYING, "HEY, THERE'S A PROBLEM.  
24 LET'S CORRECT IT." NOW WE'RE MAKING PROGRESS TO CORRECT THE  
25 VERY SERIOUS DEFICIENCY IN THE HEALTHCARE DELIVERY SYSTEM AND



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 THERE APPEARS TO BE ROADBLOCKS COMING ALONG THE WAY. WE DON'T  
2 NEED ANY MORE ROADBLOCKS. WE NEED TO RESOLVE THIS ISSUE AS  
3 QUICKLY AS WE CAN. THERE ARE SOME, I'VE BEEN TOLD, POLICE  
4 OFFICERS WHO ARE SHOT, TELL THEIR PARTNER, "DON'T TAKE ME TO  
5 THAT EMERGENCY ROOM." THIS IS CRITICAL AND YOU KNOW WHAT HAS  
6 HAPPENED IN THE PAST. WE NEED TO RESOLVE THIS AS QUICKLY AS WE  
7 CAN. WE OWE THE COMMUNITY OUR COMMITMENT TO ENSURE THAT  
8 THERE'S A QUALITY HEALTHCARE PROGRAM IN PLACE. IT'S GOING TO  
9 TAKE RESTRUCTURING. IT'S GOING TO TAKE A REORGANIZATION. BUT  
10 WE DON'T WANT TO HAVE THE PEBBLES IN THE ROADWAY PREVENTING US  
11 FROM REACHING OUR GOAL, WHICH IS THE COMMUNITY'S GOAL TO HAVE  
12 A QUALITY MEDICAL FACILITY THAT TREATS PEOPLE WITH QUALITY  
13 CARE.

14

15 **DR. THOMAS GARTHWAITE:** I APPRECIATE THAT AND I COULDN'T AGREE  
16 MORE AND I THINK THAT WE'RE WORKING VERY HARD TO MOVE DOWN  
17 THAT ROAD RELATIVELY QUICKLY. AND I'M ENCOURAGED BY WHAT FRED  
18 AND OTHERS HAVE BEEN ABLE TO DO ON THE GROUND AND I'VE ALSO  
19 BEEN ENCOURAGED WITH MY RECENT MEETINGS WITH DREW UNIVERSITY.  
20 I THINK WE ARE MAKING SIGNIFICANT PROGRESS. PEOPLE ARE  
21 BEGINNING TO STEP FORWARD AND HELP. AND, LIKE I SAID, I THINK  
22 THIS WON'T INTERFERE AND, IF WE CAN GET THE DATA EVEN FASTER  
23 AND GET IT BACK HERE, WE'LL BE HAPPY TO DO THAT.

24

25 **SUP. KNABE, CHAIR:** AND I THINK WE...



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

**SUP. BURKE:** YOU KNOW, ONE THING THAT -- MR. ANTONOVICH, I  
THINK THAT YOU SHOULD READ THE REPORT BECAUSE ONE OF THE  
ISSUES IN TERMS OF KING WAS THEY QUESTIONED HOW SERIOUSLY ILL  
THE BABIES WERE BECAUSE THEY HAD SUCH A LOW MORBIDITY RATE.  
NOT VERY MANY OF THE BABIES DIED. SO THEY QUESTION WHETHER OR  
NOT THESE BABIES WERE ACTUALLY THAT SERIOUSLY ILL. SO IF  
YOU'LL TAKE A LOOK AT THE REPORT, YOU'LL HAVE A CHANCE TO  
REALLY GET A GOOD FEEL FOR IT. NOT THIS REPORT ON THE TASK  
FORCE, THE A.C.G.M.E. REPORT.

11

**SUP. ANTONOVICH:** WHAT ABOUT THE OTHER REPORT LAST WEEK, THE  
THICK ONE OF THE PROBLEMS THEY WERE HAVING AND...

14

**SUP. BURKE:** THE C.M.S. REPORT.

16

**DR. THOMAS GARTHWAITE:** THE OTHER THING WE CAN DO IS REPORT  
BACK IN A WEEK JUST ON WHAT THE ACTUAL DATA ISSUES ARE AND OUR  
PROGRESS. WE'D BE HAPPY TO DO THAT AS WELL.

20

**SUP. ANTONOVICH:** THANK YOU.

22

**SUP. KNABE, CHAIR:** OKAY. ANYTHING ELSE?

24

**SUP. BURKE:** THAT'S THAT

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE, CHAIR:** RIGHT.

3

4 **SUP. BURKE:** AND THEN I HAVE ANOTHER MOTION.

5

6 **SUP. KNABE, CHAIR:** OKAY. SO BEFORE US IS A MOTION AS AMENDED  
7 TO ELIMINATE, WITH RECOMMENDATION FOR IMPLEMENTATION. MOVED BY  
8 SUPERVISOR BURKE, CHAIR WILL SECOND IT. WITHOUT OBJECTION, SO  
9 ORDERED.

10

11 **SUP. BURKE:** ALL RIGHT. THE NEXT MOTION I HAVE, WHICH THERE'S  
12 NO QUESTION I HAVE, I UNDERSTAND I CAN INTRODUCE. LAST  
13 THURSDAY, THERE WERE PEOPLE WHO WENT THROUGH MARTIN LUTHER  
14 KING HOSPITAL WITH LEAFLETS. THEY WENT THROUGH THE ENTIRE  
15 HOSPITAL. THEY PASSED THEM OUT TO THE PATIENTS, TO THE  
16 DOCTORS, THE STAFF, AND THEY EVEN STOOD OUT IN FRONT AND  
17 PASSED THEM OUT TO STAFF THAT WAS COMING IN AND THESE LEAFLETS  
18 SAID, "MARTIN LUTHER KING HOSPITAL IS CLOSING". AS A RESULT OF  
19 THAT, EVEN THE PRESS BECAME -- STARTED BELIEVING THAT THIS  
20 HOSPITAL WAS CLOSING. THESE LEAFLETS WERE ANNOUNCING A  
21 COMMUNITY MEETING. AT THAT COMMUNITY MEETING, AGAIN, THERE  
22 WERE PEOPLE WHO WERE SAYING IT WAS CLOSING AND I BELIEVE IT'S  
23 VERY IMPORTANT FOR US, AS A BOARD, TO MAKE IT CLEAR TO THE  
24 PUBLIC, TO OUR EMPLOYEES. WE DON'T WANT TO START LOSING  
25 EMPLOYEES AND NURSES BECAUSE THEY THINK WE'RE CLOSING THE





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 HOSPITAL. WE DON'T WANT PEOPLE NOT TO COME TO THE HOSPITAL  
2 BECAUSE THEY THINK IT'S CLOSING. SO I THINK IT'S VERY  
3 IMPORTANT FOR US TO SET THE RECORD STRAIGHT, THAT THERE'S  
4 NOTHING BEFORE THIS BOARD, THERE'S NOTHING BEEN PRESENTED TO  
5 THIS BOARD AND THIS BOARD HAS NO INTENTION TO CLOSE THE  
6 HOSPITAL. YOU HAVE MY MOTION. YOU CAN LOOK AT IT FOR THE EXACT  
7 WORDING OF IT AND I WOULD HOPE THAT WE WOULD ALL AFFIRM THAT.

8

9 **SUP. KNABE, CHAIR:** AND THAT'S FOR NEXT WEEK?

10

11 **SUP. BURKE:** NO, THAT'S FOR TODAY.

12

13 **SUP. KNABE, CHAIR:** THAT'S FOR TODAY. WELL, YOU KNOW, I'LL  
14 CERTAINLY SECOND YOUR MOTION. I MEAN, I THINK IT'S ABSOLUTELY  
15 DISHONEST TO THE CONSTITUENTS THAT THE HOSPITAL SERVES AND  
16 DISHONEST TO THE PATIENTS AND DOCTORS AND EVERYONE ELSE OUT  
17 THERE FOR THIS KIND OF INFORMATION TO BE DISSEMINATED. I MEAN,  
18 SOME OF THOSE FOLKS THAT ARE MAKING THE NOISE THAT ARE  
19 ACCUSING THIS BOARD OF CLOSURE WERE CERTAINLY DEAFENING IN  
20 THEIR SILENCE AS IT RELATED TO CLOSURE OF RANCHO AND THE  
21 ISSUES THERE AND NEVER BEFORE THIS BOARD HAS THERE BEEN AN  
22 ISSUE OF CLOSURE FOR KING DREW. IT HAS NOT BEEN BROUGHT. I  
23 MEAN, YOU WANT TO TALK ABOUT CLOSURE THEN THE ISSUE WAS REALLY  
24 BROUGHT BEFORE US FOR RANCHO AND I JUST THINK IT'S IMPORTANT  
25 TO GET THAT MESSAGE OUT BECAUSE OF WHAT'S BEEN SAID OUT THERE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 AND WHAT'S BEEN HANDED OUT IS JUST ABSOLUTELY DISHONEST TO THE  
2 PEOPLE WE SERVE OUT THERE. ZEV?

3

4 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, I WANT TO SAY TWO THINGS. ONE  
5 IS, I JOIN MRS. BURKE IN THE MOTION. NUMBER ONE, ONE OF THE --  
6 FORGET ABOUT RANCHO FOR A SECOND. SCENARIO TWO, I BELIEVE IT  
7 WAS, ACTUALLY PROPOSED THE CLOSURE OF HARBOR AND TO KEEP KING  
8 OPEN.

9

10 **SUP. KNABE, CHAIR:** RIGHT.

11

12 **SUP. YAROSLAVSKY:** WHICH RAISED A FEW EYEBROWS BUT THAT WAS THE  
13 DECISION OF THIS BOARD AND THAT WAS THE DECISION OF -- THAT  
14 WAS YOUR RECOMMENDATION. SO I DO THINK IT'S DISHONEST AND I DO  
15 THINK IT'S INTENTIONAL AND I DO THINK IT'S MALICIOUS AND IT'S  
16 GOT TO BE, YOU KNOW, CONFRONTED IN THIS WAY AND I APPRECIATE -  
17 - I SUPPORT MRS. BURKE'S EFFORT TO DO IT. AT THE SAME TIME,  
18 AND THIS GETS BACK TO THE PREVIOUS DISCUSSION, AND I THINK THE  
19 MOTION ADDRESSES THAT AS WELL, IS THAT THERE ARE GOING TO BE  
20 CHANGES, THERE HAVE GOT TO BE CHANGES AT MARTIN LUTHER KING  
21 HOSPITAL AND ALL OF US UNDERSTAND THAT. AND KEEPING THE  
22 HOSPITAL OPEN DOESN'T MEAN FREEZING THE STATUS QUO. I DON'T  
23 THINK ANYBODY IN THEIR RIGHT MIND COULD BE ASKING FOR THE  
24 FREEZING OF THE STATUS QUO. AND SOMETIMES, FOR ME, IT'S  
25 DIFFICULT TO DISTINGUISH BETWEEN PEOPLE WHO ARGUE THAT THE



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 HOSPITAL OUGHT TO BE KEPT OPEN, WHICH IS NOT AN ISSUE HERE,  
2 AND PEOPLE WHO WANT TO MAINTAIN THE STATUS QUO, EVERYTHING THE  
3 WAY IT IS BECAUSE SOMEBODY'S JOB IS AT STAKE OR SOMEBODY'S  
4 STIPEND IS AT STAKE OR SOMEBODY'S BUSINESS IS AT STAKE OR  
5 WHATEVER IT IS. AND I JUST WANT TO BE CLEAR THAT THE TWO ARE  
6 NOT MUTUALLY EXCLUSIVE PROPOSITIONS, KEEPING THE HOSPITAL  
7 OPEN. I WOULD EVEN ARGUE THAT I THINK IT ADVANCES THE  
8 PROBABILITY THAT THE HOSPITAL WILL STAY OPEN FOR GENERATIONS  
9 TO COME IF THE PROBLEMS ASSOCIATED WITH THAT HOSPITAL CAN BE  
10 CLEANED UP QUICKLY. THE LONGER THIS GOES ON, IT WON'T BE US  
11 CLOSING THE HOSPITAL DOWN, I THINK IT'S GOING TO TAKE CARE OF  
12 ITSELF AS IT'S TAKING CARE OF DREW UNIVERSITY RIGHT NOW. SO  
13 IT'S IN EVERYBODY'S INTEREST TO MAKE THE CHANGES THAT NEED TO  
14 BE MADE TO PROVIDE A HIGH QUALITY -- THE HIGHEST QUALITY OF  
15 CARE THAT WE CAN PROVIDE TO OUR CLIENTS. AND I KNOW THAT'S  
16 WHAT MS. BURKE IS COMMITTED TO, THAT'S WHAT EVERY SINGLE ONE  
17 OF US IS COMMITTED TO, AND NOBODY -- THERE HASN'T BEEN A  
18 DISCUSSION PRIVATELY, PUBLICLY, IN ANY -- SINCE YOUR FIRST  
19 SCENARIO '02/'03 MEMORANDUM AND, EVEN THEN, THERE WAS THERE A  
20 DISCUSSION OF CLOSURE OF KING. AND I JUST THINK SOMEBODY'S  
21 TRYING TO STIR SOMETHING UP FOR THE SAKE OF STIRRING SOMETHING  
22 UP. BUT I AM HAPPY TO JOIN IN THIS MOTION.

23

24 **FRED LEAF:** LET ME JUST SAY, SUPERVISOR, THAT, IF YOU WENT TO  
25 KING TODAY AND ASKED ANYBODY THERE IF STATUS QUO WAS AN



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    OPTION, I GUARANTEE YOU, YOU'D GET AN ANSWER THAT, NO. THEY  
2    UNDERSTAND CLEARLY THAT THE STATUS QUO WILL NOT BE TOLERATED.

3

4    **SUP. YAROSLAVSKY:** I THINK MOST CITIZENS OF THE COMMUNITY AND  
5    MOST CITIZENS OF THIS COUNTY WOULD NOT ACCEPT STATUS QUO.

6

7    **FRED LEAF:** RIGHT.

8

9    **SUP. YAROSLAVSKY:** BUT THAT DOESN'T MEAN THAT A HUNDRED OR 200  
10    PEOPLE CAN'T BE AROUSED INTO A FRENZY BY MISINFORMATION...

11

12    **FRED LEAF:** OH, RIGHT. CORRECT.

13

14    **SUP. YAROSLAVSKY:** ..AND HAVE THE RESULT BEING THE SORT OF  
15    THING.

16

17    **SUP. KNABE, CHAIR:** MIKE?

18

19    **SUP. BURKE:** AND EVERY TIME. ANY CHANGE TAKES PLACE, YOU'RE  
20    GOING TO GET SOME OF THAT.

21

22    **SUP. KNABE, CHAIR:** OH, ABSOLUTELY. MIKE?

23

24    **SUP. ANTONOVICH:** AGAIN, HOSPITAL BEING OPEN DOES NOT PRECLUDE  
25    THE NECESSARY RESTRUCTURING, REORGANIZATION, AND TRANSFER OF



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 PARTICULAR SERVICES THAT ARE CURRENTLY PROVIDED THERE TO OTHER  
2 MEDICAL FACILITIES. SO THIS IS AN ATTEMPT TO ENSURE THAT THERE  
3 WILL BE A MEDICAL FACILITY THERE BUT NOT A GUARANTEE THAT  
4 EVERY SERVICE THAT'S BEING PROVIDED THERE TODAY WILL BE  
5 PROVIDED THERE TOMORROW.

6

7 **FRED LEAF:** UNDERSTOOD.

8

9 **SUP. KNABE, CHAIR:** I WITHDRAW MY SECOND AND I DIDN'T SEE THAT  
10 SUPERVISOR YAROSLAVSKY WAS ON THAT MOTION AS WELL AND  
11 SUPERVISOR YAROSLAVSKY SECONDS. AND I -- WELL, AND THE OTHER  
12 THING, THE OTHER ISSUE, IN ORDER TO ACT UPON THIS, IT'S BEEN  
13 BROUGHT TO MY ATTENTION, FIRST OF ALL, WE NEED A MOTION FOR  
14 URGENCY, HAS BEEN THAT IT WAS AFTER THE POSTING OF THE AGENDA  
15 ON FRIDAY EVENING AND BROUGHT TO OUR ATTENTION.

16

17 **SUP. BURKE:** I'LL MOVE.

18

19 **SUP. KNABE, CHAIR:** MOVED...

20

21 **SUP. BURKE:** I'LL SECOND IT.

22

23 **SUP. KNABE, CHAIR:** SECOND. SENSE OF URGENCY. NOW MOVE ON THE  
24 MOTION, MOVED BY SUPERVISOR BURKE, SECONDED BY SUPERVISOR  
25 YAROSLAVSKY. WITHOUT ANY OTHER OBJECTIONS, SO ORDERED. OKAY.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    THANK YOU. WE HAVE ONE REMAINING ITEM BEFORE WE GO TO OUR  
2    ADJOURNMENTS AND THAT'S 18-C. SUPERVISOR ANTONOVICH?

3

4    **SUP. ANTONOVICH:** I JUST MOVE THE ITEM. I THINK WE ALREADY  
5    DISCUSSED IT.

6

7    **SUP. KNABE, CHAIR:** OKAY. MOVED BY SUPERVISOR ANTONOVICH. CHAIR  
8    WILL SECOND. WITHOUT OBJECTION, SO ORDERED. SUPERVISOR  
9    ANTONOVICH? YOUR ADJOURNMENTS, PLEASE?

10

11   **SUP. ANTONOVICH:** MY ADJOURNMENTS, AS I MENTIONED EARLIER, NOEL  
12   TOY YOUNG HAD PASSED AWAY ON DECEMBER 24TH JUST SHY OF HER  
13   85TH BIRTHDAY. SHE WAS A PERSONAL FAMILY FRIEND. SHE WAS ONE  
14   OF THE FIRST CHINESE AMERICAN ACTRESSES IN LOS ANGELES COUNTY  
15   AND IN THE NATION. SHE WAS MARRIED TO CARLTON YOUNG, THE  
16   ACTOR, AND WAS QUITE ACTIVE IN THE COMMUNITY. SHE HAD -- IN  
17   1969, SHE JOINED COSTANGA REALTY WHERE SHE SOLD REAL ESTATE  
18   FOR ALMOST 50 YEARS AND STILL ACTING PART-TIME. SHE WAS ALSO  
19   ACTIVELY INVOLVED IN MANY OF THE REPUBLICAN WOMEN'S  
20   ORGANIZATIONS, INCLUDING THE FEDERATION OF REPUBLICAN WOMEN.  
21   SHE WAS AN OUTSTANDING INDIVIDUAL AND ONE WHO WAS A GOOD  
22   FRIEND TO ALL. SO I MOVE THAT WE ADJOURN IN NOEL'S MEMORY.  
23   ROSE GREITZER, WHO WAS A LOVING WIFE AND MOTHER AND  
24   GRANDMOTHER AND GREAT- GRANDMOTHER, PASSED AWAY JANUARY 12TH.  
25   ROSE WAS THE WIFE OF SI GREITZER. MANY OF YOU KNOW HE WORKED





The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 IN MY OFFICE WHEN I WAS FIRST ELECTED. AND GOOD FRIEND OF  
2 JUDGE SCHWARTZ AND ACTIVE IN THE COMMUNITY AND SHE PASSED AWAY  
3 ON JANUARY 12TH. MARVIN GREENE, WORLD WAR II VETERAN WHO WAS  
4 AWARDED THE BRONZE STAR AT THE BATTLE OF THE BULGE, WAS QUITE  
5 ACTIVE IN THE LOS ANGELES COUNTY BAR ASSOCIATION, THE  
6 COMMUNITY ADVISORY COUNCIL TO THE L.A. CITY COLLEGE SYSTEM,  
7 AND SENIOR PARTNER IN LOEB AND LOEB. CHARLES DENNIS REESE,  
8 RETIRED DEPUTY CHIEF FOR THE LOS ANGELES POLICE DEPARTMENT AND  
9 PASSED AWAY ON JANUARY 10TH AT THE AGE OF 76. HE WAS ALSO A  
10 MASTER MASON IN THE JOHN MERCER LODGE. MACARTHUR "MAC" BIRD,  
11 WHO PASSED AWAY AT 61. HE WAS A FOOTBALL GREAT FROM THE  
12 UNIVERSITY OF SOUTHERN CALIFORNIA WHERE HE PLAYED IN THEIR  
13 1963 ROSE BOWL TEAM AND PLAYED WITH THE LOS ANGELES RAMS AND  
14 THE WASHINGTON REDSKINS AND LATER SERVED AS EXECUTIVE VICE  
15 PRESIDENT OF THE AMERICAN PACIFIC SECURITIES. SADYE COHEN FROM  
16 THE SAN FERNANDO VALLEY. DR. BERNARD PUNSLY. STEJEPAN  
17 PETRAVICH FROM THE SAN FERNANDO VALLEY, LEAVES HIS WIFE, REZA,  
18 AND TWO DAUGHTERS. CAPTAIN RAYMOND PETERMAN, WHO WAS A FIREMAN  
19 CAPTAIN WITH THE FIRE STATION 28. HE PASSED AWAY AT THE AGE OF  
20 62 WITH A HEART ATTACK WHILE ON DUTY. HE WAS THE RECIPIENT OF  
21 MANY FIRE DEPARTMENT AWARDS, INCLUDING THEIR HIGHEST HONOR,  
22 THE MEDAL OF VALOR FOR HIS ACTIONS DURING THE NORTHRIDGE  
23 EARTHQUAKE, SO I'D MOVE THAT WE ADJOURN IN THEIR MEMORY.  
24  
25 **SUP. KNABE, CHAIR:** SO ORDERED.



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

**SUP. ANTONOVICH:** FOR -- BECAUSE THIS INFORMATION WAS JUST  
RECEIVED ON THIS -- I SHOULD SAY LAST NIGHT, IF THE BOARD  
COULD SEND A FIVE-SIGNATURE LETTER TO F.E.M.A. TO URGE THEM TO  
ENSURE THAT THOSE VICTIMS OF THE RECENT PALMER CANYON FIRE  
WILL RECEIVE THEIR NECESSARY TEMPORARY ASSISTANCE GRANTS AND  
HOUSING AND LIVING EXPENSES. WE'VE BEEN TOLD THAT F.E.M.A. IS  
NOT PROCESSING THOSE GRANTS AND IF WE COULD SEND THAT TO  
F.E.M.A. WITH COPIES TO -- AND ALSO TO DAVID DRIER, SENATOR,  
FEINSTEIN AND BOXER.

11

**SUP. KNABE, CHAIR:** OKAY. WE'D MOVE ON EMERGENCY, IT WAS  
BROUGHT TO OUR ATTENTION LAST EVENING. THE CHAIR WOULD SECOND.  
AND, WITHOUT OBJECTION, SO ORDERED. THEN MOVE ON TO MOTION FOR  
THE F.E.M.A. LETTER. MOVED BY SUPERVISOR ANTONOVICH, SECONDED  
BY SUPERVISOR YAROSLAVSKY. WITHOUT OBJECTION, SO ORDERED.

17

**SUP. ANTONOVICH:** AND FOR NEXT WEEK'S AGENDA, I WOULD LIKE TO  
MOVE THAT THE SUPERVISOR BOARD SUPPORT PROPOSITIONS 57 AND 58  
ON THE MARCH 2ND BALLOT AND THOSE ARE THE TWO PROPOSITIONS  
THAT DEAL WITH THE STATE BOND AND THE STATE FUNDING PROPOSAL  
BEING OFFERED TO THE STATE TO RESOLVE THE TEMPORARY BUDGET  
DEFICIT THAT WE HAVE. THAT'S FOR NEXT WEEK.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. KNABE, CHAIR:** INTERESTING. I WOULD JUST ASK, IN THAT  
2   REPORT BACK ON HIS MOTION, AND I THINK WE'VE ASKED FOR A  
3   REPORT BACK ON THE BOTH BALLOT PROPOSITIONS, TOO, IS THAT THE  
4   ONE THING THAT'S COME TO MY ATTENTION AND SORT OF CONCERNS ME  
5   IS THAT THEY'RE NOT USING THEIR FULL BONDING CAPACITY AND THAT  
6   THEY'RE RETAINING ABOUT 1.6 BILLION, WHICH APPEARS TO BE A  
7   RESERVE FOR THEM, BUT YET ASKING LOCAL GOVERNMENT TO COME UP  
8   WITH 1.3 BILLION HIT. SO I'D LIKE THAT AS PART OF THE  
9   ANALYSIS, TO COME BACK.

10

11   **C.A.O. JANSSEN:** WE CAN DO THAT, SUPERVISOR.

12

13   **SUP. KNABE, CHAIR:** OKAY. ANYTHING ELSE, MIKE? OKAY. SUPERVISOR  
14   MOLINA, DO YOU HAVE ANY ADJOURNMENTS?

15

16   **SUP. MOLINA:** MR. CHAIRMAN AND MEMBERS, THIS MORNING, WE  
17   UNFORTUNATELY RECEIVED NOTICE THAT A DEAR FRIEND OF OURS, AS  
18   WELL AS SOMEONE THAT I DON'T KNOW IF YOU'VE HAD AN OPPORTUNITY  
19   TO INTERFACE, HAD DIED THIS WEEKEND, AND BILL CHAVEZ, WILLIAM  
20   CHAVEZ IS SOMEONE WHO HAD WORKED AS A LEGISLATIVE ASSISTANT  
21   WHEN I WAS UP IN THE STATE LEGISLATURE AND HE WAS BASICALLY  
22   SOMEONE WHO WORKED ON EDUCATIONAL ISSUES. LATER ON, HE WENT ON  
23   TO WORK FOR VARIOUS LEGISLATIVE LEADERS AS WELL AS WORK WITH  
24   THE LATINO CAUCUS ON ISSUES OF NOT ONLY K THROUGH 12 BUT  
25   HIGHER ED. HE ESTABLISHED HIS OWN FIRM AND WAS DOING A LOT OF



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 LOBBY WORK, ALSO HAD WORKED WITH GOVERNOR GRAY DAVIS AND,  
2 UNFORTUNATELY, SUCCUMBED TO CANCER THIS WEEKEND. AND SO I  
3 WOULD LIKE US TO ADJOURN IN HIS MEMORY AND SORRY WE LOST  
4 SOMEONE. I THINK HE WAS PROBABLY, MAYBE 48 YEARS OLD AND SO  
5 IT'S REALLY A SHAME TO HAVE LOST SOMEONE LIKE BILL CHAVEZ.

6

7 **SUP. KNABE, CHAIR:** OKAY. SO ORDERED. ANYTHING ELSE? SUPERVISOR  
8 BURKE?

9

10 **SUP. BURKE:** I MOVE THAT, WHEN WE ADJOURN TODAY, WE ADJOURN IN  
11 MEMORY OF RAY KOVITZ. RAY KOVITZ PASSED AWAY IN HIS SLEEP ON  
12 JANUARY 9TH, 2004, AT THE AGE OF 87. HE WAS AN EXTRAORDINARY  
13 JOURNALIST AND PUBLIC RELATIONS PROFESSIONAL AND A COMMITTED  
14 DEMOCRATIC PARTY MEMBER. I WILL ALWAYS REMEMBER THE  
15 OUTSTANDING SERVICE HE GAVE TO THE COMMUNITY WHEN I  
16 REPRESENTED THE DISTRICT IN THE CALIFORNIA ASSEMBLY AND LATER  
17 WHEN I WAS A MEMBER OF THE U.S. HOUSE OF REPRESENTATIVES. HE'S  
18 SURVIVED BY HIS WIFE, CLAIRE, AND HIS SON, BOB KOVITZ. AND  
19 THAT'S RAY, NOT ROY. WHERE MY OFFICE, I THINK, PUT ROY. IT'S  
20 RAY KOVITZ. AND MRS. LEW OY TOY, A LONG-TIME RESIDENT OF THE  
21 SECOND DISTRICT. MRS. TOY IS SURVIVED BY HER HUSBAND, MR. YUEN  
22 FONG TOY, AND THEIR CHILDREN, HAROLD, WENDY, FRANK, BILL, JEAN  
23 WALSH, AND SHIRLEY TOY. HE WAS THE SUPERVISING APPRAISER,  
24 COUNTY ASSESSOR. SUSAN TOY STERN IS THE CHIEF DEPUTY OF THE  
25 DEPARTMENT OF HUMAN RESOURCES. SHE HAD FOUR GRANDCHILDREN AND



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 ONE GREAT- GRANDCHILD AND NUMEROUS FAMILY MEMBERS AND FRIENDS.  
2 AND GERARDO ROSALES, WHO PASSED AWAY OVER THE WEEKEND AT THE  
3 EARLY AGE OF 35 OF CANCER. HE LEAVES TO CHERISH HIS MEMORY  
4 SOCORRO GONZALES AND NIECE, MARIA BELTRAN, OF MY OFFICE.  
5 THERESA DELATORRE, WHO WAS A RESIDENT OF LOS ANGELES COUNTY,  
6 WHO LEAVES TO CHERISH HIS MEMORY, HIS LOVING WIFE, MARIA DE  
7 JESUS, AND HIS FIVE DAUGHTERS AND TWO SONS. HE'S THE FATHER-  
8 IN-LAW TO LETICIA DELLATORE OF THE BOARD OF SUPERVISORS,  
9 EXECUTIVE OFFICE, AND PREPARES OUR AGENDAS SECTION.

10

11 **SUP. KNABE, CHAIR:** ALL MEMBERS.

12

13 **SUP. BURKE:** THAT CONCLUDES MY SPECIALS.

14

15 **SUP. KNABE, CHAIR:** SO ORDERED. SUPERVISOR YAROSLAVSKY?

16

17 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, I WOULD ASK THAT WE ADJOURN IN  
18 MEMORY OF SANDY ELSTER, WHO WAS A CITIZEN, COMMUNITY ACTIVIST  
19 WHO LIVED IN VENICE, WHO PASSED AWAY RECENTLY. I'LL GIVE THE  
20 BOARD SECRETARY THE INFORMATION. IT JUST CAME TO MY ATTENTION.  
21 ALSO ASK THAT WE ADJOURN IN THE MEMORY OF TASKER EDMUNSTON. HE  
22 WAS THE FATHER OF JOE EDMUNSTON, WHO I THINK WE ALL KNOW. AND  
23 I'LL ASK ALL MEMBERS TO JOIN ON THAT.

24

25 **SUP. KNABE, CHAIR:** ALL MEMBERS.



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

**SUP. YAROSLAVSKY:** ED WAHL. HE WAS A LONG-TIME RESIDENT OF OUR DISTRICT, INVOLVED IN THE JEWISH COMMUNITIES, THE FATHER-IN-LAW OF RABBI JOHN ROSOVE OF TEMPLE ISRAEL OF HOLLYWOOD, PASSED AWAY AT THE AGE OF 87. JODI CURLEE, WHO WAS FORMERLY THE SOCIAL SERVICE ADMINISTRATOR FOR THE CITY OF WEST HOLLYWOOD AND EXTRAORDINARY COMMUNITY LEADER IN THAT REGARD AND IN THE FIELD OF HUMAN RIGHTS. PASSED AWAY AT THE UNTIMELY AGE OF 46. SHE IS SURVIVED BY HER PARTNER, MARY NEWCOMBE, AND THEIR TWO CHILDREN, DANTE AND KAIA. ALSO I'D ALSO LIKE TO JOIN, I THINK, MR. ANTONOVICH'S ADJOURNMENT IN MEMORY OF MARVIN GREENE. HE'S A CONSTITUENT OF MINE. I'D ASK THAT WE JOINTLY PRESENT THAT ADJOURNING MOTION. THAT'S ALL I HAVE.

14

**SUP. BURKE:** I'D LIKE TO JOIN IN THE MOTION THAT YOU MADE FOR [ INAUDIBLE ]

17

**SUP. KNABE, CHAIR:** ALL MEMBERS. GARY CUSUMANO.

19

**SUP. BURKE:** CUSUMANO.

21

**SUP. KNABE, CHAIR:** ALL MEMBERS. OKAY. SO ORDERED. PUBLIC COMMENTS. REVEREND JOYCE GAINES. PLEASE IDENTIFY YOURSELF FOR THE RECORD, PLEASE.

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. KNABE, CHAIR:** PLEASE IDENTIFY YOURSELF FOR THE RECORD,  
2    PLEASE.

3

4    **REV. JOYCE GAINES:** MY NAME IS REVEREND JOYCE GAINES, JOYCE ANN  
5    GAINES.

6

7    **SUP. KNABE, CHAIR:** OKAY.

8

9    **REV. JOYCE GAINES:** I AM HERE IN REGARDS ABOUT MY SON, RICKY  
10    SMITH. THE PRIMARY REASON FOR MY VISIT HERE TODAY IS THE  
11    RELEASE OF MY SON, WHO IS SERVING A PENALTY SENTENCE IN THE  
12    COUNTY JAIL, HAS BEEN STABBED IN A GANG-RELATED INCIDENT ABOUT  
13    A WEEK OR SO AGO AND IS NOW SLEEPING ON THE FLOOR IN A CELL  
14    WITH FIVE PEOPLE WHERE THERE ARE ONLY FOUR BEDS. THE KEY OF MY  
15    APPEARANCE BEFORE YOU TODAY IS MY SON'S RIGHTS HAVE BEEN  
16    VIOLATED. HIS CIVIL LIBERTIES HAVE TRULY BEEN WRONGED. HE IS  
17    SUFFERING UNNECESSARILY, SLEEPING ON THE FLOOR DUE TO  
18    OVERCROWDING AND GANG ACTIVITY. HE WAS RECENTLY RELEASED FROM  
19    A 25-MONTH STAY IN SUSANVILLE, DECEMBER THE 3RD. HE HAD  
20    REHABILITATED HIS LIFE, HAS A GOOD JOB. AS A MATTER OF FACT,  
21    HE WORKS WITH ME. I'M ALSO A MEN'S BARBER. HE WAS LIVING WITH  
22    HIS WIFE AND HE WAS ASKED TO MOVE BY THE PAROLE OFFICER DUE TO  
23    A FIVE-YEAR-OLD INCIDENT THAT THEY SEEMED TO THINK WAS  
24    DOMESTIC VIOLENCE. HOWEVER, THERE WAS NOT A CONTINUOUS  
25    ACTIVITY IN THAT AREA BUT THE PAROLE OFFICER TOLD HIM THAT HE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 NEEDED TO TAKE A 52-WEEK CLASS BEFORE HE COULD STAY WITH HIS  
2 WIFE. HE THEN MOVED IN WITH ME, HIS MOTHER. THE PAROLE  
3 OFFICER, HOWARD, WAS COMING TO MY HOME TO BE CERTAIN THAT  
4 RICKIE DID LIVE WITH ME AND WAS TO TRANSFER HIM THAT DAY TO AN  
5 OFFICE CLOSE TO MY HOME. HOWEVER, WHEN MR. HOWARD ARRIVED, HE  
6 WAS VERY RUDE AT THE DOOR, DID NOT INTRODUCE HIMSELF, AND  
7 DEMANDED ME TO LET HIM IN. I TOLD HIM THAT RICKIE HAD GONE TO  
8 THE STORE AND WOULD BE RIGHT BACK. HE THEN WENT ON TO INDICATE  
9 TO ME THAT HE HAD TOLD RICKI THAT HE WOULD BE COMING BETWEEN  
10 THE HOURS OF 10:00 A.M. AND 2:00 P.M. I SAID TO HIM THAT  
11 RICKIE HAD TOLD ME THAT HE WAS GOING TO CALL HIM BEFORE HE  
12 CAME TO LET HIM KNOW EXACTLY THE TIME THAT HE WOULD BE THERE.  
13 WHEN HE WALKED OUT OF THE DOOR GOING TO HIS CAR, HE GOT INTO  
14 HIS CAR, AND MY SON, RICKIE, WALKED UP THE LAWN AND WAVED AT  
15 HIM TO LET HIM KNOW THAT HE WAS THERE NOW AND HE PULLED OFF  
16 ANYWAY. BUT, BEFORE HE LEFT, HE HAD TOLD ME TO CALL -- TO  
17 BRING HIM TO THE PASADENA OFFICE; HOWEVER, I LIVE ON 82ND AND  
18 NORMANDY. WE ARRIVED AT THE OFFICE AT 2:00 P.M. AND I HAD HIS  
19 DAUGHTER WITH ME, AND HE WENT IN TO TEST HIM OR WHATEVER THEY  
20 DO, AND, AT 2:30, HE CALLED ME IN HIS OFFICE AND TOLD ME THAT  
21 RICKIE HAD BEEN ARRESTED. I THEN TOLD MR. HOWARD THAT -- HE  
22 TOLD ME THE REASON WHY HE WAS ARRESTING HIM WAS THAT HE WAS  
23 GOING TO GIVE HIM A COUPLE OF DAYS TO REPRIMAND HIM FOR NOT  
24 FOLLOWING THE AUTHORITY. HE WAS VERY UPSET WITH HIM FOR NOT  
25 BEING THERE WHEN HE ARRIVED. HOWEVER, WHEN I TALKED TO MR.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    HOWARD, I PLEADED WITH HIM NOT TO DO THIS TO HIM. HE HADN'T  
2    BEEN OUT. HE HAD NOT BROKEN OR DID ANYTHING WRONG THAT HE  
3    WASN'T SUPPOSED TO DO. HOWEVER, HE TOOK HIM IN ANYWAY. THERE  
4    WERE WORDS PASSED AND HE'S GOING TO DO 30 TO 45 DAYS BEFORE HE  
5    CAN GO BEFORE A PAROLE BOARD AND THIS KIND OF THING. THESE ARE  
6    THE ISSUES AS I AM PERSONALLY AWARE OF. PLEASE ASSIST ME IN  
7    ANY WAY THAT YOU CAN WITH FREEING MY SON FROM THIS ENTRAPMENT.

8

9    **SUP. KNABE, CHAIR:** I THINK, UNDER COUNSEL'S RECOMMENDATION, WE  
10    CAN RECOMMEND THIS ISSUE AND YOUR LETTER TO US TO OUR  
11    OMBUDSMAN, BOB TAYLOR -- OUR OMBUDSMAN, THE PERSON THAT LOOKS  
12    INTO ALLEGATIONS LIKE THIS, AND GET YOU AN ANSWER THAT WAY. SO  
13    HOW DO WE...

14

15    **SUP. BURKE:** COULD WE HAVE SOMEONE FROM OUR OFFICE TO MAKE  
16    SURE... YOU SAY HE LIVES IN, DOES HE LIVE IN PASA -- WAS HE  
17    LIVING IN PASADENA OR...

18

19    **REV. JOYCE GAINES:** IT WAS CLOSE TO PASADENA WHERE THEY LIVED  
20    BUT THE OFFICER, THE PAROLE OFFICER, IS IN PASADENA.

21

22    **SUP. BURKE:** WE CAN HAVE SOMEONE TALK TO -- OKAY. WE HAVE  
23    SOMEONE WHO WILL TALK TO YOU AND GET YOU IN TOUCH WITH  
24    SOMEONE.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. KNABE, CHAIR:** OKAY. AND TALK TO YOU AND GET YOUR  
2    INFORMATION OVER TO THE OMBUDSMAN.

3

4    **SUP. BURKE:** WAS THIS A VIOLATION OF PAROLE OR PROBATION?

5

6    **REV. JOYCE GAINES:** PAROLE.

7

8    **SUP. BURKE:** PAROLE IS THE STATE.

9

10   **REV. JOYCE GAINES:** YEAH. IS IT STATE? I WASN'T REALLY SURE  
11   BECAUSE MY FIRST THING WAS TO GO TO MAXINE WATERS, THEN I WENT  
12   TO BERNARD PARKS, AND THEY DIRECTED ME TO COME TO YOU.

13

14   **SUP. BURKE:** IF IT'S PAROLE, IT'S THE STATE.

15

16   **SUP. KNABE, CHAIR:** STATE BUT IN COUNTY JAIL.

17

18   **SUP. BURKE:** BUT, AT ANY RATE, WE'LL GET IN TOUCH WITH THE  
19   PAROLE OFFICER.

20

21   **SUP. KNABE, CHAIR:** WE'LL FIND OUT.

22

23   **REV. JOYCE GAINES:** MY CONCERN WAS THEY LEFT HIM BLOODY IN THE  
24   CELL FOR A DAY.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. BURKE:** WELL, THOSE ISSUES WE CAN TALK ABOUT-- LOOK AT.

2

3    **REV. JOYCE GAINES:** OKAY. THANK YOU.

4

5    **SUP. KNABE, CHAIR:** OVER HERE. MA'AM? OKAY. IS THERE ANYTHING  
6    ELSE SIGNED UP FOR PUBLIC COMMENT? IF NOT, IF YOU'LL READ US  
7    INTO CLOSED SESSION.

8

9    **CLERK VARONA-LUKENS:** IN ACCORDANCE WITH BROWN ACT  
10    REQUIREMENTS, NOTICE IS HEREBY GIVEN THAT THE BOARD OF  
11    SUPERVISORS WILL CONVENE IN CLOSED SESSION TO DISCUSS ITEM CS-  
12    1, CS-2, AND CS-3, CONFERENCES WITH LEGAL COUNSEL REGARDING  
13    EXISTING LITIGATION, ITEM CS-4, CONFERENCE WITH LEGAL COUNSEL  
14    REGARDING INITIATION OF LITIGATION, ONE CASE, ITEM CS-5,  
15    CONFERENCES WITH LEGAL COUNSEL REGARDING INITIATIONS OF  
16    LITIGATION, ONE CASE, ITEM CS-6 CONFERENCES WITH LEGAL COUNSEL  
17    REGARDING SIGNIFICANT EXPOSURE TO LITIGATION, THREE CASES,  
18    ITEM CS-7, CONFERENCE WITH LEGAL COUNSEL REGARDING SIGNIFICANT  
19    EXPOSURE TO LITIGATION, 12 CASES. ITEM CS-8, CONFERENCES WITH  
20    LEGAL COUNSEL REGARDING SIGNIFICANT EXPOSURE TO LITIGATION,  
21    SEVEN CASES. ITEM CS-9, CONFERENCE WITH LABOR NEGOTIATORS,  
22    DAVID E. JANSSEN AND DESIGNATED STAFF. AND ITEM CS-10,  
23    CONSIDERATION OF DEPARTMENT HEAD PERFORMANCE EVALUATIONS AS  
24    INDICATED ON THE POSTED AGENDA. THANK YOU.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1                               **REPORT OF ACTION TAKEN IN CLOSED SESSION**

2   **ON JANUARY 27, 2004**

3

4   The Board met in closed session today and took the following  
5   actions:

6

7   CS-3. The Board authorized its legal counsel to defend the  
8   lawsuit as referenced in the agenda under CS-3, Terry  
9   Anderson, et al. v. Thomas L. Garthwaite, MD, et al.

10

11   The vote of the Board was:

12   Supervisor Molina: Aye

13   Supervisor Burke: Aye

14   Supervisor Yaroslavsky: Aye

15   Supervisor Antonovich: No

16   Supervisor Knabe: Absent

17

18   As a matter of information, Item CS-2, Cemex, Inc. v. County  
19   of Los Angeles will be continued one week to February 3, 2004.  
20   This matter will be taken up as the first item of business at  
21   the February 3, 2004 meeting and will be agendized as Item CS-  
22   1.

23

24

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

REPORTER'S CERTIFICATE

I, Jennifer A. Hines, Certified Shorthand Reporter Number 6029/RPR/CRR qualified in an for the State of California, do hereby certify:

That the foregoing transcript of recorded proceedings was taken on Tuesday, January 27, 2004, at the time and place therein set forth and recorded by the Los Angeles County Board of Supervisors, thereafter transcribed into typewriting under my direction and supervision;

And I hereby certify that the foregoing transcript of recorded proceedings is a full, true, and correct transcript of the recorded proceedings before the Los Angeles County Board of Supervisors.

I further certify that I am neither counsel for nor related to any party to said action, nor in anywise interested in the outcome thereof.

IN WITNESS WHEREOF, I have hereunto set my hand this 29th day of January 29th, 2004.

\_\_\_\_\_(Signature on file)\_\_\_\_\_

JENNIFER A. HINES

CSR No. 6029/RPR/CRR